

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Regular Meeting of Council

Agenda

Tuesday, October 13, 2026, at 6 p.m.

Council Chambers

3720 County Road 34

Alexandria, Ontario K0C 1A0

THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

1. CALL TO ORDER

2. DECLARATION OF PECUNIARY INTEREST

3. ACCEPT THE AGENDA (Additions/Deletions)

4. ADOPTION OF PREVIOUS MINUTES

- Regular Meeting of Council Minutes – Monday, September 28, 2026

5. DELEGATIONS

6. STAFF REPORTS

a. Administration Department

- i. AD 2026-18: Proposed Relocation of Long-Term Care Beds from The Palace, (Project #26-017)
- ii. AD 2026-19: HGMH Foundation CT Scanner Fundraising Campaign Donation Request

b. Community Services Department

- i. CS 2026-27: CIP Application 14-18 Main Street N, Alexandria

7. UNFINISHED BUSINESS

8. CONSENT AGENDA

9. NEW BUSINESS

10. NOTICE OF MOTION

Next Regular Meeting of Council

Monday, November 9, 2026, at 6 p.m. in the Council Chambers, 3720 County

Road 34, Alexandria, Ontario

Note: Meetings are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair

12. CLOSED SESSION

13. CONFIRMATION BY-LAW

a. By-law 54-2026

14. ADJOURNMENT

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Regular Meeting of Council

Minutes

Monday, September 28, 2026, at 6 p.m.

Council Chambers

3720 County Road 34

Alexandria, Ontario K0C 1A0

PRESENT: Mayor: Jamie MacDonald
Deputy Mayor: Carma Williams
Councillor: Jacques Massie
Councillor: Jeff Manley
Councillor: Michael Madden
Councillor: Gary Martin

ALSO PRESENT: CAO/Clerk: Michael Fawthrop
Deputy Clerk: Jena Doonan
Director of Community Services: Stephanie MacRae
Director of Public Works: Timothy Wright

1. CALL TO ORDER

The Chair called the meeting to order at 6.p.m.

2. DECLARATION OF PECUNIARY INTEREST

No declarations of pecuniary interest were made.

3. ACCEPT THE AGENDA (Additions/Deletions)

Resolution No. 1
Moved by: Jacques Massie
Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry accepts the agenda of the Regular Meeting of Council on Monday, September 28, 2026.

Carried

4. ADOPTION OF PREVIOUS MINUTES

Resolution No. 2
Moved by: Carma Williams
Seconded by: Jeff Manley

THAT the minutes of the following meeting(s) be adopted as circulated.

Regular Meeting of Council Minutes – Monday, September 14, 2026

Carried

5. DELEGATIONS

None

6. STAFF REPORTS

- a. Administration Department
 - i. AD 2026-17: Declaration of Surplus Lands – King Street South and Robertson Drive

Resolution No. 3

Moved by: Jeff Manley

Seconded by: Michael Madden

THAT Council receive Report No. AD-2026-17: Declaration of Surplus Lands – King Street South and Robertson Drive; and

THAT Council declare the unopened and unused portions of King Street South Extension and Robertson Drive, located in Maxville, Ontario, surplus to municipal needs; and

THAT staff be directed to undertake the necessary steps required under Township policies and applicable legislation to facilitate the potential future disposition of the subject lands.

Carried

- a. Community Services Department
 - i. CS 2026-26: Dunvegan Community Hall Floor Replacement Project Update

Resolution No. 4

Moved by: Michael Madden

Seconded by: Gary Martin

THAT Council of the Township of North Glengarry receive Report CS-2026-26: Dunvegan Community Hall Floor Replacement Project Update, for information purposes.

Carried

Public Works Department

- i. PW 2026-16: 2026 - Stone dust Supply – Procurement Results

Resolution No. 5

Moved by: Gary Martin

Seconded by: Carma Williams

THAT the Council of the Township of North Glengarry receives report PW-2026-06 2026 – Stone dust Supply – Procurement Results PW-1026; and

THAT in accordance with Procurement By-law No. 18-2023 Council

authorizes the award of Contract Number 1021 for the 2026 Stone Dust Supply Multiyear Tender to A.L. Blair Construction for \$109,800.00 + HST; and

THAT the Mayor and CAO/Clerk be authorized to enter into an multiyear agreement with A.L. Blair Construction to supply stone dust on behalf of the Township.

Carried

ii. PW 2026-17: Waste Diversion Depot Preliminary Update

Resolution No. 6

Moved by: Carma Williams

Seconded by: Jacques Massie

THAT the Council of the Township of North Glengarry receives the Household Hazardous Waste Depot Operational Update;

AND THAT Council endorse the continued operation of the Household Hazardous Waste Depot at 265 Industrial Boulevard, Alexandria, on Fridays from 8:00 a.m. to 3:00 p.m., with a closure from 12:00 p.m. to 12:30 p.m.;

AND THAT staff be directed to engage with the Township of North Stormont and the Township of South Glengarry to explore potential cost-recovery agreements for their residents to access the depot, with any proposed agreement to be presented to Council for approval;

AND THAT staff report back at 2027 budget deliberations with actual operating results and recommendations on the long-term depot model, including staffing, hours, operating season, and budget requirements.

