

2025 YEAR-END ISSUE

COLD LAKE

LAKESHORE DRIVE

TAKE A LAKESIDE
SCENIC WALK

TOP 5
PRIORITIES
FOR COUNCIL



Our annual report gives readers a look at what the City accomplished over 2025, and what we had planned for 2026.

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Cover photo by:
bestof_coldlake



YOUR COUNCIL

*Back row (L-R): Councillors Raymond Cowell, Bill Parker, Chris Vining, Dawn Weber.
Front row (L-R): Councillor Ryan Bailey, Mayor Bob Mattice, Councillor Vicky Lefebvre*

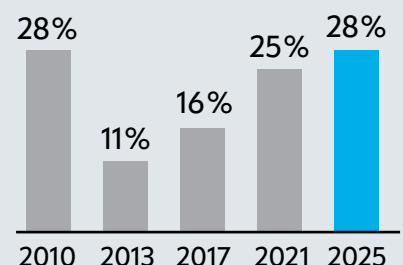
In October 2025, municipal elections were held across the province, with Cold Lake announcing a newly elected Mayor, two newly elected Councillors, and four returning Councillors.

Since being sworn in, Council underwent an extensive onboarding and orientation process, tackled the 2026 annual budget, and set its

strategic priorities.

Council typically holds Regular Council Meetings on the second and fourth Tuesday of each month, with Corporate Priority Meetings held the third Tuesday of each month. Information about meetings, including Council's meeting schedule, agendas, and meeting minutes, can be found online at www.coldlake.com.

MUNICIPAL ELECTION VOTER TURNOUT



Strategic priorities give Council a roadmap and vision for its term, while allowing for the flexibility needed to take advantage of opportunities that present themselves along the way.

Listing top priorities also allows the City's administration to focus its efforts and ensure alignment with Council's overall vision.

A BROADER FOCUS

In addition to its Top 5 priorities, Council also names a variety of other priorities to ensure that no opportunities are missed.

In the process of setting its top priorities, Council also pointed to the need to strengthen **housing incentives**, address **addiction issues** in the community and broader region, further build upon a strong foundation for **sports tourism** opportunities, advance plans for a **community digital billboard**, promote available **commercial space and land**, and find means of improving the local **ambulance service** delivery.

Collectively, these initiatives support the City's long-term growth, well-being, and economic resilience.

TOP PRIORITIES

01

PUBLIC SAFETY

From developing a community safety plan, to standing up a policing committee, renewing the commercial security program, and lobbying for more court time and resources, public safety ranks number one for Cold Lake.

02

MEDIUM- AND HIGH-DENSITY HOUSING SUPPLY

With housing needs expected to increase, new incentive programs have been adopted while existing programs have been updated and renewed.

03

DOCTOR AND MEDICAL PROFESSIONAL RECRUITMENT AND RETENTION

A plan to expand the Cold Lake Medical Clinic was revealed in October, outlining an opportunity to create more clinic space for doctors as well as new programming.

04

ARTS AND CULTURE BUILDING

Council set a strong vision for a place that the arts and culture community can call home, along with a plan to make it a reality. The City's Arts and Culture Needs Assessment and Concept Study can be found at www.coldlake.com/studies.

05

HOMELESSNESS

Council looks at ways to provide support for the vulnerable population in the community, while also taking a firm stance against vagrancy and the hazards that illegal encampments can create.

2025 LOCAL GROUPS SUPPORTED INCLUDE:

4 Wing Non-Public Fund
 784 Wing Association
 86 Cancer
 Age Friendly Cold Lake
 Ardmore 4-H Beef Club
 Assumption Parish
 Bonnyville Health Foundation
 Bonnyville Premier Cheer Parents Association
 Camp Vanier
 Canadian Adaptive Snowsports – AB Association
 Cold Lake Agricultural Society
 Cold Lake Ball Hockey
 Cold Lake District Sportsmens Fish and Game Association
 Cold Lake Fighter Jets Football Club
 Cold Lake Figure Skating Club
 Cold Lake Filipino Basketball League
 Cold Lake Minor Hockey Association
 Cold Lake Motocross Association
 Cold Lake Music Festival Association
 Cold Lake Native Friendship Centre
 Cold Lake Public Library
 Cold Lake Regional Chamber of Commerce
 Cold Lake Seniors' Society
 Community Futures Lakeland
 Connected Media Inc.
 Diving For Cancer

COMMUNITY SUPPORT

Cold Lake City Council budgets annual funding to support community groups, local programs, and events in our community.

Dragonfly Counselling & Support Centre
 Extreme Mudfest Bonnyville Inc.
 Filipino Association of Bonnyville and Cold Lake AB
 Flight Athletics Inc.
 Grand Centre Lions Club
 Hearts For Healthcare
 High Brown Club
 Kinosoo Performing Arts Association
 Lakeland Centre For FASD
 Lakeland Gymnastics
 Lakeland Lacrosse Association
 Lakeland Motorcycle Ride For Dad
 Lakeland Play Forward Association
 Lakeland Xtreme Broncs And Bulls
 MS Ain't Purdy
 Riverland Recreation Trail Society
 Ronald McDonald House Charities Alberta
 Rooted Learning
 St. Dominic Cemetery
 St. John Anglican Church
 St. John The Evangelist Anglican Church
 Stepping Stones Crisis Society
 The Clayton Bellamy Foundation for the Arts
 Titans Boxing Club Inc.
 Tri-Town Museum Society
 Wild North Eclectic Society



MAYOR'S MESSAGE

The 2025 municipal election marked the start of a new term for a new Council.

It was a pleasure to serve my last term as Councillor with former Mayor Craig Copeland, and it has been the honour of a lifetime to be selected by the residents of Cold Lake as the new Mayor of our fantastic community.

I thank everyone who ran in the last election for their service to our community: Thoughtful, passionate debate is the bedrock of local democracy, and a solid foundation that any community needs to truly thrive.

This is only possible when candidates are willing to put their name forward to serve their community.

Our new Council is honoured

and humbled to accept this responsibility, and we look forward to the challenges ahead.

We have already made great strides towards renewing a common vision for our community. Together, we are developing a plan to make that vision a reality.

Each member of Council brings their own unique perspective while sharing the common goal of improving our beautiful City and helping its residents thrive.

Cold Lake is a great place to live. We are a community where people support one another, neighbours look out for each other, and together we will ensure Cold Lake is a safe and welcoming City for families, businesses, and visitors alike.



"We are a community where people support one another..."

BOB MATTICE
Mayor, City of Cold Lake



MESSAGE FROM THE CITY MANAGER

Kevin Nagoya, Chief Administrative Officer



EXCITING FUTURE

The City had a big year in 2025, with a municipal election and several multi-year projects at various stages of funding and completion.

From finishing touches on the Lakeshore Drive Infrastructure Improvements, to the Wastewater Treatment Plant upgrades, and the exciting new Public Works Operations Centre, these projects will improve the way the community looks and improve administration's ability to provide services to residents for years to come.

One of the biggest local news stories was the City of Cold Lake's win in the Payment in Lieu of Taxes (PILT) appeal with the federal government. For over 10 years,

the City has maintained that it has been shorted payments from the federal government which now total almost \$14 million. Although the appeal was won, the story is not over: The federal government needs to make a new decision and, until we've heard the final outcome, we will not know if the last chapter in the PILT story has been written, or if more legal action will be required.

To combat the issue of limited childcare facilities in the community, we launched Council's new Childcare Incentive Grant, which saw applications immediately, the first of which was approved in the summer, creating 24 additional childcare spaces just to start. Since then, other applications have helped

to create over 100 more childcare spaces in the community, giving Council a decisive win on an issue that affects many working families across our community.

We are very fortunate in that there are more success stories than I can hope to highlight on this page.

Within the pages of this report, you will find details of the work we are doing to maintain and grow our community. If there are any questions, we encourage you to reach out to your elected officials, or to the City's administration.

Our door is always open, and we are here to discuss our Council's priorities, explain our services and programs, and hear your concerns.

SUPPORTING OUR CITY

Corporate Services handles the City's key administrative work and keeps things running smoothly and transparently by staying flexible and using new technology to manage ever-changing risks.

FINANCE SERVICES

The finance team supports the City's long-term sustainability through accurate, reliable financial operations. In 2025, the department marked a move to new financial software and a successful federal Court of Appeal ruling on the City's unresolved PILT dispute.

HUMAN RESOURCES

The HR team supports the City's safety-focused workforce, with the year's highlights including maintaining COR certification, the 2025 payroll software launch, and managing the hiring of about 75 summer staff.

INFORMATION TECHNOLOGY

This team manages the City's hardware, software, and communications technology to keep systems secure and reliable. In 2025, they focused on strengthening cybersecurity, maintaining the Kinosoo Beach and the Marina livestreams, and supporting public Wi-Fi at the Energy Centre.

LEGISLATIVE SERVICES

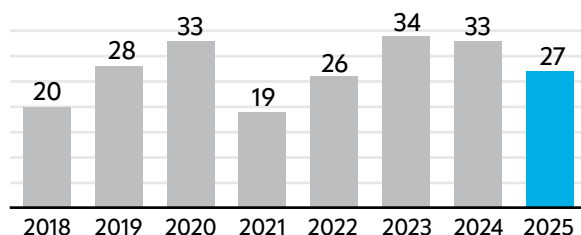
The legislative team oversees bylaws, policies, records management, appeals, privacy and information access requests, along with elections and the municipal census. Priorities included the 2025 election, implementation of new access and privacy legislation, and ongoing cemetery oversight.

EMPLOYEES BY DEPARTMENT

2025 CITY EMPLOYEES



ACCESS TO INFORMATION REQUESTS



OPERATING BUDGET
FUNDED FROM TAXES

2025 HOW YOUR TAX
DOLLARS ARE SPENT



This graph shows how taxes were budgeted to be spent in the 2025 Operating Budget. The tax-supported portion of the budget totaled \$37,953,526. Of that total, \$31,343,526 was spent to operate City programs and services, while \$6,610,000 was transferred to the 2025 Capital Budget.

KEY FIGURES:

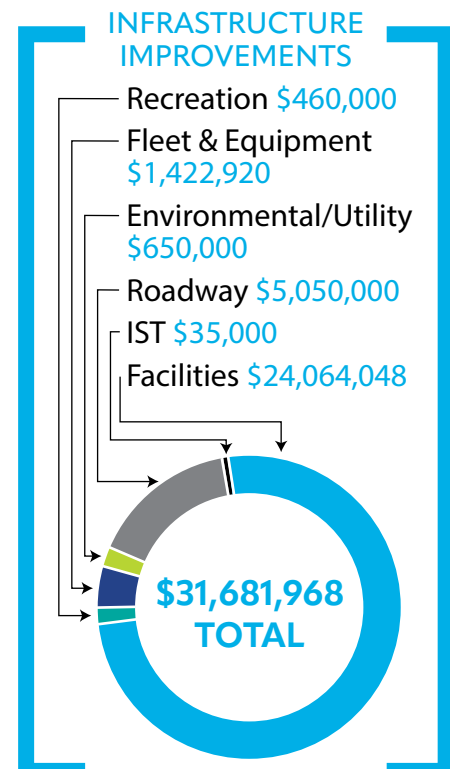
\$31,343,526

Operational Spending

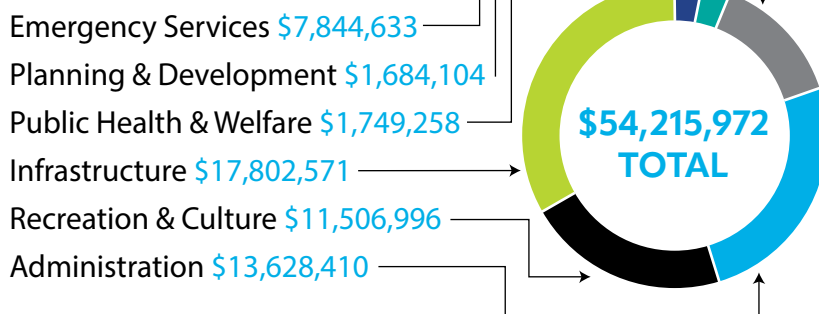
\$6,610,000

Transfer to Capital Budget

2025 CAPITAL
BUDGET



2025 DISTRIBUTION OF
EXPENSES (ACTUAL)



REVENUE INSIGHTS

APPEAL WIN FOR PILT

Since 2012, the federal government has short paid the City for 'payment in lieu of taxes' (PILT). Where all property owners in the City are required to pay property tax based on the assessed value of their properties, federal properties pay PILT. From 2013 to 2021, short payments resulted in underpayment totaling almost \$14 million. With 4 Wing Cold Lake representing 1/3 of the City's land base, the impact is significant, and affects all City tax payers.