Carried

7. UNFINISHED BUSINESS

Proclamation – Declaring October Pregnancy and Infant Loss Awareness Month

September 28th 2026

PROCLAMATION

Pregnancy and Infant Loss Awareness Month October 2026

WHEREAS pregnancy and infant loss affects families in our community and across Canada, and the loss of a pregnancy, infant, or child can have a profound and lasting impact on parents, families, and loved ones; and

WHEREAS recognizing pregnancy and infant loss helps raise awareness, reduces the stigma surrounding grief and loss, and encourages compassionate and supportive conversations within our communities; and

WHEREAS Pregnancy and Infant Loss Awareness Month provides an opportunity to honour and remember babies and children gone too soon and to acknowledge the experiences of bereaved parents and families; and

WHEREAS October 15 is recognized as Pregnancy and Infant Loss Awareness Day, providing a special opportunity for families and communities to remember and honour those who have experienced pregnancy and infant loss; and

WHEREAS the Township of North Glengarry recognizes the importance of supporting bereaved families and fostering a caring and compassionate community;

NOW THEREFORE, I, Jamie MacDonald, Mayor of the Township of North Glengarry, do hereby proclaim October 2026 as

PREGNANCY AND INFANT LOSS AWARENESS MONTH

And

October 15, 2026, as PREGNANCY AND INFANT LOSS AWARENESS DAY in the Township of North Glengarry, and encourage all residents to join in raising awareness, remembering babies and children gone too soon, and supporting families who have experienced pregnancy and infant loss.

Mayor Jamie MacDonald

8. CONSENT AGENDA

Resolution No. 7

Moved by: Jacques Massie

Seconded by: Jeff Manley

THAT the Council of the Township of North Glengarry receives the item(s) from the consent agenda for information purposes only.

Carried

9. NEW BUSINESS

None

10. NOTICE OF MOTION

Next Regular Meeting of Council

Tuesday, October 13, 2026, at 6 p.m. in the Council Chambers, 3720 County Road 34,
Alexandria, Ontario

Note: Meetings are subject to change and cancellation

11. QUESTION PERIOD

Questions are to be in relation to the items presented on this agenda. Limit of one question per person and subsequent questions will be at the discretion of the Mayor/Chair.

12. CLOSED SESSION

Resolution No. 8

Moved by: Jeff Manley

Seconded by: Michael Madden

Proceed “In Closed Session”

THAT the Council of the Township of North Glengarry now proceed into Closed Session pursuant to subsection 239(2) of the Municipal Act, 2001, to consider the following matters:

1. Disposition of Land – Sections 239(2)(c) and (k);
2. Lease Agreement Renewal – Sections 239(2)(c) and (k); and
3. Staffing Update – Sections 239(2)(b) and (d)

Carried

b. RISE AND REPORT - Council will now rise from Closed Session, report, and proceed into Open Session.

Resolution No. 9

Moved by: Gary Martin

Seconded by: Carma Williams

THAT Council now rise and report from the Closed Session held on Monday, September 28, 2026; and

THAT the Regular Council Meeting now resume at 7:08 p.m.; and

THAT the following motion be adopted:

THAT the Council of the Township of North Glengarry approves By-law 52-2026, being a by-law to authorize the execution of a Lease Extension Agreement with 5010425 Ontario Inc. o/a Gaetan's Chip Stand – Alexandria for a portion of the municipally owned property located at 65 Main Street South, Alexandria, as shown on Schedule "A"; and

THAT Council direct staff to proceed as discussed in Closed Session; and

THAT the Mayor and Clerk be authorized to execute all necessary documents.

Carried

13. CONFIRMATION BY-LAW

Resolution No. 10

Moved by: Carma Williams

Seconded by: Jacques Massie

THAT the Council of the Township of North Glengarry adopts by-law 53-2026, being a by-law to adopt, confirm, and ratify the matters dealt with by Resolution; and

THAT by-law 53-2026 be read a first, second and third time and enacted in Open Council this the 28th day of September 2026.

Carried

14. ADJOURNMENT

Resolution No. 11

Moved by: Jacques Massie

Seconded by: Jeff Manley

THERE being no further business to discuss, the meeting was adjourned at 7:12 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor



STAFF REPORT TO COUNCIL

Report No: AD-2026-19

October 16, 2026.

From: Michael Fawthrop, CAO & Clerk

RE: Proposed Relocation of Long-Term Care Beds from The Palace, (Project #26-017)

Recommended Motion:

THAT Council receive Report No. AD-2026-19 regarding the Ministry of Long-Term Care public consultation process respecting the proposed relocation of the 70 licensed long-term care beds currently operating at The Palace in Alexandria; and

THAT Council endorse the attached resolution opposing the proposed relocation of the 70 licensed long-term care beds from North Glengarry and authorize Administration to submit the resolution to the Ministry of Long-Term Care as part of the public consultation process for Project #26-017.

Background / Analysis:

The Township recently became aware of a Ministry of Long-Term Care public consultation regarding an application by Southbridge Care Homes and Yorkville Development LP to modify an existing long-term care licence. The proposal would permit the relocation of the 70 licensed long-term care beds currently operating at The Palace in Alexandria to a new long-term care facility proposed in Cornwall. Upon completion of the new facility, The Palace would close and the licensed beds would be transferred to the new development.

The consultation is being conducted under Project #26-017 (Southbridge Cornwall 2) and comments are being accepted until October 16, 2026.

The Township did not receive direct notification of the consultation from the Ministry, applicant, or owner/operator of the facility. The Township also did not receive any advance notice or information from the owner regarding the proposed closure of The Palace or the relocation of the licensed long-term care beds outside of North Glengarry prior to becoming aware of the public consultation process.

Following receipt of information regarding the proposal, Administration reviewed the available information, participated in the consultation process, and took steps to ensure residents were informed. The Township issued a public notice and social media communication advising residents of the proposal, outlining the consultation process, and encouraging interested parties to submit comments directly to the consultant retained by the Ministry before the October 16 deadline.

Mayor Jamie MacDonald participated in the Ministry's public open house and spoke on behalf of the Township regarding concerns associated with the proposal and the potential impacts on local residents and families.

In addition, the Mayor, Deputy Mayor and CAO met with the Chief Executive Officer of Glengarry Memorial Hospital (HGMH) to discuss the proposal and its potential impacts on the community. Hospital representatives expressed similar concerns. Both the Township and HGMH have been engaged in discussions with the MPP's office regarding the matter. The Hospital subsequently submitted a letter via the consultation process outlining its concerns with the proposed relocation. As the Hospital has made the letter public, a copy has been attached for Council's reference.

Administration has significant concerns regarding the removal of long-term care capacity from North Glengarry. Local long-term care homes provide an essential service that enables seniors to remain close to their families, friends, healthcare providers, communities, and other local support networks when long-term care becomes necessary. The proposed relocation would eliminate the only long-term care home currently operating in Alexandria and remove 70 licensed long-term care beds from the community.

While residents may continue to access long-term care services elsewhere in the region, the loss of local long-term care capacity would require many residents to leave their community in order to access care. Given the aging demographics and the growing demand for long-term care services, the removal of these beds would represent a significant reduction in healthcare infrastructure available to current and future residents of North Glengarry.

The relocation of these outside the community would also increase travel distances for family members, friends, caregivers, volunteers and community organizations wishing to visit loved ones. Longer travel times may reduce the frequency of visits and make it more difficult for families to remain actively involved in the lives and care of residents.

The loss of local long-term care capacity raises concerns about increased social isolation among seniors due to longer travel distances and reduced accessibility for family and friends. Family support, social interaction, and community connections are integral to resident well-being and quality of life. Relocating residents outside the community may make family visits more difficult, weaken established support networks, and reduce opportunities for meaningful social connection, potentially contributing to increased isolation.

Administration recognizes the importance of modernizing and investing in long-term care infrastructure. However, redevelopment and relocation are separate issues. The Township supports efforts to renew and expand long-term care capacity but believes opportunities should be explored to maintain and expand long-term care services within North Glengarry rather than permanently relocating the community's existing licensed beds elsewhere.

The purpose of this report is to seek Council's endorsement of the attached resolution outlining the Township's concerns and formally opposing the relocation of the 70 licensed long-term care beds outside of North Glengarry. Subject to Council approval, the resolution will be submitted as part of the Ministry's public consultation process prior to the October 16, 2026 deadline.

Alternatives:

- Council could endorse the attached resolution as presented.
- Council could amend the attached resolution.
- Council could decline to endorse the attached resolution
- Council could provide alternative direction to Administration.

Financial Implications:

There are no direct financial implications associated with the recommendation contained within this report.

Attachments & Relevant Legislation:

- Draft Council Resolution
- Ministry of Long-term Care Public Consultation Notice (Project #26-017)
- Glengarry Memorial Hospital Submission Letter

Others Consulted:

- N/A

Reviewed and approved by:
Michael Fawthrop, CAO/Clerk

**CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting**

Date: Tuesday, October 13, 2026

Resolution No. 3

MOVED BY: Jamie MacDonald

SECONDED BY: Carma Williams

WHEREAS the Ministry of Long-Term Care is conducting a public consultation under Project #26-017 (Southbridge Cornwall 2) respecting an application to modify a long-term care home licence; and

WHEREAS the proposal would relocate the 70 licensed long-term care beds currently operating at The Palace in Alexandria to a new long-term care facility outside of the community, resulting in the closure of The Palace and the transfer of those licensed beds outside of North Glengarry; and

WHEREAS the Township of North Glengarry did not receive direct notification of the consultation process and did not receive any advance notice or information from the owner/operator regarding the proposed closure of The Palace or the relocation of the licensed long-term care beds outside of North Glengarry; and

WHEREAS The Palace is currently the only long-term care home operating in Alexandria and the proposed relocation would result in the loss of all 70 licensed long-term care beds from the community; and

WHEREAS Council is concerned that the permanent removal of these beds would reduce local access to long-term care services and diminish healthcare infrastructure available to current and future residents of North Glengarry; and

WHEREAS long-term care services are a critical component of the local healthcare system and support seniors in remaining close to their families, friends, caregivers and community supports when long-term care becomes necessary; and

WHEREAS the proposed relocation of the 70 licensed long-term care beds outside of North Glengarry would require many current and future residents to leave their community to access long-term care services; and

WHEREAS relocating these beds outside of North Glengarry would increase travel times for family members, friends and caregivers wishing to visit loved ones and may reduce opportunities for regular visitation and support; and

WHEREAS Council recognizes that maintaining close connections to family, friends and community is essential to the health, well-being and quality of life of long-term care residents and that increased separation from these supports may contribute to social isolation; and

**CORPORATION OF THE
TOWNSHIP OF NORTH GLENGARRY
Council Meeting**

Date: Tuesday, October 13, 2026

WHEREAS Council supports the modernization and redevelopment of long-term care facilities but believes that opportunities should be explored to maintain and expand long-term care capacity within North Glengarry rather than permanently relocating the community's licensed long-term care beds elsewhere;

NOW THEREFORE BE IT RESOLVED THAT Council for the Township of North Glengarry formally opposes the proposed relocation of the 70 licensed long-term care beds from The Palace in Alexandria and the resulting loss of long-term care capacity in both Alexandria and the Township;

AND FURTHER THAT Council urges the Ministry of Long-Term Care to fully consider the social, community and healthcare impacts associated with removing long-term care capacity from North Glengarry, including the impacts on seniors, families, caregivers and the broader community;

AND FURTHER THAT Council requests that all reasonable options be explored to maintain and expand long-term care capacity within North Glengarry;

AND FURTHER THAT Council requests that the Ministry of Long-Term Care reject the proposed licence modification and relocation of the 70 licensed long-term care beds unless satisfactory measures are identified to maintain equivalent or greater long-term care capacity within North Glengarry;

AND FURTHER THAT this resolution be submitted as part of the Ministry's public consultation process for Project #26-017;

AND FURTHER THAT a copy of this resolution be forwarded to the Minister of Long-Term Care, MPP Stéphane Sarrazin, Hôpital Glengarry Memorial Hospital, the United Counties of Stormont, Dundas and Glengarry, local municipalities, and other interested stakeholders.