On May 6, 2025, the Federal Court of Appeal (FCA) heard the City's appeal. On July 23, 2025, the FCA issued a unanimous decision in favor of the City of Cold Lake, setting aside the judgment of the Federal Court and the Federal Minister's decision. The FCA sent the decision back to the Minister for redetermination in accordance with the FCA's reasons.

Essentially, this means that the FCA has directed the minister to reevaluate a prior decision, and make a new decision that is in line with the FCA's judgment. The City is still waiting for this reevaluation to occur.

2025 BUDGETED OPERATING REVENUE SOURCES

Municipal taxes & Government transfers **\$32,669,525**

Contribution by Governments/Other **\$3,904,805**

Leases & rentals **\$1,260,028**

Penalties & permits **\$746,570**

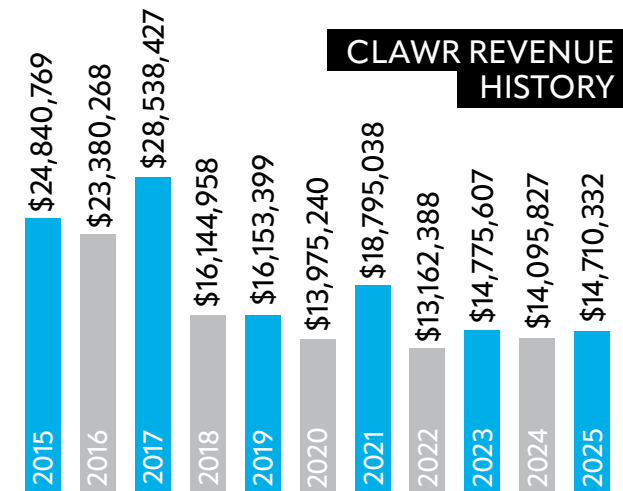
Fees for service **\$12,524,620**

Local improvements and franchise fees **\$1,888,487**

Rebates, return on investments, dividends **\$760,000**

COLD LAKE AIR WEAPONS RANGE (CLAWR) REVENUE

The Cold Lake Air Weapons Range revenue is crucial to the sustainability of the City of Cold Lake. The annexation of I.D. 349 into the M.D. of Bonnyville included an agreement that the M.D. would keep a portion of the tax revenue from the area to cover the expense of maintaining highway access, while dividing the remainder between the Town of Bonnyville, the Village of Glendon, and the City of Cold Lake.



**\$53,754,035
TOTAL**

PROCESS OF SETTING YEARLY TAX RATES

STEP 01

CITY COUNCIL BUDGET DECISIONS

Council approves services and programs and administration calculates the revenue needed to pay for the desired services and programs. These include road maintenance, waste management, policing, social programs, etc.

STEP 02

PROVINCIAL GOVERNMENT DECISIONS

The Government of Alberta determines how much each community needs to pay to cover its share of the Education Tax and the Seniors Foundation.

STEP 03

PROPERTY ASSESSMENTS

The assessor prepares assessments for the municipality and Assessment Notices are sent to each property owner. Owners have 60 days to appeal the assessed value of their property.

STEP 04

TAX RATES

Rates are set by City Council so that enough revenue is raised to balance the budget. Rates can vary for residential properties, multi-family properties, and commercial properties.

STEP 05

TAX NOTICES

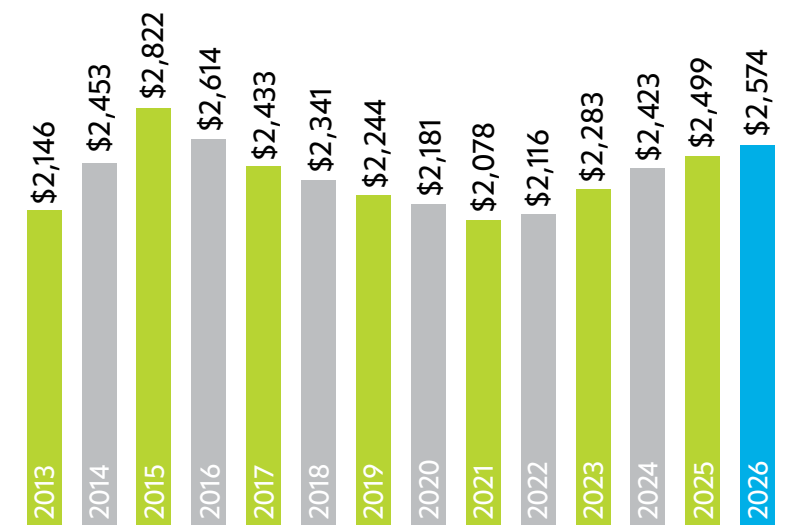
Tax notices are mailed to property owners by the end of May, with taxes due at the end of June.

TOTAL TAXABLE ASSESSMENT (MILLIONS)

HOW TAXES ARE CALCULATED

The City establishes tax rates by taking the total property tax revenue required, divided by the City's total assessment.

This tax rate is then applied to the assessed value of each property to calculate each individual municipal tax levy.



Property taxes in any given municipality are based on the market value of a property, which includes both the land and any improvements. The amount a homeowner pays depends on the municipal tax rate, as well as the provincially regulated education and seniors requisitions.

On the City of Cold Lake tax bill, these appear as three separate charges: municipal tax, education tax, and seniors tax. While all three are collected by the City, only the municipal portion stays with the City.

The education and seniors taxes are collected on behalf of outside agencies and then forwarded to them. Notably, the education requisition has risen by more than 28% over the past five years, increasing the overall tax burden for property owners.

MUNICIPAL TAX

The municipal tax funds the programs and services the City of Cold Lake provides. These include infrastructure, recreation and culture, administration, planning and economic development, emergency services, and social services.

EDUCATION TAX

The education tax, set by the provincial government,

supports the Alberta School Foundation Fund and the Lakeland Roman Catholic Separate School Division. Municipalities such as Cold Lake are legislated to collect this tax and remit it to the province and school boards.

SENIORS TAX

The seniors tax supports the Lakeland Lodge and Housing Foundation, helping

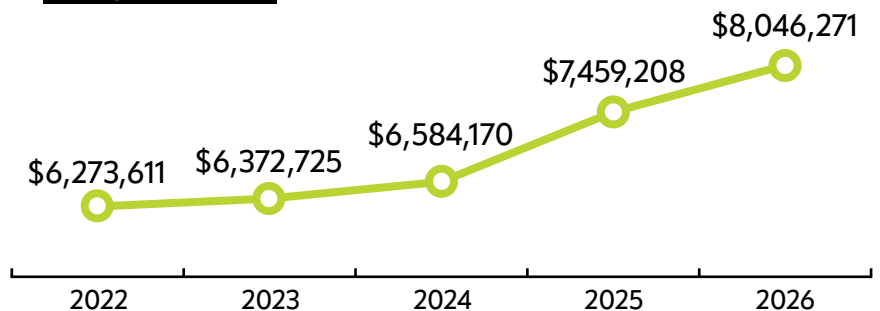
fund improvements to seniors lodge accommodations in the Cold Lake–Bonnyville region.

In the same manner that the education tax supports school boards, which operate separately from the City's programs and services, the seniors tax is collected by the City, but is then passed on to the appropriate agency.

AT A GLANCE

EDUCATION TAX REQUISITION

MORE THAN 28% INCREASE OVER THE LAST 5 YEARS



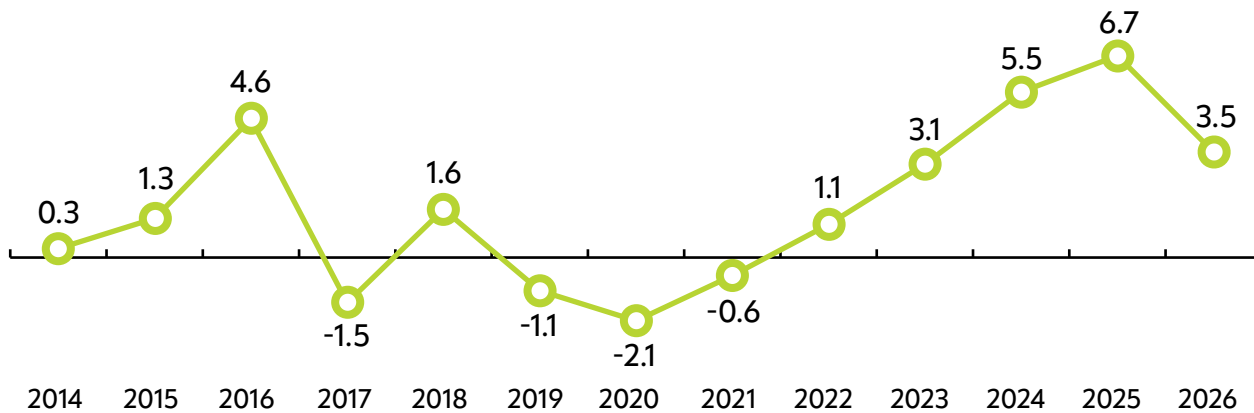
2025 TOTAL MUNICIPAL PROPERTY TAXES

ACTUAL COLLECTED

\$25,063,701

AVERAGE RESIDENTIAL TAX INCREASE OR DECREASE (%)

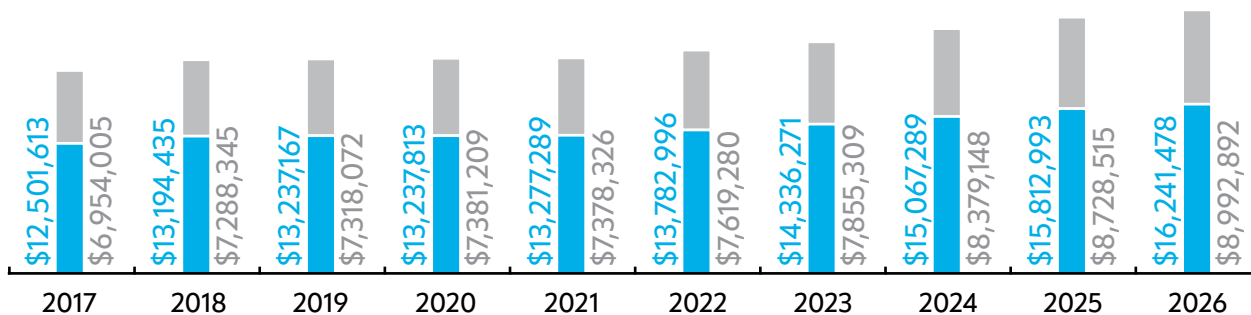
INCLUDES MUNICIPAL TAX RATE, PROVINCIAL EDUCATION TAX RATE, AND SENIORS TAX RATE.



PROPERTY TAXES RESIDENTIAL VS. COMMERCIAL

MUNICIPAL PROPERTY TAXES COLLECTED

Commercial properties
Residential properties



DEPARTMENT SNAPSHOT

The finance team keeps the City's finances running smoothly and supports its long-term financial health.