CARRIED

DEFEATED

DEFERRED

MAYOR / DEPUTY MAYOR

Deputy Mayor: Carma Williams

Councillor: Jacques Massie

Councillor: Brian Caddell

Councillor: Jeff Manley

Councillor: Michael Madden

Councillor: Gary Martin

Mayor: Jamie MacDonald

YEA

NEA

October 1, 2026

Submitted by: Robert Alldred-Hughes, President & CEO
Hôpital Glengarry Memorial Hospital
Alexandria, Ontario

Sent via e-mail: *LTCHomes.Licensing@bursonglobal.com*

**Project #26-017: Submission to the Ministry of Long Term Care License Consultations -
Southbridge Cornwall 2 Long Term Care Development Proposal - Regarding the Proposed
Relocation of 70 Long Term Care Beds from The Palace, Alexandria**

To whom it may concern:

Hôpital Glengarry Memorial Hospital appreciates the opportunity to provide comments regarding the proposed Southbridge Cornwall 2 long term care development.

HGMH supports the modernization and redevelopment of long term care infrastructure in Eastern Ontario and recognizes the importance of ensuring residents have access to modern, safe and appropriate environments in which to receive care.

We are, however, concerned about the proposal to relocate all 70 licensed long term care beds currently operated at The Palace in Alexandria to the proposed development in Cornwall.

The Palace is currently a 70 bed long term care home located in the heart of Alexandria. Yorkville Development LP and Southbridge Care Home's proposal indicates that these beds would be incorporated into the new 320 bed Southbridge Cornwall 2 development and that The Palace would close following completion of the new home.

HGMH respectfully requests that the Ministry undertake further consideration of the health system and community impacts associated with removing this long term care capacity from North Glengarry before making a final decision regarding the relocation of these beds.

Maintaining health care capacity in rural communities

HGMH is a rural hospital serving North Glengarry and surrounding communities. Our experience demonstrates the importance of maintaining an appropriate continuum of care close to home, including hospital, rehabilitation, primary care, home and community care, and long term care.

The removal of 70 long term care beds from Alexandria would represent a significant reduction in local health care capacity.

Ontario's long term care legislation recognizes the importance of geography in determining long term care need. The Fixing Long Term Care Act requires consideration of existing long term care

bed capacity, other available health services, and current and predictable continuing demand when determining the appropriate number of long term care beds in an area.

We believe these considerations warrant a specific assessment of North Glengarry before existing beds are permanently relocated to another community.

An aging rural population

North Glengarry and the broader communities served by HGMH have an aging population. HGMH's own long range planning anticipates substantial growth in the number of older adults requiring health services over the coming decades.

Long term care infrastructure decisions being made today will therefore have implications well beyond the immediate redevelopment of an individual home.

Waiting lists represent only one measure of future need and can change over time. A long term planning decision should also consider population aging, future demand, rural geography and the availability of other health and community services.

Impact on hospital capacity and patient flow

Access to long term care is directly connected to hospital capacity.

HGMH operates acute medical and regional rehabilitation beds and regularly cares for patients who require additional supports before they can safely return to the community or transition to another care environment.

A reduction in long term care capacity within the community has the potential to affect hospital discharge options, alternate level of care pressures, caregiver burden and the ability of residents to remain close to their families and existing supports.

Before the relocation is finalized, HGMH recommends that the Ministry, in collaboration with Ontario Health, assess the potential impact on hospital flow, alternate level of care, home and community care services and future long term care demand within North Glengarry.

Rural, linguistic and community access

HGMH is a designated bilingual hospital serving a community with a significant Francophone population. Maintaining access to health services within rural communities is particularly important for older adults, whose ability to travel may be limited and whose family and social supports are often closely connected to their home community.

Relocating long term care capacity approximately 40 kilometres away to Cornwall changes more than the location of a building. It can affect family involvement, continuity with local health providers, community connections and access to services in the resident's language of choice.

These impacts should form part of the Ministry's consideration of the proposal.

An opportunity to explore a local redevelopment solution

HGMH is not suggesting that an aging long term care facility should be maintained indefinitely if it no longer represents an appropriate environment for residents.

Rather, we respectfully suggest that redevelopment of long term care capacity and relocation of that capacity are two separate questions.

Before Alexandria's 70 long term care beds are permanently relocated, HGMH recommends that the Ministry, Southbridge Care Homes, Ontario Health, the Township of North Glengarry and local health system partners explore whether there is a viable option to retain long term care capacity within North Glengarry.

HGMH would be pleased to participate in those discussions.

The hospital is currently undertaking long range planning regarding the future of its campus and the integration of health and community services. This creates an opportunity to consider whether long term care could form part of a broader local health services strategy, either through redevelopment by the existing operator or through another partnership model.

HGMH is not proposing through this submission that the hospital become a long term care operator. We are, however, prepared to explore how our hospital, our campus, our clinical services and our community partnerships could contribute to a sustainable local solution.

Our request

HGMH respectfully requests that the Ministry:

1. Consider the impact of removing 70 existing long term care beds from North Glengarry as a distinct component of its review of the Southbridge Cornwall 2 proposal.
2. Assess current and projected long term care requirements for North Glengarry, including population aging, rural geography, Francophone access, hospital utilization, alternate level of care pressures and availability of community services.
3. Engage HGMH, the Township of North Glengarry, Ontario Health, Southbridge Care Homes and other appropriate community partners in discussions regarding opportunities to retain long term care capacity in North Glengarry.

4. Explore whether all or a portion of the existing 70 licensed beds could be redeveloped within North Glengarry rather than permanently relocated to Cornwall.

HGMH recognizes the need to modernize Ontario's long term care infrastructure and supports investments that improve the quality of care and living environments for residents.

At the same time, modernization should not unintentionally result in the erosion of essential health care capacity in rural communities.

The proposed relocation of 70 long term care beds represents a significant health system planning decision for North Glengarry. We believe there is an opportunity to work collaboratively with the Ministry, Southbridge, Ontario Health and our municipal and community partners to find a solution that supports redevelopment while preserving access to long term care for the residents of North Glengarry.

We would welcome the opportunity to participate in those discussions.

Sincerely,

Robert Alldred-Hughes
President and Chief Executive Officer

Cc.

Ryan Bell, CEO of Southbridge Care

Vicky Simanovski, Interim Chief Regional Officer, Ontario Health East

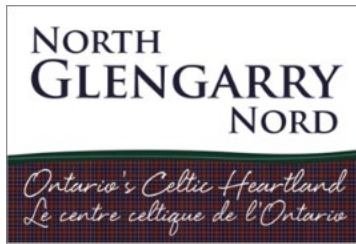
Carol Bonura, Director, Capacity, Access & Flow, Ontario Health East

Stephane Sarrazin, MPP, Glengarry-Prescott-Russell

Mayor Jamie MacDonald, Township of North Glengarry

Louise Boyling, HGMH Board of Directors Chair

Rachel Romany, Vice President of Clinical Services, Quality, & Chief Nursing Executive



STAFF REPORT TO COUNCIL

Report No: AD-2026-19

October 16, 2026.

From: Michael Fawthrop, CAO & Clerk

RE: HGMH Foundation CT Scanner Fundraising Campaign Donation Request

Recommended Motion:

THAT Council receive Report No. AD-2026-19 regarding a donation request from the HGMH Foundation in support of the Hôpital Glengarry Memorial Hospital CT Scanner Campaign; and

THAT Administration review the request and bring forward a recommendation for Council's consideration as part of the 2027 budget deliberations.

Background / Analysis:

Representatives of the Hôpital Glengarry Memorial Hospital (HGMH) Foundation recently presented to Council to provide information regarding the Foundation's ongoing fundraising campaign to acquire and install a CT scanner at HGMH. The Foundation is seeking community support to raise approximately \$3.5 million for the purchase, installation, and training associated with the new CT scanner. As part of the campaign, the Foundation has requested financial support from the Township.

The Foundation advised that approximately \$2 million has already been raised toward the campaign goal and that the CT scanner is intended to improve access to diagnostic imaging services closer to home for residents throughout the region. The Foundation has identified a gap in local CT imaging capacity and projects that the scanner will ultimately be capable of serving approximately 6,000 patients annually once fully operational.

HGMH provides important healthcare services to North Glengarry residents, including emergency, diagnostic, laboratory, and outpatient services. The Foundation's campaign seeks to enhance access to diagnostic care and reduce the need for residents to travel to neighbouring communities for CT imaging services.

Administration recognizes the importance of healthcare infrastructure and the benefits associated with improved local access to diagnostic imaging. However, any municipal contribution should be considered alongside other budget priorities and financial commitments through the Township's annual budget process.

Given the scale of the request and the timing of the campaign, Administration recommends reviewing the request in greater detail and bringing forward a recommendation as part of the Township's 2027 budget deliberations. Based on information provided by the Foundation, this timeline is expected to align with the campaign's fundraising schedule and target completion date of March 2027.

Alternatives:

- Council could direct Administration to review the request and bring forward a recommendation during budget deliberations.
- Council could approve a donation amount at this time.
- Council could decline the request.
- Council could provide alternative direction to Administration.

Financial Implications:

The HGMH Foundation has requested financial support from the Township for its CT Scanner Campaign. No funds are currently allocated for this purpose. Any potential contribution would be considered through the 2027 budget process and would be subject to Council approval.

Attachments & Relevant Legislation:

- HGMH Foundation – Council Presentation

Others Consulted:

- HGMH Foundation Representatives

Reviewed and approved by:
Michael Fawthrop, CAO/Clerk

BE A HEALER.

HELP US BRING ESSENTIAL EQUIPMENT
TO L'HÔPITAL GLENGARRY MEMORIAL HOSPITAL,
FOR THE COMMUNITIES WE SERVE.





HÔPITAL
**Glengarry
Memorial**
HOSPITAL

**+33%
Increase**

**54,000 Patients
Served in FY 2025**

61

YEARS IN OPERATION

37

BEDS

24-HR

EMERGENCY DEPARTMENT

72,000

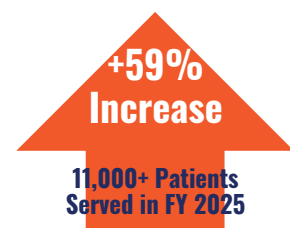
PATIENTS SERVED FY 2026



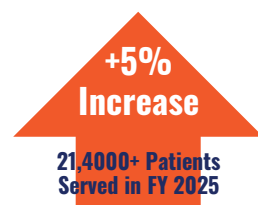
In 2026, HGMH delivered:



18,700+ EMERGENCY VISITS, PROVIDING 24/7 LIFE-SAVING CARE



17,500+ DIAGNOSTIC IMAGING PROCEDURES, SUPPORTING RAPID CLINICAL DECISIONS



22,500+ LABORATORY TESTS, FORMING THE BACKBONE OF PATIENT DIAGNOSIS AND TREATMENT

2,000+ OUTPATIENT VISITS, CONNECTING PATIENTS WITH VISITING SPECIALISTS INCLUDING UROLOGY, GYNECOLOGY, AND RESPIROLOGY



North Glengarry Patient Reliance on HGMH

PRIMARY SERVICE AREA

North Glengarry

7,482

ED VISITS IN FY 25-26 (40.0% OF HOSPITAL TOTAL)

⬆️11 Visits YoY (7,471 in FY 24-25)

North Glengarry accounted for 40.0% of all HGMH emergency visits, expanding its overall share of hospital emergency care from 39.1% last year.

HOSPITAL TOTALS

Annual ED Summary Breakdown

Patient Origin Region	FY 24-25	FY 25-26
North Glengarry	7,471	7,482
YoY Volume Growth	Baseline	+0.15% (+11)
Share of Total Hospital ED	39.1%	40.01%
Total HGMH Emergency Volume	19,100	18,700

ⓘ CRITICAL DATA NOTE: ED VISITS AS A PROXY FOR OVERALL CARE

Across all hospital operations, the Emergency Department is the only area where patient residency data can be extracted. This ED volume serves as an essential proxy for North Glengarry’s full healthcare usage, as patient’s residence cannot be extracted for:

🏥 Diagnostic Imaging

Supporting rapid clinical decision-making through X-ray & Ultrasound.