UTILITY ADMINISTRATION
PROPERTY TAXES
ACCOUNTS RECEIVABLE
ACCOUNTS PAYABLE

ANNUAL OPERATING AND CAPITAL BUDGETS
AUDITED FINANCIAL STATEMENTS
CITY HALL CUSTOMER SERVICE

CASH-FLOW MANAGEMENT
FINANCIAL REPORTING
INVESTMENT MANAGEMENT
DEBT MANAGEMENT

STATEMENT OF OPERATIONS

For the year ended December 31, 2025

	BUDGET	2025 ACTUAL	2024 RESTATED
Revenues			
Net municipal taxes	\$ 24,541,526	\$ 25,063,701	\$ 23,452,511
Sales and user charges	12,384,390	13,585,149	12,454,371
Government transfers for operating	11,729,805	11,893,320	12,260,512
Penalties and cost on taxes	315,000	6,748,674	5,720,768
Investment income	760,000	1,891,519	2,647,058
Franchise and concession contracts	1,888,487	1,857,219	1,821,043
Rentals	1,387,028	1,456,066	1,396,177
Other	-15,500	552,926	1,245,477
Licences, permits, and fines	400,300	394,930	360,796
Subsidiary operations – Cold Lake Primary Care Medical Clinic Ltd.	-	-114,406	-39,919
Total Revenues	53,391,036	63,329,098	61,318,794
Expenses			
Recreation and culture	11,097,373	15,665,604	15,766,514
Transportation systems	8,974,920	14,368,483	13,806,769
Administration	7,176,614	13,204,723	12,041,997
Utility systems	8,513,244	10,360,505	10,706,217
Police and bylaw enforcement	7,181,601	6,461,956	6,665,891
Fire and emergency services	1,451,376	2,071,168	2,065,999
Public health and welfare	1,786,991	2,065,591	1,858,831
Planning and development	1,887,180	1,708,605	1,687,806
Council	581,843	728,424	552,956
Other	300,000	-	220,000
Total Expenses	48,951,142	66,635,059	65,372,980
Annual deficit before the undernoted	4,439,894	-3,305,961	-4,054,186
Other revenues (expenses)			
Government transfers for capital	8,655,884	9,627,173	9,471,347
Loss on disposal of tangible capital assets	-	-66,284	-2,406,279
Total other revenues (expenses)	8,655,884	9,560,889	7,065,068
Excess of revenue over expenses	13,095,778	6,254,928	3,010,882
Accumulated surplus, beginning of year	340,780,213	340,780,213	337,769,331
Accumulated surplus, end of year	353,875,991	347,035,141	340,780,213
Acquisition of tangible capital assets	31,681,968	23,817,933	17,857,856

STATEMENT OF FINANCIAL POSITION

For the year ended December 31, 2025

	2025 ACTUAL	2024 RESTATED
Financial Assets		
Cash and temporary investments	\$ 42,393,729	\$ 21,820,413
Accounts receivable	11,412,143	9,479,833
Land held for resale	1,199,000	1,215,000
Investments	57,113,571	57,519,160
Investment in Cold Lake Primary Care Medical Clinic Ltd.	1,944,207	2,058,612
	114,062,650	92,093,018
Liabilities		
Accounts payable and accrued liabilities	17,119,806	9,691,255
Deposit liabilities	882,573	760,924
Deferred revenue	9,447,145	8,605,492
Employee benefit obligations	1,465,912	1,257,534
Long-term debt	64,016,016	48,195,883
Asset retirement obligations	4,999,399	4,726,534
	97,930,851	73,237,622
Net financial assets	16,131,799	18,855,396
Non-financial assets		
Tangible capital assets	329,499,567	318,545,270
Inventory of supplies and materials	602,639	631,645
Prepaid expenses	730,382	617,003
	330,832,588	319,793,918
Accumulated surplus	346,964,387	338,649,314
Accumulated surplus consists of:		
Accumulated surplus from operations	347,035,141	340,780,213
Accumulated remeasurement losses	-70,754	-2,130,899
	346,964,387	338,649,314

DEBT LIMIT PROJECTIONS

Debt Limit Dec 31, 2025	104,867,145
Total Debt Dec 31, 2025	-64,016,016
Unused portion of debt limit Dec 31, 2025	40,851,129
Debentures to be paid in 2026	3,532,553
New Debentures to be taken in 2026	-2,250,000
Overdraft - Line of credit	-10,000,000
Projected Unused Debt Limit Dec 31, 2026	32,133,682

BIG THINGS AHEAD

The local economy in Cold Lake reflects cautious optimism as an uncertain national outlook is buoyed by federal announcements representing a once in a generation military spend: And a significant amount of that spending will occur in and around Cold Lake.

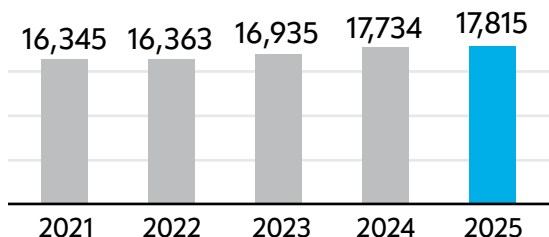
While the Canadian investor continues to look for signs of a turnaround nationally, Cold Lake has a strong case for growth. Major upgrades are underway on 4 Wing Cold Lake to provide the infrastructure needed for the base to receive its new fighter jet. To complete the upgrades, a significant influx of workers is expected in late 2026, when the work really gets underway. The vanguard of this workforce began arriving in 2024 and 2025, providing a timely counterbalance to national trends.

One construction firm is anticipating housing needs for 1,500 workers at peak activity, while a second is anticipating another 500.

This does not account for the workforce that will be required to complete the modernization of the Cold Lake Air Weapons Range, a project whose scope is not yet entirely known, but which could eclipse the infrastructure work currently underway on 4 Wing Cold Lake.

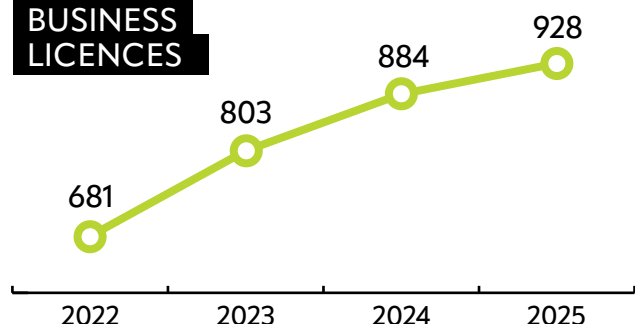
Once work is complete, temporary construction jobs will be gradually replaced by roughly 900 to 1,200 permanent positions – both Canadian Armed Forces and civilian contractors – required to secure, operate and maintain the base, its infrastructure, and the new fighter jet.

POPULATION CITY OF COLD LAKE



(Source: Office of Statistics and Information, Alberta Treasury Board and Finance)

BUSINESS LICENCES





CHILDCARE INCENTIVE GRANT

The City of Cold Lake established a childcare incentive program meant to encourage both new childcare facilities to start and existing ones to expand.

In the program's first few months, both happened.

Haven Childcare was able to open its doors with 24 new provincially licenced childcare spaces, while the 4 Wing Military Family Resource Centre created 40 additional spaces by the end of 2025. Interest in the program remained strong in 2026, with Kiddie Cove Academy successfully applying to the program after creating 78 new childcare spaces and 30 out-of-school care spaces.

Cold Lake City Council proudly supported the creation of this program as a means of ensuring that the availability and cost of childcare does not become a barrier to families participating in the workforce.

AIRCRAFT MAINTENANCE ENGINEERING SCHOOL

The City of Cold Lake had a plan to bring aviation and aerospace training as an option to its residents, and with Portage College as a partner, that plan was successfully implemented.

The City of Cold Lake funded the purchase of the required curriculum as well as a hangar at the Cold Lake Regional Airport for instructional space. The partners also worked to expand and renovate the hangar to meet Transport Canada's licensing requirements for AME-S schools. AME-S designates the field of aircraft maintenance engineering which specializes in repairing and maintaining the structure of an aircraft.

Portage College is on track to begin teaching dual credit courses at the high school level in 2026, followed by the first intake for the Aircraft Structures Technician Course in the fall.



DEPARTMENT SNAPSHOT

The Economic Development, Strategy and Communications team writes and designs public-facing documents and messaging, and manages investor relations.

ADVERTISING & DESIGN

BUILDING INCENTIVE
PROGRAMS

COMMUNITY ECONOMIC
DEVELOPMENT INITIATIVE

COUNCIL LIVESTREAM

EMERGENCY
COMMUNICATION

PODCAST

PRESS RELEASES

RURAL ENTREPRENEUR &
RENEWAL STREAM

SIGNAGE

SOCIAL MEDIA & WEBSITE

TOURISM

TRADE SHOWS

INVESTMENT READINESS



FUTURE- READY

CLEAN ENERGY IMPROVEMENT PROGRAM (CEIP)

The City's Clean Energy Improvement Program (CEIP) saw a surge in interest during 2025, with 22 new applications being received.

The CEIP program was launched in 2024 to provide homeowners with low-interest loans to invest in energy efficient upgrades to their properties. Much of the interest came from homeowners installing solar systems on their homes.



View full incentive programs
www.coldlake.com/invest

ENVIRONMENTAL RESERVE (ER) LANDS

The Planning and Development Department marked a significant milestone in 2025, with the rollout of licensing agreements with property owners who utilize the City's Environmental Reserve (ER) lands along the lake.

This was the culmination of a process that had begun in 2019, with a survey of private encroachments on the ER lands. Ultimately, it led to the creation of a new policy for the management of the ER lands. The policy creates a process for adjacent land owners to enter into licence agreements with the City to allow some private encroachments within the City's ER lands.

BUILD STATS

Department staff visited several schools during 2025 to provide classroom presentations to students ranging from Grades 1 to 5.

During these classroom visits, staff provided students with a presentation on what the Planning and Development department does. Students then had the opportunity to participate in a hands-on activity where groups could design their own community.

BUILDING ACTIVITY

The City saw a slight increase in building permit activity in 2025. Housing starts increased slightly to 30 new homes, compared to 24 new homes approved in 2024.

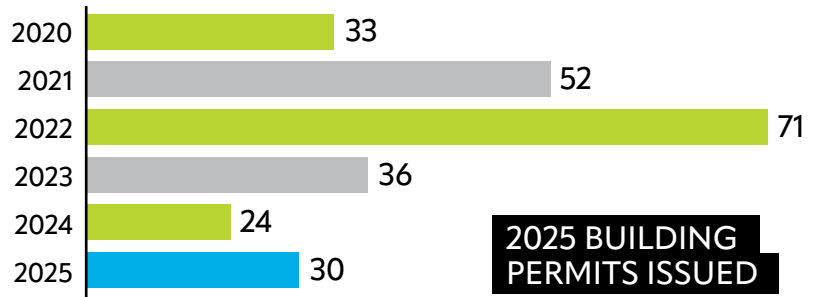
The total number of building permits increased from 106 in 2024 to 165 in 2025, partly due to a significant number of homeowners installing solar systems on their home.

The total construction value of all building permits issued in 2025 also decreased slightly to \$14,965,656 from 2024's total of \$15,171,010.

Total development permits for the year dipped slightly: 127 were issued in 2025 after seeing 138 development permits issued in 2024.

HOUSING STARTS

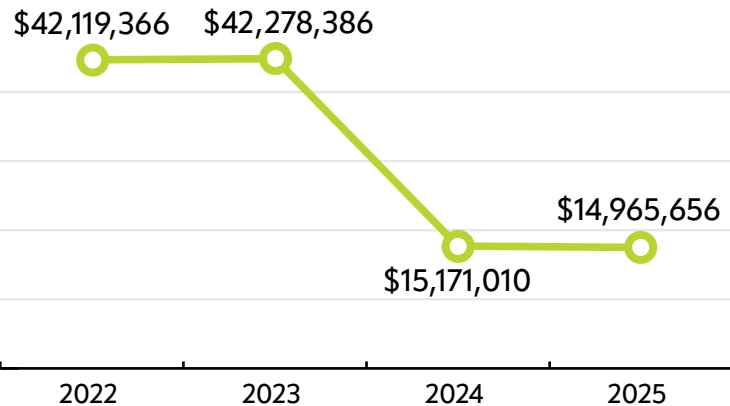
NEW HOME BUILDS
APPROVED IN 2025



2025 BUILDING PERMITS ISSUED

165

TOTAL CONSTRUCTION VALUE (ALL PERMITS)



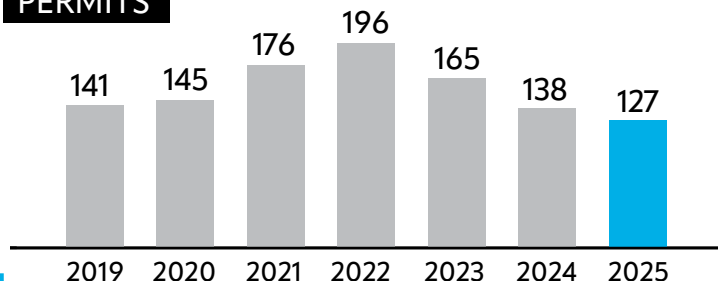
OCTOBER 2025

BUILDING PERMITS

PEAK MONTH

\$2,477,255

TOTAL DEVELOPMENT PERMITS





THE VISION, SET

SOCIAL NEEDS ASSESSMENT SUMMARY REPORT

Cold Lake and District FCSS's mission is to improve quality of life through preventative social initiatives, and conducting a Social Needs Assessment helps ground that work in real evidence.