🔬 Laboratory Testing

Forming the core backbone of accurate patient diagnosis and treatment plans.

👨🏻‍⚕️ Outpatient Clinics

Connecting local residents with visiting specialists (Urology, Gynecology, Respiriology).



La Fondation de l'Hôpital
Glengarry Memorial
Hospital Foundation

OUR MISSION

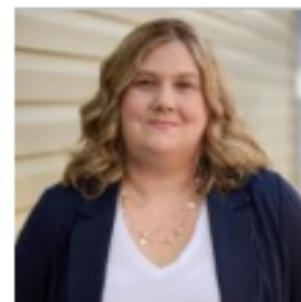
To raise funds and foster community partnerships that empower Hôpital Glengarry Memorial Hospital to deliver outstanding care, drive innovation, and ensure access to sustainable healthcare for future generations.

The staff and board members of Fondation de l'Hôpital Glengarry Memorial Hospital Foundation work tirelessly to engage our community, create awareness around local healthcare and raise the funds needed to revitalize our hospital.

^ Glengarry Memorial Hospital Foundation Board of Directors

- Mark Adam – Chairman of the Board
- Michael Madden – Vice Chair
- Pierre Vaillancourt – Past Chair
- Barry MacDonald
- Daniel Brunet
- Yves Poirier
- Alain Poirier
- Douglas Elie
- Scott DaPrato
- Paul Burke
- Alana DaPrato-Leger
- Frédérique Théorêt

^ Foundation Team



Frederique Theoret
Executive Director



Kim Jarencio
Fundraising Manager

Founded in 2002 by community members committed to protecting rural healthcare, the Hôpital Glengarry Memorial Hospital (HGMH) Foundation has played a vital role in strengthening hospital services.

Its first major campaign raised over \$1.7M to modernize the emergency department, and it has continued to fund critical improvements ever since.

Today, HGMH Foundation is rallying community support to raise \$3.5M by the end of March 2027 for a new CT scanner, helping ensure timely, high-quality care remains close to home.



**MARK, BOARD CHAIR,
AND PIERRE, PAST CHAIR**



**HGMH FOUNDATION
BOARD OF DIRECTORS
2026 - 2027**

THE SD&G COMMUNITY COMING TOGETHER IN SUPPORT OF RURAL HEALTHCARE



CT Scan CAMPAIGN BRIEF

The projection is to scan 6000 patients annually once fully operational.

CATCHMENT AREA NEARBY HOSPITALS

HOSPITAL	DISTANCE
Hawkesbury General Hospital	40+ km
Cornwall Community Hospital	46+ km
Winchester District Memorial Hospital	65+ km
Montfort Hospital	101+ km

Based on HGMH’s catchment population, the region should have access to approximately **20,453 CT hours annually.**

Nearby hospitals provide **12,451 CT hours**, leaving a gap of more than **8,000 CT hours each year.**

With an onsite CT Scanner, HGMH will help close this gap and improve access to timely diagnostic care closer to home.

The need is growing. Rural patients can't wait any longer.

Help us cross the \$3 million mark and bring this vital technology closer to our patients, enabling faster diagnosis and more timely treatment decisions.

We would also appreciate introductions to others in your network who may share this commitment.



\$2M

\$3.5M

**FUNDS WILL PURCHASE A CT SCANNER
AND SUPPORT
INSTALLATION/TRAINING.**

Fundraising MILESTONE

Help us cross the finish line.

Aidez-nous à atteindre la ligne d'arrivée.

**\$2M has been raised to
bring a CT scanner
close to home.**

**Your gift today helps
every patient get the
answers they need,
sooner.**



**2 M \$ ont été amassés
pour rapprocher un scanner CT
près de chez nous.**

**Votre don aujourd'hui aide
chaque patient
à obtenir les réponses
ont il a besoin, plus rapidement.**

Bring Life-Saving Care Closer to Home.

*Invest in the health of our community
with a \$10,000 contribution
to fund vital hospital equipment
and strengthen rural patient care.*

WE ARE ALL HEALERS in small communities.

We heal when we show up for our neighbours.

We become healers when we support the people who care for them.

When you give to your hospital, you're putting life-saving tools in the hands of those who heal. You become part of the care. Part of the system.

Part of every life helped.

This is our Foundation's call to action for everyone across Glengarry, Stormont and Dundas, and everyone who relies on Hôpital Glengarry Memorial Hospital for compassionate, high-quality care.

Together, we have a goal: to bring a CT Scanner to our hospital by March 2027. And reaching it will take all of us.

Become a HGMH Healer.

Give. Give again. Give what you can.

Because healing doesn't start at the hospital door: it starts with you.

LEARN. GIVE. HEAL.



BE A HEALER.

HELP US BRING ESSENTIAL EQUIPMENT
TO L'HÔPITAL GLENGARRY MEMORIAL HOSPITAL,
FOR THE COMMUNITIES WE SERVE.

HGMHFOUNDATION.ORG

SCAN HERE





STAFF REPORT TO COUNCIL

Report No: CS-2026-27

October 13, 2026

From: Stephanie MacRae, Director of Community Services

RE: Community Improvement Plan Application – 14-18 Main Street North, Alexandria, Ontario

Recommended Motion:

THAT Council receives staff report CS-2026-27, “Community Improvement Plan Application – 14-18 Main Street North, Alexandria, Ontario”; and,

THAT Council approve the Community Improvement Plan application for the property located at 14-18 Main Street North, Alexandria, Ontario, under Program B – Building Improvement Grant, providing funding equal to 50% of eligible project costs to a maximum of \$7,500.00; and,

THAT the final grant amount be calculated upon completion of the project in accordance with the Community Improvement Plan and supporting documentation, with the grant currently estimated at \$1,881.22 based on the submitted quotations.

Background / Analysis:

The Township of North Glengarry administers a Community Improvement Plan (CIP) to encourage private investment in the rehabilitation, restoration, and improvement of properties within designated areas. The program specifically supports visible exterior improvements that enhance heritage character and streetscape quality.

The CIP includes several financial incentive programs, including the Building Improvement and Infill Grant Program, which is intended to:

- Support restoration and aesthetic improvements;
- Encourage upgrades to building façades visible from the street;
- Stimulate revitalization and preservation of heritage assets.

The subject property is located at 14–18 Main Street North in Alexandria and is described in the application as a restaurant/apartment building. The application indicates that property taxes are not in arrears, there are no outstanding orders or Fire Code violations identified, and no previous Township grants have been received for the property.

The applicant is requesting funding through Program B – Building Improvement and Infill Grant Program for two replacement windows located on separate façades of the building. One window is located on the Main Street façade and the second is located on the side façade. The proposed work will replace both older windows and improve the overall appearance of the building. The proposed window replacement will improve the visual appearance of both street-facing façades and is consistent with the Community Improvement Plan's objective of encouraging façade improvements that contribute to the revitalization of Alexandria's downtown streetscape.

The applicant notes that the smaller replacement window is located on the side of the building and that the window being replaced dates from approximately the 1950s/1960s.

The applicant attended a pre-consultation meeting with the Township and anticipates completing the project in October 2026.

Program B – Building Improvement and Infill Grant Program

The program provides a matching grant of 50% of eligible project costs to a maximum of \$5,000 for a primary façade, and \$2,500 for a secondary façade.

Under the CIP, this property contains two distinct façades that are eligible for consideration under Program B. The primary Main Street façade is eligible for funding at 50% of eligible costs to a maximum grant of \$5,000, while the secondary façade may qualify for an additional grant of up to \$2,500. As a result, the maximum Program B funding available for this property is \$7,500.

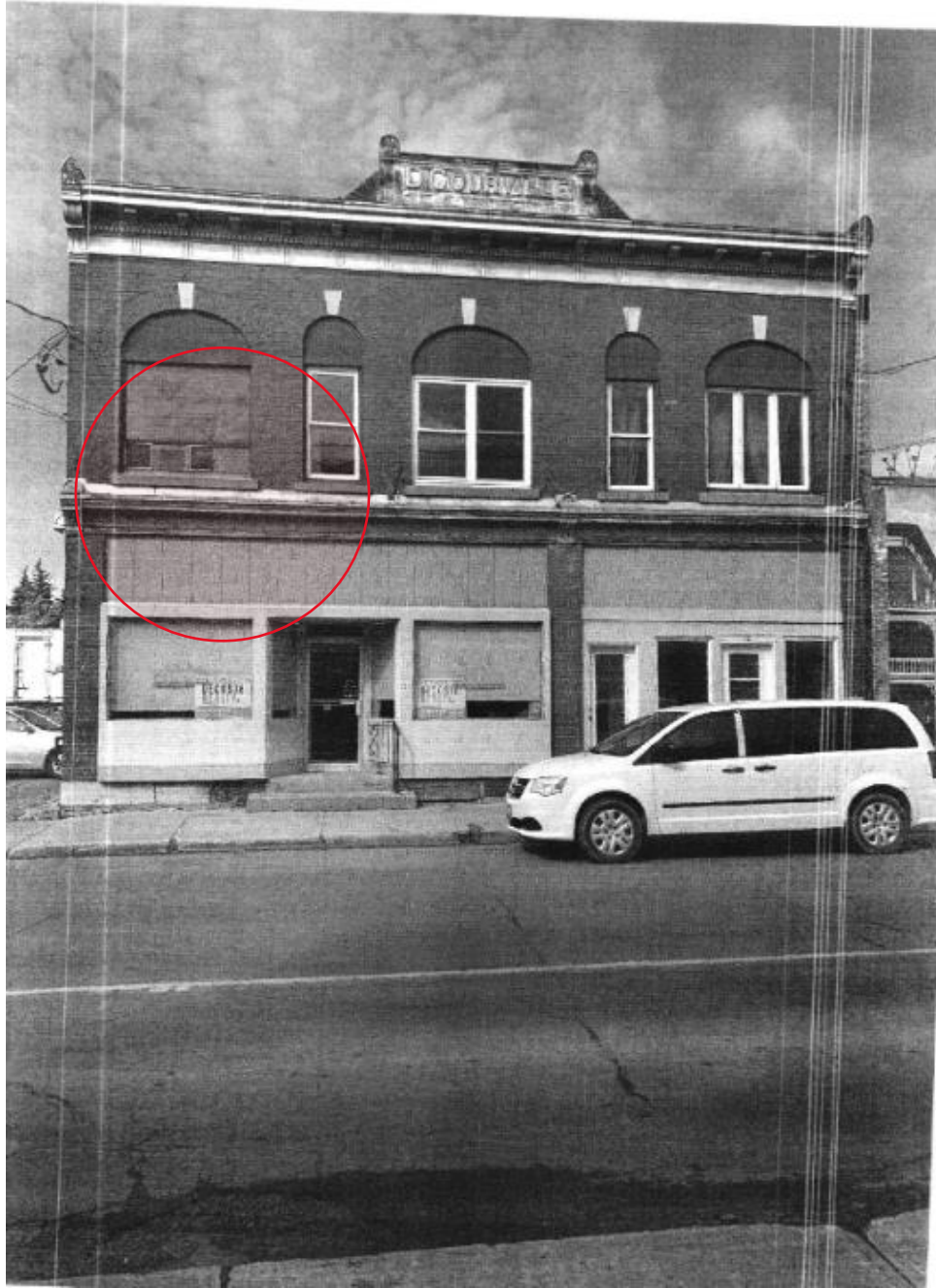
The applicant obtained two quotes for the replacement of two windows, including material, equipment rental and installation costs.