The report highlights key pressures in the region – from the need for mental health supports, to housing stability, the well-being of youth, and affordability pressures. The report gives FCSS, municipal leaders, and community partners a tool for planning and policy development that is geared towards long-term community well-being.



View full report
www.coldlake.com/studies

TOP PRIORITIES IDENTIFIED

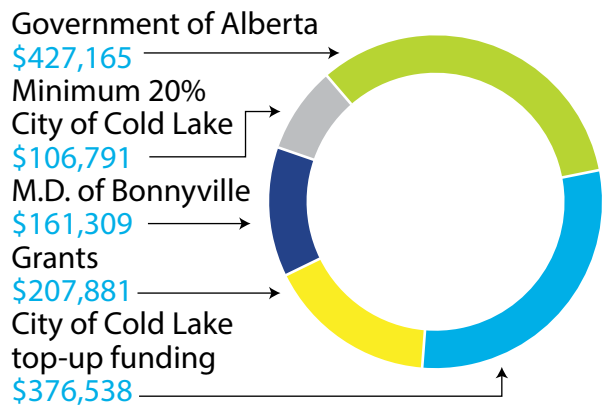
- 1 MENTAL HEALTH AND ADDICTIONS
- 2 HOUSING, HOMELESSNESS, AND COST OF LIVING
- 3 COMMUNITY SAFETY AND PUBLIC ORDER
- 4 YOUTH OPPORTUNITIES AND ENGAGEMENT
- 5 ACCESS, NAVIGATION, AND TRANSPORTATION
- 6 INCLUSION, CULTURAL SAFETY, AND COMMUNITY COHESION
- 7 CHILDCARE, FAMILY SUPPORTS, AND EARLY YEARS



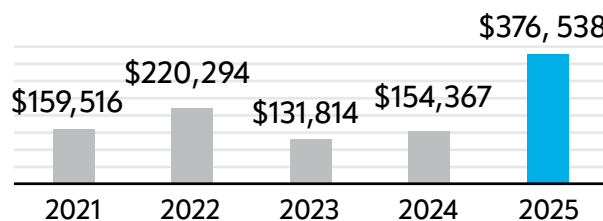
Cold Lake and District FCSS is funded through an 80-20 partnership between the Government of Alberta and City of Cold Lake, respectively. While many municipalities do not extend funding beyond the 80-20 formula, Cold Lake City Council has traditionally chosen to do just that.

That's because, with so many local families working in the oil patch or the Canadian Armed Forces, Council chose to provide additional resources so that the staff can deliver diverse, flexible programming that meets a wide variety of needs. This additional funding is referred to as "top-up funding."

**2025 COLD LAKE & DISTRICT
FCSS FUNDING**



**CITY OF COLD LAKE
TOP-UP FUNDING**



The Family Connections programming is made possible through \$100,000 in annual funding from the Government of Alberta's Ministry of Child and Family Services and up to \$250,000 in top-up funding provided by the City of Cold Lake.

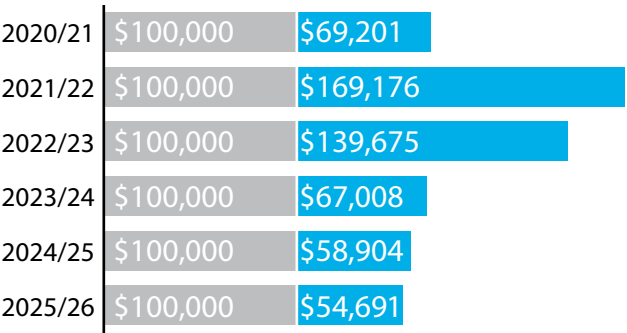
The top-up funding is used to a greater or lesser extent each year, depending on other grants that may be available, training opportunities for staff, and maintenance and repair needed in the Family Connections space.

The programming offered through Family Connections is very well used, with 12,151 individuals participating in 2025. The initiative provides developmental support focused on early childhood growth, offering services across key areas such as infant and child development, youth development and resiliency, and building resilient caregivers.

Open for drop-in play and other programming Monday through Saturday, more information about Family Connections, including its schedule, can be found online at www.coldlake.com/familyconnections.

**COLD LAKE FAMILY
CONNECTIONS FUNDING**

■ Government of Alberta **APRIL 1-MARCH 31
CALENDAR YEAR**
■ City of Cold Lake



Cold Lake and District FCSS knows that a community's most valuable resource is its people. That's why it is focused on providing the community with programs that help each person achieve their best.

In February 2025, Council appointed the FCSS Advisory committee to oversee KidSport Cold Lake, largely because the program was a natural fit.

FCSS remains committed to providing a wide variety of support at the grass-roots level. From helping the community's youth access sports, to ensuring a nutritious meal is available to the City's seniors, to maintaining a toy lending library and helping neighbours connect through block parties, FCSS always seeks innovative, meaningful programming.

FORMS ASSISTANCE

Cold Lake and District FCSS saw a big jump in people coming in for help with forms in 2025.

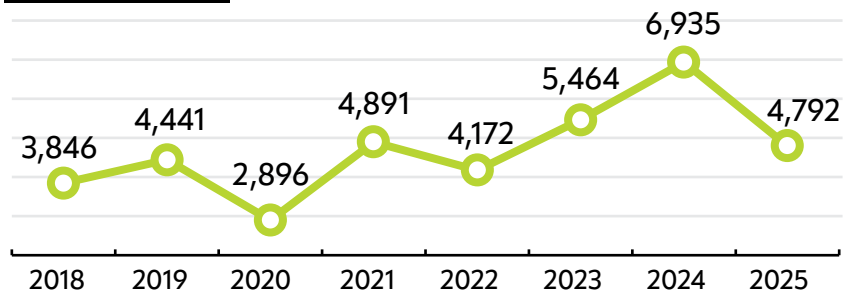
The team spent over 195 hours supporting 298 community members as they worked through government and not-for-profit forms.

These forms can be confusing, hard to find, or unclear for first-timers. The one-on-one support FCSS provides helps people gain access to benefits, subsidies, identification, and government programs that they're entitled to receive.

AT A GLANCE

INFORMATION & REFERRALS

CONNECTING PEOPLE WITH RESOURCES AND SUPPORT



2025 TURKEY RACE DONATIONS

FIVE-YEAR PEAK IN DONATIONS COLLECTED

\$13,250

COLD LAKE YOUTH COUNCIL

In 2025, the Cold Lake Youth Council focused on growing its team and planning new projects.

The council started the year with three members and wrapped up with a group of 11. Along the way, they teamed up with the Economic Development Advisory

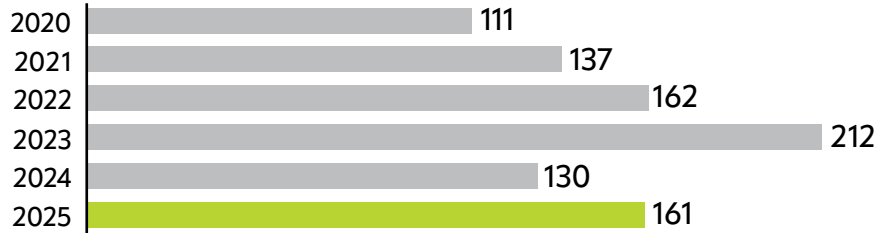
Committee to explore ways to support youth employment, which led to creating a local employment survey.

Their Chess Club saw 58 participants this year, giving youth a way to connect with like-minded peers.

The Youth Council will carry this momentum and energy into 2026 as the group continues to find ways to grow.

COUNSELLING SERVICES

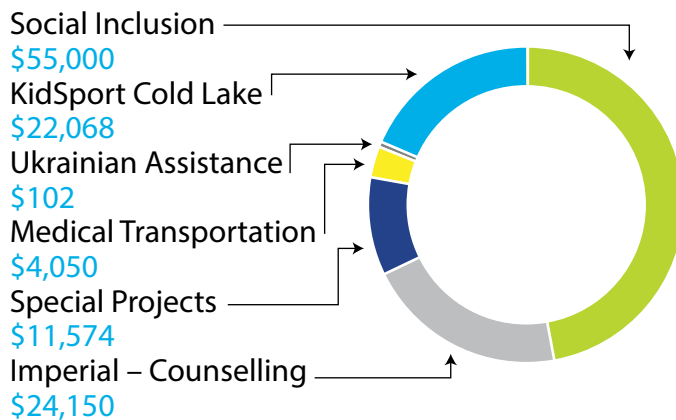
TOTAL APPOINTMENTS



INTERAGENCY EMAILS SHARED

288

GRANTS ADMINISTERED



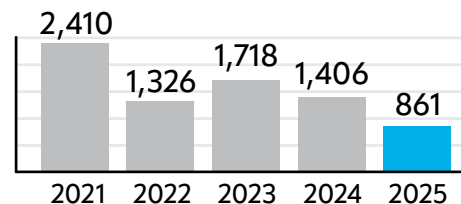
ADAPTIVE TRANSIT

TOTAL APPOINTMENTS

5,042

MEALS ON WHEELS

TOTAL DELIVERIES



DEPARTMENT SNAPSHOT

FCSS delivers a broad range of services that support the community's social well-being.

CAREGIVER PROGRAMS

COLD LAKE ADAPTIVE TRANSPORT

COLD LAKE BULLY FREE

COLD LAKE INTERAGENCY

COLD LAKE YOUTH COUNCIL

COMMUNITY DEVELOPMENT

COUNSELLING SERVICES

EMERGENCY MANAGEMENT TRAINING

EMERGENCY SOCIAL SERVICES

FAMILY PROGRAMS

GRANT PROGRAMS

GRIEF & LOSS

INFORMATION & REFERRAL SERVICES

KIDSPORT COLD LAKE

LENDING LIBRARY

LIFE COACHING

MEALS ON WHEELS

PERSONAL DEVELOPMENT

PRIDE PROGRAMS

SAFETY PLANNING

SENIORS PROGRAMS

TURKEY RACE/FILL A BUS

VOLUNTEER SERVICES

YOUTH & ADULT PROGRAMS

EVENTS ALWAYS BUZZING



With all the exciting events, recreation programs, and constant rentals, there was pretty much always something going on at the Cold Lake Energy Centre. Evenings and weekends are rarely quiet.

The Energy Centre's Reid Field House, Imperial Oil Place Arena, and Cenovus Energy Arena hosted all kinds of tournaments, galas, graduations, exhibitions, and ceremonies – everything from Hearts 4 Health-

care, to Remembrance Day, to a long list of sporting events.

The crowds going through the facility grew from 2024 to 2025, and the momentum isn't slowing down.

A number of new and returning groups were keen to book 2026 dates after their 2025 event, including the rodeo and the dog show – a great sign that events in the community continue to grow.

@ KINOSOO BEACH

July kicked off with the City's biggest event: Canada Day. In 2025, the Cold Lake Canada Day celebration brought about 8,000 people to Kinosoo Beach. The CF-18 fly-by was right on time, the weather was perfect, and visitors from our sister city, Hügelsheim, joined in on all of the fun. The day was packed with activities, plus a Taylor Swift impersonator was a big hit with the kids while the local band Mainstreet was a crowd pleaser in the evening. With a boosted budget, the fireworks were the best yet.

Aqua Day in August pulled in about 4,000 people, with the annual cardboard boat race proving once again to be a popular affair for spectators and participants. In 2025, 29 teams built and entered a boat for the race.

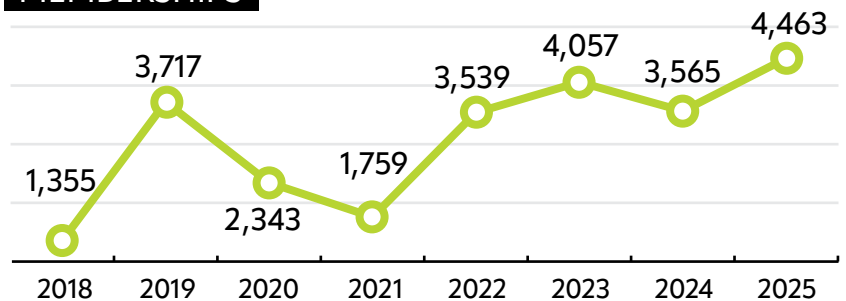




Imperial Oil Place saw its first annual indoor rodeo, Xtreme Broncs & Bulls, with an evening concert headlined by Tenille Townes at the Reid Field House in 2025.

BY THE NUMBERS

GYM MEMBERSHIPS



2025 CLIMBING WALL DROP-INS

4,479

2024: 3,948
2023: 3,709
2022: 3,666

The Reid Field House had a full, busy year, hosting soccer, lacrosse, school groups, pickleball, bouncy house days, Nerf wars, the kids' zone, and more.

The annual climbing wall inspection was completed in June, and all auto-belay units were serviced to keep safety standards high. Staff stayed busy with school bookings, private rentals, and birthday parties.

Staff hosted 19 summer camps, which brought in 266 participants. Throughout the year, staff also offered drop-in sports including pickleball, shinny, public skating, and more.

WELLNESS

The Cenovus Energy Wellness Centre received a full refresh, with new paint in the locker rooms, bathrooms, and workout areas, and all the old mirrors replaced with new glass ones.

Staff also saw a big jump in fitness classes starting in September 2025. With four instructors secured, the facility was able to add a wide range of new classes.

Fitness programming continued to grow, and all classes remained free for active membership holders.

ARENA UPGRADES

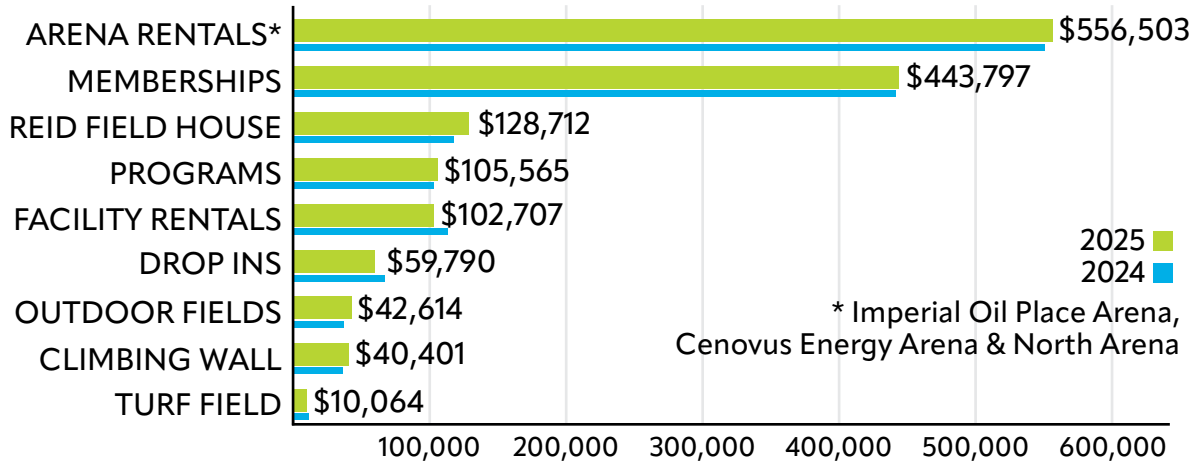
Imperial Oil Place and Cenovus Energy Arena both received a big upgrade with a new adiabatic fluid cooler.

It replaces the old cooling tower and uses significantly less water (roughly 80–95% less), which cuts down on maintenance and operating costs. It also handles cold winters much better than

the previous system. The City also brought in a new electric ice resurfer for both arenas. The new machine's precision blade system and quick blade changes have already made life easier for staff.

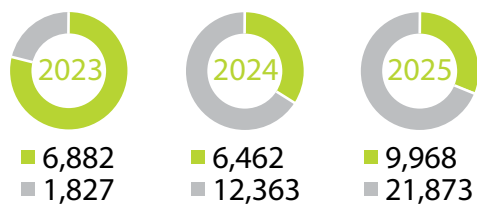
Imperial Oil Place also saw upgrades to higher glass panels. This allowed staff to raise the side netting so that spectators' views and experience could be improved.

ENERGY CENTRE REVENUE



FACILITY & PROGRAM DROP-INS

■ FACILITY ■ PROGRAM



FITNESS PROGRAMS

TOTAL REGISTRATIONS IN 2025

1,587

2025 EVENT ATTENDANCE

TOP EC EVENT HIGHLIGHTS

CANADA DAY ATTENDANCE
8,000

478	KIDS ZONE
1,088	BOUNCE HOUSE DAYS
697	NERF WARS
1,435	UNIVERSITY HOCKEY (2)
4,000	AQUA DAYS
800	EASTER PARTY
561	TENILLE TOWNES
328	DALLAS SMITH
400	HALLOWEEN PARTY
2,000	REMEMBRANCE DAY
250	SANTA'S KICK-OFF PARTY
290	NEW YEAR'S PARTY
448	SMALL BUSINESS, BIG CHRISTMAS
144	FAMILY GAME DAY
300	FISHING DERBY

FISHING DERBY

As June brought warmer weather, the focus shifted to outdoor programming, starting with the always popular Cold Lake Fishing Derby.

The 2025 event marked the seventh year the City of Cold Lake has proudly hosted this two-day tournament, and once again, all 300 spots were snapped up by anglers look-

ing for their share of the prize money.

With ideal weather and no cancellations, anglers enjoyed uninterrupted time on the water and another memorable Cold Lake Fishing Derby. The 2025 overall winner was Gary Padlesky, taking home the \$10,000 top prize with the best combined three Lake Trout measuring 238.3 cm.

FRESH-AIR RECREATION

17,566 ROUNDS PLAYED

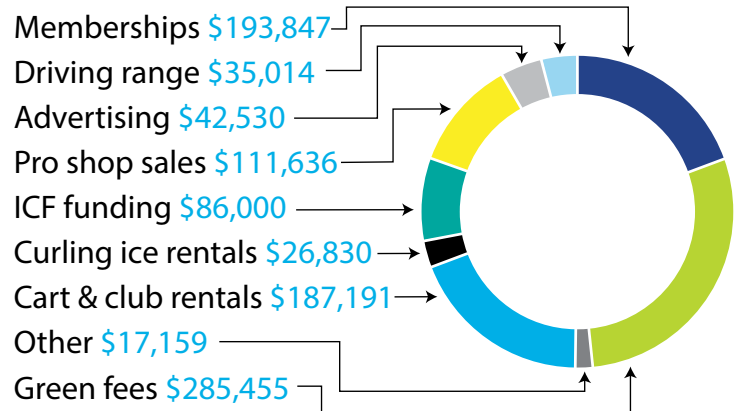
In 2025, improvements were made to another five bunkers, irrigation repairs were also completed, and 15 new golf carts were added to the Golf and Winter Club's fleet.

The curling side stayed busy, with over 1,017 hours of booked ice time over the season.

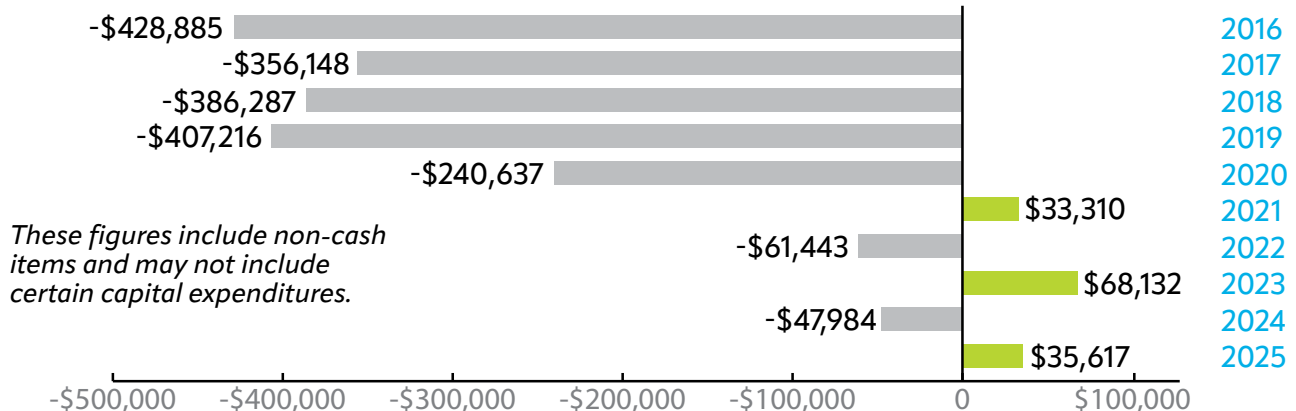
The annual Swing and Sweep event had another strong year, with 14 teams from across Western Canada enjoying a full weekend of golf and curling.

Memberships grew by 23%, with a total of 253 in 2025, up from 205 in 2024.

2025 REVENUE



YEARLY PROFIT & LOSS





COLD LAKE MARINA

SUMMER HOT SPOT

Between regular boat traffic, visitors coming and going, and people just hanging out by the water, the marina guarantees you a steady flow of positive energy all season long.

And 2025 was no exception.

The facility logged 796 days of subleasing marina slips over the season, which gave visitors ample opportunity to store their boat for their visit. To keep up with the demand for non-motorized boat storage, staff added another set of storage lockers. The marina now has 32 in total with each one rented for the 2025 season.

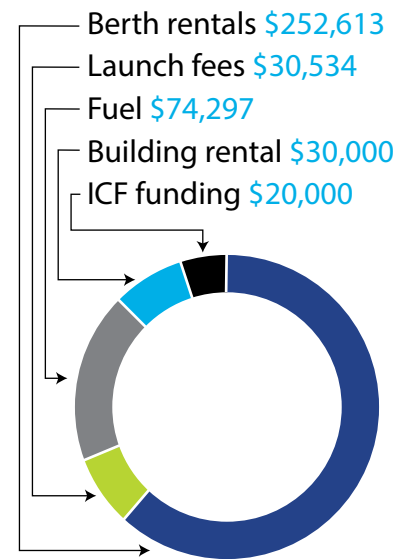
The docks also saw some upgrades to help things run more smoothly: Additional blocks were added to the

outside of the fuel dock, giving the floating dock system more stability and space. On top of that, staff had two new Sea-Doo watercraft berths installed. These improvements weren't just cosmetic – they made a noticeable difference and help boaters make efficient use of the boat launch.

The fueling dock and the associated floating dock system saw a ton of use, especially from boaters who wanted a convenient place to pull up for a few minutes.

Whether they're waiting for family or grabbing something from shore, it gives boaters a spot to pause without interfering with the main launch area. It's become a really practical, well-used part of the marina, and the upgrades helped it comfortably handle a busy season.

2025 REVENUE



MARINA WAITLIST

TOTAL AT THE END OF 2025

170

MARINA SLIP ALLOCATIONS

241 TOTAL SLIPS ALLOCATED



DIALED IN AND COMPETITION- READY

The fourth slo-pitch diamond at Imperial Park has now been fully upgraded as part of a multi-year infield rehabilitation project that wrapped up in 2025.

The work included removing the existing shale and clay surface and installing a new red clay and ceramic infield mixture. The dugout was also completely replaced.

With this final diamond now complete, the revitalization of all four slo-pitch diamonds at Imperial Park is officially finished – and they are all looking fantastic.

PARKS AND PLAYGROUNDS

Annual maintenance and inspections were completed at 30 playgrounds, in addition to more substantial upgrades at several parks in 2025. Regular maintenance and periodic upgrades ensure the

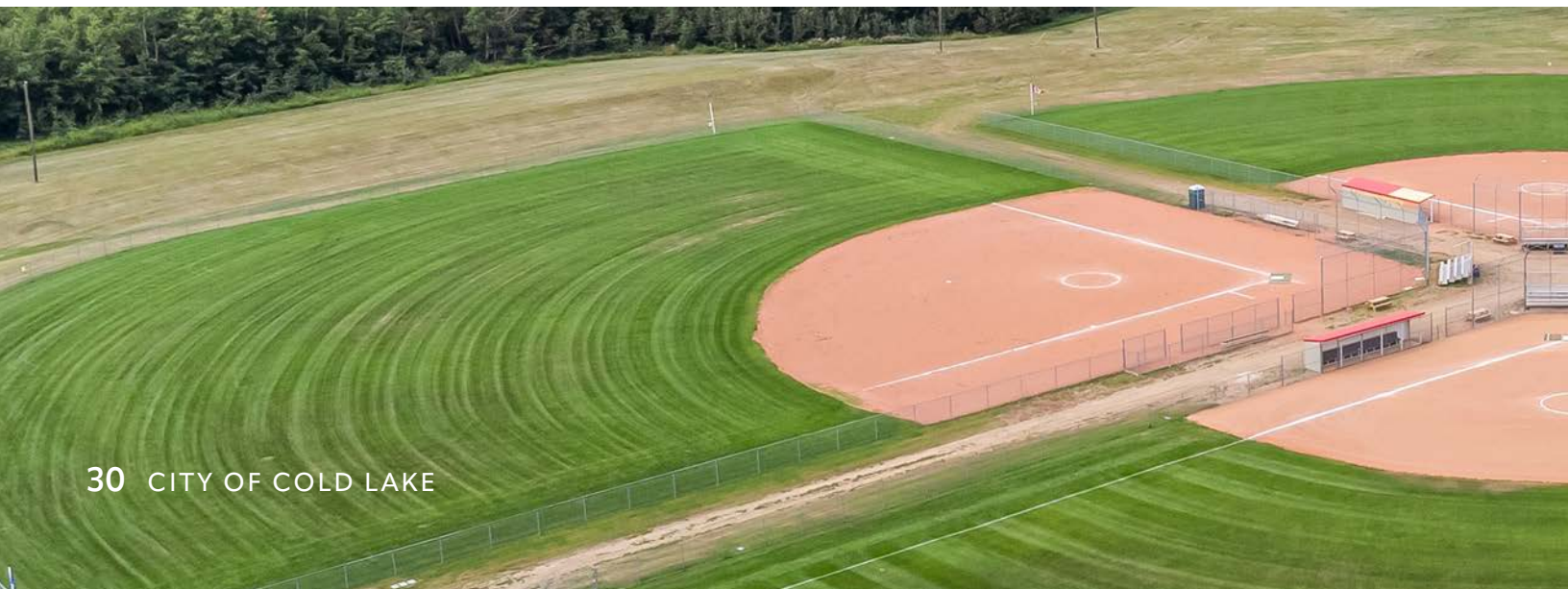
City's park system is safe, up-to-date and that it continues to meet the community's needs.

IMPERIAL PARK & LIONS PARK

In 2025, 11 minor soccer fields were maintained, along with one adult rugby and soccer combination field, as well as three adult soccer fields. Shade sail structures were installed at Imperial and Lions Park to provide cooler, more comfortable areas for residents. They've been especially well received during the peak summer months.

FOREST HEIGHTS PARK

Upgrades were completed, including re-capping the existing asphalt pad, installing new fencing and installing a full net system to create a community basketball court for unscheduled recreation options.



GREENSPACES AND GARDENS

Gardens across all City facilities, including municipal reserves, the Millennium Trail, downtown areas, as well as over 134 pots and hanging baskets, were planted and maintained.

Rejuvenation work focused on the Iron Horse Trail, Lions Trail Forest, Eugene Dery Forest, and the Community Forest, along with black knot cleanup and invasive weed control.

New downtown string lights were added for winter appeal, and the downtown tree grates were refurbished.

BALL DIAMONDS & SOCCER FIELD USE

Local sports organizations are keeping the fields busy, and demand remains high. The increased rate of usage is ample evidence for how strong and vibrant our local sports community has become.

MON-FRI: 5 PM-9 PM | SAT & SUN: 9 AM-9 PM



660 HRS
MAY 15-AUG 28
SOFTBALL



450 HRS
MAY 15-JULY 27
BASEBALL



556 HRS
MAY 15-SEPT 28
SOCCER

DEPARTMENT SNAPSHOT

This department oversees a wide range of facilities and services that support the community's parks and recreation system.

2 TENNIS COURTS

29 PLAYGROUNDS

10 BALL DIAMONDS

2 SPLASH PARKS

8 PICKLEBALL COURTS

1 SKATEBOARD PARK

3 MULTI-USE COURTS

1 DOG PARK

3 ARENA ICE OPERATIONS

134 FLOWER POTS & BASKETS

RUGBY/SOCCER FIELDS

THOMAS VARUGHESE
MEMORIAL TURF FIELD

OUTDOOR RINKS

KINOSOO BEACH

MILLENNIUM TRAIL



NEW INSTINCTS ACTIVATED

The Cold Lake detachment's Police Dog Service received its third dog and second dog handler when Constable Wyman and his dog Skipper joined the team early in 2026.

Preceded by Harp and Chase, Skipper has big paws to fill, but is very much up to the job. He hit the ground running after graduating from the RCMP's Police Service Dog Program in October of 2025, and has been a welcome addition to the detachment.

Since it started in 2018, the Cold Lake Police Dog Service has been funded by the City of Cold Lake. Council made the decision to in-

clude the enhanced policing program in the community in 2017, and the program's first handler and police dog – Harp – joined the team in May 2018.

In 2025, the Police Dog Service was vacant in Cold Lake as the detachment awaited the availability of another dog handler and police dog.

The enhanced policing position in Cold Lake serves in conjunction with the provincially funded position in St. Paul.

Together, the two dogs and their handlers help to police one of the busiest areas in Alberta, known as the Eastern Alberta District.

POLICING PRIORITIES & DETACHMENT STRENGTH

In 2025, the Cold Lake RCMP continued to focus on its core priorities of drug enforcement, crime reduction, and community engagement.

The detachment is staffed by 20 municipal officers and 17 provincial officers, and supported by 11 civilian staff. Seven are municipal employees and four are public servants. This brings the total detachment strength to a total of 48 people dedicated to serving the community.



The City of Cold Lake welcomed its newest police dog in January 2026. Born in Alberta, Skipper graduated from the dog handler course in October 2025. From day one, he's shown that he's built for service.

RCMP STATS

In 2025, the Cold Lake RCMP responded to 6,946 municipal calls for service, a slight increase of 0.2% from the previous year. Provincial calls for service totaled 3,572, representing a 7.2% decrease.

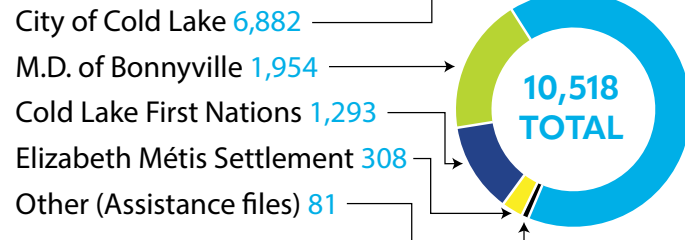
Overall, the detachment handled 10,518 calls in 2025, down from 10,818 in 2024. The total prisoner count also declined, with 1,212 prisoners processed in 2025, compared to 1,258 in 2024.

Cold Lake's proportion of Criminal Code incidents per police officer is 163: That's nearly double the provincial average of 84 for detachments serving populations between 10,000 and 20,000. This highlights the significantly higher workload carried by local officers.

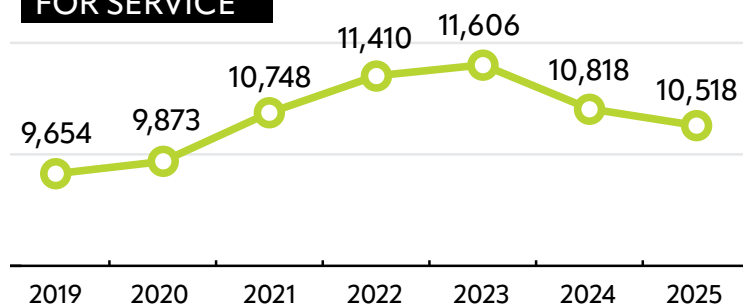
GENERAL INVESTIGATION SECTION (GIS)

Significant progress was made through the execution of Controlled Drugs and Substances Act (CDSA) search warrants, resulting in enforcement action at 15 locations. This led to substantial drug seizures, including about 1.7 kilograms of cocaine with an estimated street value of \$170,000,

TOTAL CALLS FOR SERVICE BY LOCATION



TOTAL CALLS FOR SERVICE



CITY OF COLD LAKE TOP FILE TYPES

862
MISCHIEF

WELLBEING
CHECK: 485

ASSISTANCE
PROVINCIAL/
TERRITORIAL: 369

DISTURBING
THE PEACE: 316

1.3 kilograms of methamphetamine valued at roughly \$65,000, and more than 8,000 illegal steroid pills worth about \$100,000.

Officers also seized \$113,000 in cash identified as proceeds of crime and seized 30 firearms. As a result, 14 individuals were charged with CDSA-related offences, contributing to roughly 70 charges laid.

LAKELAND CRIME REDUCTION UNIT

This unit focused on monitoring and apprehending habitual offenders around the Lakeland.

This involved leading major investigations into rural property crimes, including significant thefts, and damage targeting oil-lease sites.



ANIMAL CARE CREW

COLD LAKE ANIMAL CARE & CONTROL

In 2025, the Animal Care and Control Centre operated with two dedicated animal care attendants and an administrative assistant position shared with Cold Lake Municipal Enforcement.

Throughout the year, the Centre provided care for 173 dogs and cats, a 23% decrease from the 224 animals cared for in 2024, with May

marking the centre's busiest month.

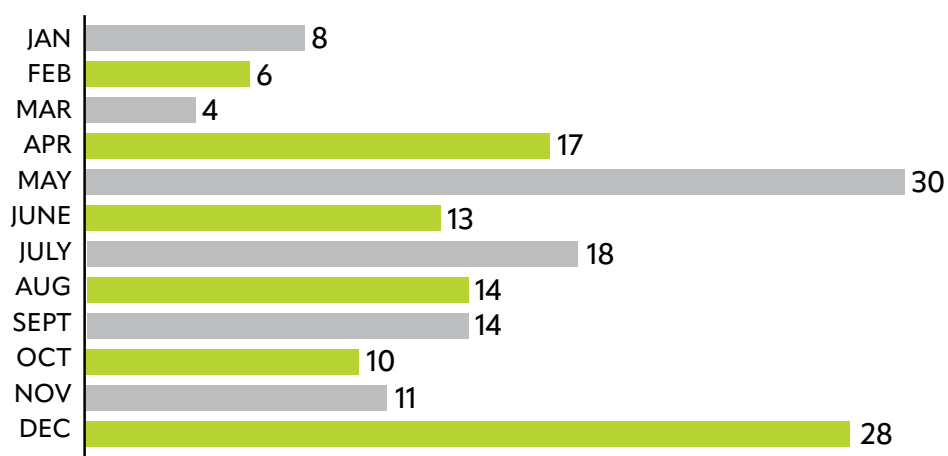
This reduction in intake reflects ongoing community efforts to promote responsible pet ownership and increased awareness of available support services.

Pet licensing continues to play a vital role in reuniting animals with their owners. All pet owners within the City of Cold Lake are required to purchase an annual pet licence, enabling ACCC staff to quickly identify pets and contact their families. In 2025, the

Centre issued 945 licences, an increase from the 850 issued in 2024, demonstrating strong community compliance and engagement.

The Centre also worked closely with animal care organizations to transfer pets that are then placed for future adoptions.

2025 MONTHLY PET INTAKES



36 SKUNK REMOVAL REQUESTS

62 ANIMALS REUNITED WITH THEIR OWNERS

173 TOTAL DOGS AND CATS CARED FOR

PET LICENSES

ISSUED IN 2025

945

MUNICIPAL ENFORCEMENT



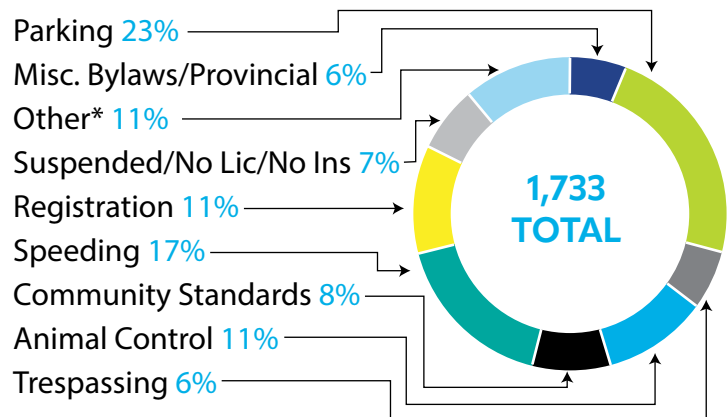
COMMUNITY- FOCUSED

COLD LAKE MUNICIPAL ENFORCEMENT

In 2025, Municipal Enforcement provided coverage throughout the City with a team of nine Municipal Enforcement staff.

Six Peace Officers and three Bylaw Officers, supported by a Commercial Security Services contractor, maintained a schedule that provided 24-hour coverage as well as targeted patrols. The department also includes shared Management and Administrative Assistant positions with Animal Care and Control.

2025 TICKETS ISSUED



* Business License 2%, Liquor/Cannabis 1%, Public Nuisance/places 3%, Distracted Driving 1%, Off-Highway 2%, Stop Sign/Traffic Lights 2%

Officers maintained a highly visible presence on City streets, offering a proactive and reassuring role within the community.

Throughout the year, Officers carried out a wide range of daily duties, including 4,917 focused patrols in the community, 263 school-zone patrols, 534 traffic initiatives, and 465 follow-ups to infractions requiring re-inspection.

Officers also responded to a significant number of trespassing complaints from local businesses. In 2025, they attended 112 such complaints, leading to 110 trespassing charges.

Cold Lake Municipal Enforcement Officers also supported several high-attendance community events, where they provided traffic control and addressed safety concerns. Events included Aqua Days, Canada Day, Feast at the Beach, Remembrance Day, and the Santa Claus Parade.

ENCAMPMENTS

An area of focus in 2025 was responding to individuals residing in unauthorized encampments on both public and private land. These encampments typically consist of temporary structures such as tents and can pose a significant public safety hazard due to warming fires, the presence of drugs, and sometimes traps meant to protect the occupants.

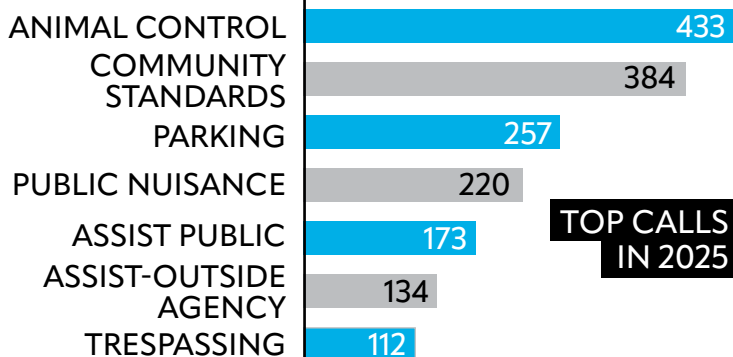
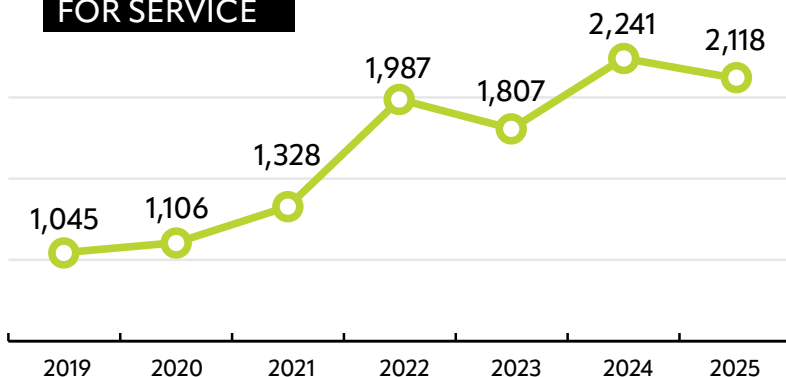
In 2025, Municipal Enforcement addressed 52 encampments, with 36 on private property and 16 on public property.

Of these, 27 were cleaned up by Municipal Enforcement services, while 25 were resolved voluntarily by the occupants or property owners. In total, 79,969 kilograms, or 176,298 pounds, of debris and garbage were removed from encampment sites.

COMMERCIAL SECURITY PROGRAM

The Municipal Enforcement Department oversees the Commercial Security Program, which enhances operations by delivering city-wide services focused on strengthening commercial safety and increasing the presence in commercial areas. These services are performed by a contractor in coordination with Municipal Enforcement.

TOTAL CALLS FOR SERVICE



COMMUNITY PATROLS

4,917

2025 TOTAL FOCUSED PATROLS

SCHOOL ZONE PATROLS

263

RAPID RESPONSE

Cold Lake Fire-Rescue is staffed by one full-time Fire Chief, two full-time Deputy Chiefs, one part-time Deputy Chief, an administrative assistant, and 62 paid-on-call members. Ten new members joined via the 2025 recruit class.

The Fire-Rescue service benefits from a well-trained and highly motivated membership which collectively spent over 14,190 hours in service over the course of 2025.

More than half of those hours – over 7,420 – were

spent responding to 497 calls received in 2025. This is a 10% increase in call volume over 2024's total of 450 calls. The service attended 12 structure fires, 17 vehicle fires, 33 wildland fires and 111 motor vehicle accidents over the course of 2025, making for a very busy year.

Fire-Rescue serves a large and diverse area, and while the majority of calls are from within the City of Cold Lake, in 2025, about 29% were from within the M.D. of Bonnyville while about 1% occurred in Saskatchewan.

2025 ALBERTA EMERGENCY SERVICES MEDAL RECIPIENTS

12 YR RYAN
CROMWELL

12 YR JOHN
HOGAN

12 YR RODNEY
HOLLIS

12 YR FREDERICK
PARIS

32 YR MELVIN
GRIFFITH

32 YR JASON
SPEARS

32 YR BRENT
STASIUK

CELEBRATING OUR FIREFIGHTERS

The Alberta Emergency Medal is awarded at service intervals of 12, 22, 32, and 40 years of service. The award recognizes emergency services personnel involved in supporting prevention, preparedness, and response in Alberta.

Cold Lake Fire-Rescue has 35 members who have received their 12-year medal, and of those 19 also have their 22-year bronze rosette, nine have their bronze and silver rosette for 32 years, and two members have their bronze, silver, and gold rosette for 40 years of service.



NEW RESCUE UNIT ON THE WAY

A contract for a new rescue unit was awarded to Fort Garry Fire Trucks in the fall of 2025. The anticipated delivery is in May 2027, and the new unit comes in with a total cost of just under \$850,000.

AN OUNCE OF PREVENTION

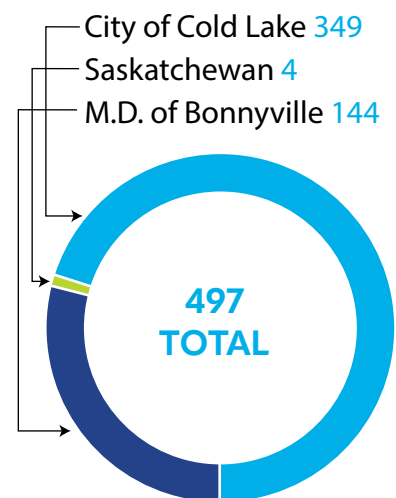
Preventing emergencies before they occur is the best way to keep people and their property safe, and that's why

Cold Lake Fire-Rescue is dedicated to public education and fire prevention.

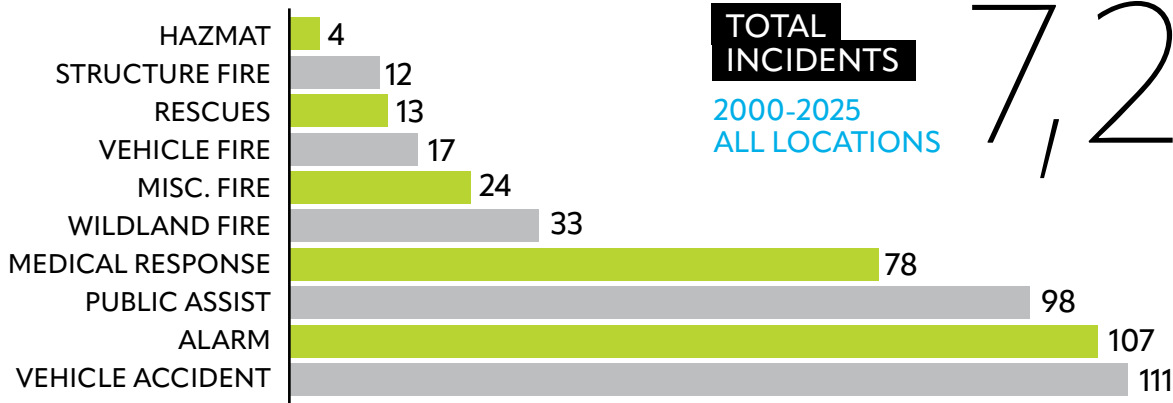
Over 2025, the department supported the community's fire prevention efforts with 14 class tours at the fire halls and 24 inspections of local buildings including schools, daycares, and local businesses.

Fire-Rescue also hosted Fire Prevention Week in October, with over 500 visitors. A key focus this year was lithium-ion battery safety, helping residents better understand safe charging, storage, and disposal of batteries commonly found in phones, tools, e-bikes, and other household devices.

2025 INCIDENTS BY LOCATION



2025 INCIDENTS BY TYPE



TOTAL INCIDENTS

2000-2025
ALL LOCATIONS

7,250



YOUR TRANSIT

Cold Lake Transit has been a big help for many residents, offering rides that make getting around a lot easier, and at no charge for users.

The service consistently sees its busiest daily stretch between 2 and 4 pm, while Mondays tend to be the service's busiest day overall.

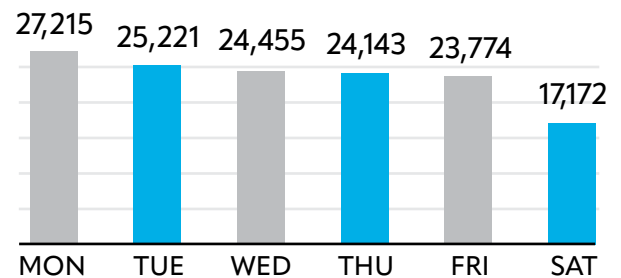
The stop at the Transit Station sees the most traffic and the Lakeland Inn stop comes in second.

Things are getting a little more comfortable, as well: A new bus shelter went up at stop #4160 in the North, and new benches purchased in 2025 are set to be installed in 2026.

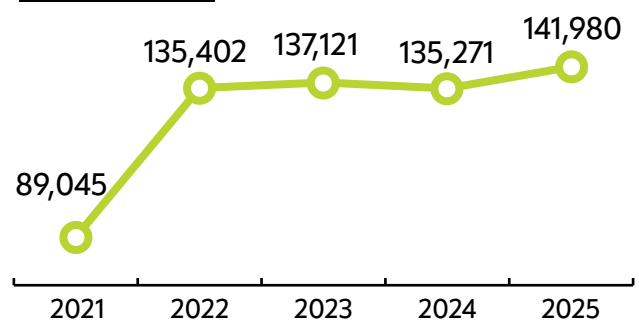


View transit schedule
www.coldlake.com/transit

2025 DAILY RIDERSHIP



YEARLY RIDERSHIP



RIDE STATS

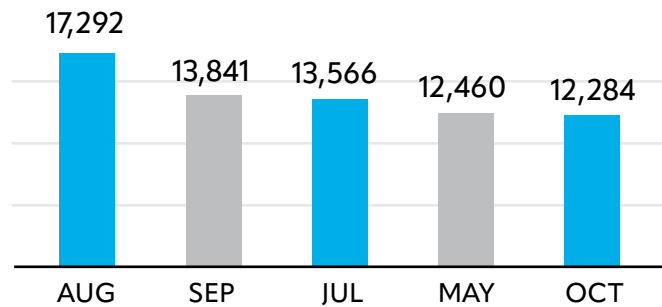
While the transit system does not charge a fee, it does come at a cost, and administration ensures that as much as possible can be recouped through various grants. Because ridership is so high, Cold Lake Transit is able to receive a significant amount of grant money. This means that, as it stands today, the cost to taxpayers for running the service is smaller than it would be if a fee were charged. That's because a fee could significantly reduce ridership, removing more in grant eligibility than could reasonably be expected to be raised through a fare.

CITY FLEET

The Fleet Department runs a tight ship with a small crew – just one foreman and two mechanics. Together, they manage it all, from snowplows and graders to lawn-care equipment. They keep track of 646 active pieces of equipment, including 231 small tools such as generators and hand-held gear, plus 177 attachments and trailers, and 47 pieces of heavy equipment. They also stay on top of fuel usage across the entire fleet, which totalled a hefty 439,195 litres for the year. And despite the workload, the team still closed out 1,438 fleet maintenance work orders in 2025.

2025 TOP 5 BUSIEST MONTHS

TOTAL RIDER BOARDINGS



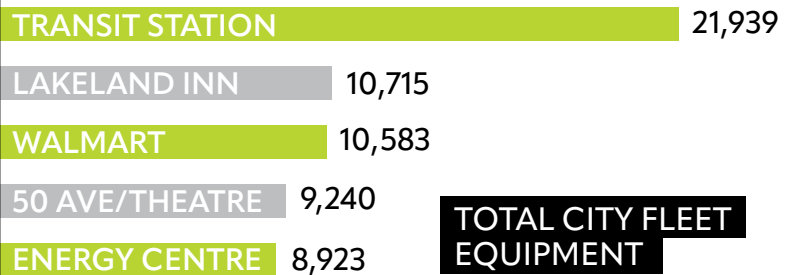
2025 TRANSIT ADVERTISING SALES

INTERIOR, EXTERIOR, BENCHES & SHELTERS

\$28,824

2025 TOP 5 TRANSIT STOPS

TOTAL BUS BOARDINGS



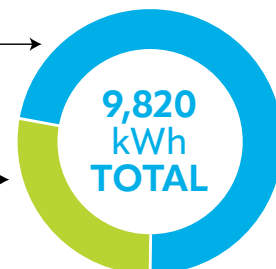
TOTAL CITY FLEET EQUIPMENT

646

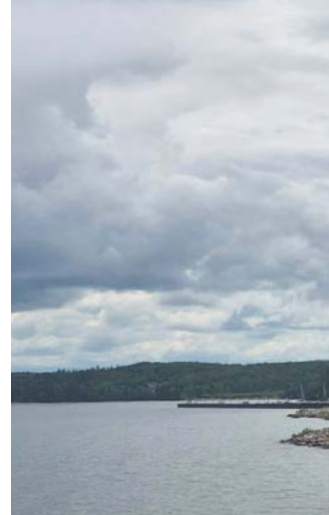
ELECTRIC VEHICLE CHARGING STATIONS

City Hall
73 unique users
7,060 kWh

Cold Lake Energy Centre
55 unique users
2,760 kWh



LARGE-SCALE PROJECTS



PROJECT	APPROX. VALUE*	START	COMPLETION
Public Works Operations Centre	\$40,000,000	May 2017	In progress
Lakeshore Drive infrastructure improvement	\$27,550,000	July 2019	Apr 2026
Wastewater Treatment Facility upgrade	\$32,183,000	Mar 2021	In progress
Thomas Varughese Memorial Field rerouting of drainage lift station	\$90,000	Dec 2024	Sep 2025
54 Street sanitary extension	\$400,000	May 2024	July 2025
Pelican Rock subdivision sanitary sewer extension	\$400,000	May 2024	July 2025
Compost facility pad replacement	\$200,000	Aug 2025	Oct 2025
12 Avenue subdivision rehabilitation	\$537,615	May 2025	July 2025

**Engineering & construction*

CAPITAL PROJECTS

New infrastructure, buildings and other assets in the community are what is typically referred to as a capital project.

These larger projects can require extensive financial planning, engineering and design, as well as years of work and coordination to take a project from the initial stages of conceptual development and design through the final phases of construction and commissioning.

Often, these projects also include public consultation along the way

to ensure that the large investment of funding, effort, and time meets the community's needs and expectations.

Whether easily spotted or buried beneath the ground, capital projects in 2025 included highly visible projects such as Lakeshore Drive Infrastructure Improvement, and continuing work on the City's new Public Works Operations Centre, as well as less visible projects, such as the rerouting of the drainage lift station at the Thomas Varughese Memorial Field, and the Wastewater Treatment Plant Upgrade.



Lakeshore Drive Infrastructure Improvement Project



PUBLIC WORKS OPERATIONS CENTRE

A new public works operations centre is being constructed to replace the existing building in the north. The current facility has outlived its life expectancy and is too small to accommodate current and future operational functions and equipment. The new building is centrally located between Cold Lake North and South and lies at the crossroads of a future arterial roadway system. Work is expected to be completed in late 2026 to early 2027.

WASTEWATER TREATMENT FACILITY UPGRADE

The Moving Bed Biofilm Reactor system is an upgrade to the previous lagoon system. It features an exterior uncovered tank and an operations building that will house disc filters, blowers, and provisions for future UV disinfection, along with necessary support systems. This upgrade modernizes the facility, enhances treatment efficiency, and ensures compliance with regulatory standards. The project is on schedule for a 2026 completion and commissioning.



More information at
www.coldlake.com/capitalprojects



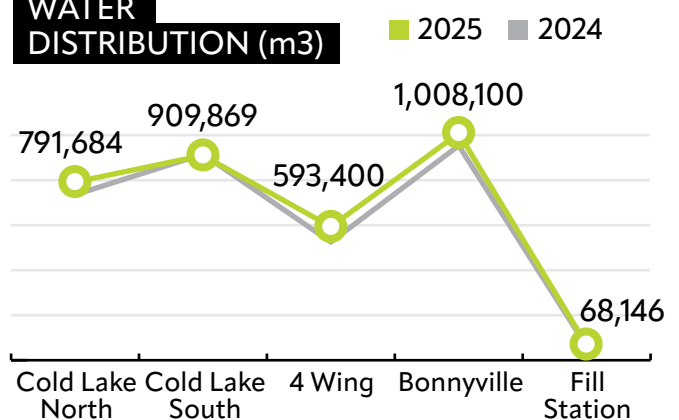
WATER WIZARDS

Water demand shifts from year to year based on things like weather, new development, and population growth, so there is a natural ebb and flow. With 2025 being a fairly dry year, a few hot stretches led to slightly higher water use than the previous year saw.

The City operates the Cold Lake Water Treatment Plant under contract with the Cold Lake Regional Utility Services Commission. Since 2021, the plant has also been producing water for sale and distribution to the Bonnyville Water Commission through the 41-km transmission line.

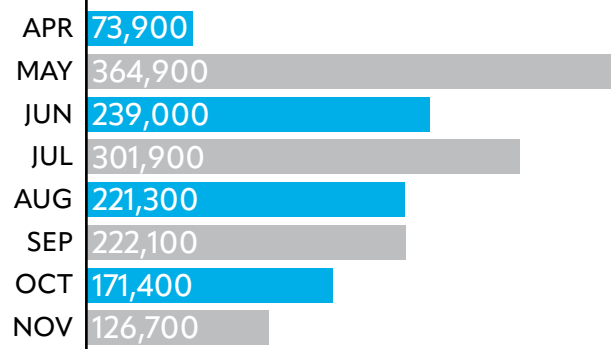
The wastewater treatment numbers show how much treated water was discharged into the Beaver River. Right now, discharge is only allowed from April to November. Once the MBBR system is fully built and commissioned, treated water will be discharged year-round.

WATER DISTRIBUTION (m3)



2025 WASTEWATER DISCHARGED (m3)

@ WASTEWATER TREATMENT FACILITY



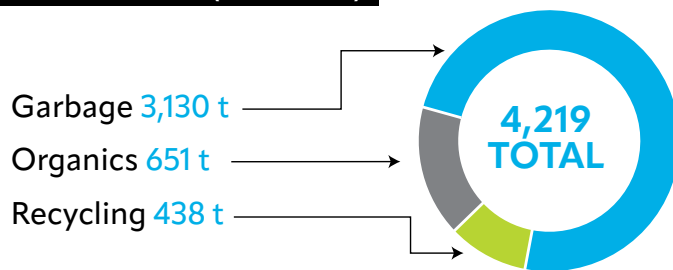
WASTE STATS

Curbside waste collection takes place weekly across the City, while recycling is collected bi-weekly, with organics collection taking place on alternate weeks during the warmer months.

Households in Cold Lake receive specialized waste and organic collection carts, which allows the City's waste trucks to use automated collection arms to pick up and empty the bins.

The trucks are equipped with cameras and scanners, as every collection bin is chipped, meaning if a bin is relocated accidentally, it can be scanned and returned to the household it is registered to.

2025 CURBSIDE COLLECTION (TONNES)



2025 CUSTOMERS AT WMF

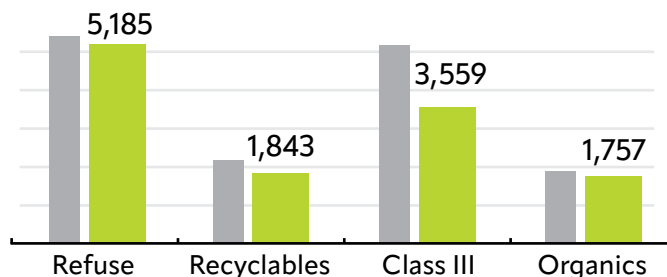
20% COMMERCIAL
80% RESIDENTIAL

31,981

2025 WASTE TOTAL COLLECTION (TONNES)

CURBSIDE, DEPOTS
AND DROP OFF WMF

■ 2025 ■ 2024



DEPARTMENT SNAPSHOT

Environmental Services oversees waste management, recycling programs, and the safe distribution of water.

CURBSIDE COLLECTION

RECYCLING DEPOTS

WASTE MANAGEMENT
FACILITY (WMF)

WATER TREATMENT

WASTEWATER TREATMENT

BULK WATER FILL STATION

WATER DISTRIBUTION SYSTEM

WASTEWATER COLLECTION
SYSTEM

STORMWATER COLLECTION
SYSTEM

ORGANICS/COMPOST

UTILITY LOCATES

WATER METER INSTALLS

ROADWAYS & AVIATION

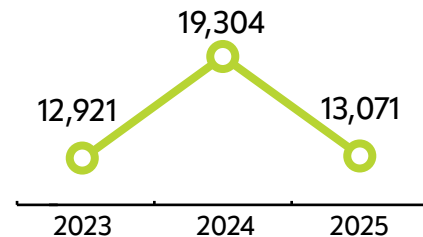
CITY OF COLD LAKE CONCRETE REHABILITATION 2025

Separate curb replaced	88.9 m
Curb and sidewalk replaced	125.3 m
Separate sidewalk replaced	176.3 m ²
Pavement replaced	935.75 m ²
Concrete crack sealing	493 m
Slurry seal coating	38,187 m ²
Line painting	72,903 m
Pararamp installations	4

2025 AVIATION FUEL DISPENSED (L)

39,678

JET FUEL DISPENSED (L)



ROADS CREW

Travelled by thousands of vehicles every day, the roads of Cold Lake are maintained by the Roads Crew. With over 150 kilometres of roadways, work includes not only plowing and sanding in the winter, but also pothole patching, crack sealing, and crosswalk painting in the warmer months.

Recent years have seen the introduction of anti-icing, in which a liquid solution is sprayed on the roads ahead of forecasted freezing rain to prevent ice from forming.

REGIONAL AIRPORT

The Cold Lake Regional Airport (TCID: CEN5) is an uncontrolled aerodrome operated by the City of Cold Lake and located within CFB Cold Lake military airspace.

In 2026, it also became the home of Portage College's Aircraft Structures Technician program.

The Regional Airport has a terminal building, aircraft parking, fuel available for purchase, and space available to lease for both general aviation and commercial opportunities.

CONTACT US

CITY HALL

5513 48 Avenue
Ph: 780.594.4494

COLD LAKE AND DISTRICT FCSS

5220 54 Street
Ph: 780.594.4495

COLD LAKE ANIMAL CARE AND CONTROL CENTRE

5008 62 Street
Ph: 780.639.6406

COLD LAKE ENERGY CENTRE

102 7825 51 Street
Ph: 780.639.6400

COLD LAKE FIRE-RESCUE

718 10 Street &
5201 55 Street
Ph: 780.594.4494

COLD LAKE GOLF & WINTER CLUB

1 Northern Spirit Lane
Ph: 780.594.5341

COLD LAKE MARINA

802 Lakeshore Drive
Ph: 780.639.2396

COLD LAKE MUNICIPAL ENFORCEMENT

5008 62 Street
Ph: 780.594.1345

COLD LAKE RCMP

4710 55 Street
Ph: 780.594.3302
(Non-emergency)

COLD LAKE WASTE MANAGEMENT FACILITY

2850 Highway 28
Ph: 780-594-4494 ext. 7496

NORTH ARENA

1730 6 Street
Ph: 780.639.6400

PUBLIC WORKS SHOP

1515 16 Street
Ph: 780.594.4496

SPECIAL TRANSPORTATION

5220 54 Street
Ph: 780.207.2568

WATER TREATMENT PLANT

102 10 Street
Ph: 780.594.4498

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