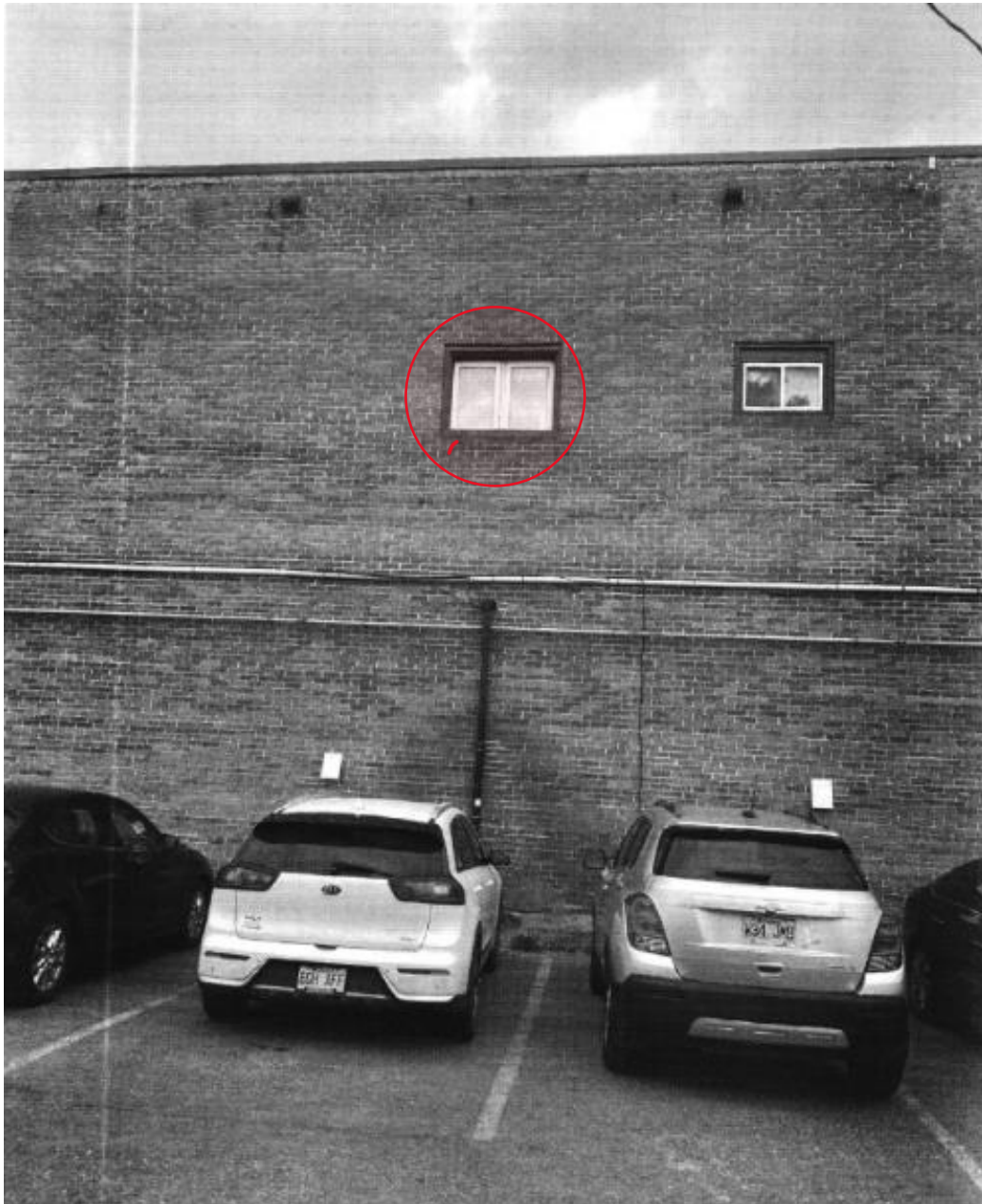
Contractor	Element	\$ before tax	50%	Eligible
Glengarry Windows and Doors	Replacement windows, hardware, installation/finishing, disposal and lift rental	\$3,762.44	\$1,881.22	Yes (lowest quote)
Verdun Windows and Doors	Replacement window units as quoted, includes installation, finishing and hardware	\$4,233.00	\$2,116.50	Comparison Quote

Based on the lowest pre-tax estimate of \$3,762.44, the 50% matching grant calculation is **\$1,881.22**. Final payment would remain subject to the eligible work being completed in accordance with the approved application and submission of final paid receipts/documentation required by the CIP program.

Staff have reviewed the application and determined that the proposed improvements meet the eligibility requirements of the Community Improvement Plan. Staff, in consultation with the Arts, Culture and Heritage Committee, therefore recommend approval of the application in the amount of \$1,881.22.

Current photos of the property:





Alternatives:

Option 1 – Recommended – That Council approves this resolution.

Or

Option 2 – Not recommended – That Council does not approve this resolution.

Financial Implications:

Subject to Council approval, a grant of up to \$1,881.22 would be allocated from the Township's 2026 Community Improvement Plan budget for the 14–18 Main Street North project. The final grant amount would be calculated in accordance with the CIP program requirements and

supported by final paid invoices/receipts. Prior to approval of this project, a total of \$17,547.49 in grants have been allocated for previously approved CIP projects in 2026. At this time, there remains an available budget of \$12,452.51 available, which is adequate to support funding this project.

Attachments & Relevant Legislation:

Others Consulted:

- Arts, Culture and Heritage Committee

Reviewed and Approved by:
Michael Fawthrop, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY
BY-LAW 54-2026
FOR THE YEAR 2026

BEING A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY RESOLUTION.

WHEREAS s. 5(3) of the *Municipal Act, 2001*, provides that the powers of municipal corporation are to be exercised by its Council by by-law; and

WHEREAS it is deemed expedient that the proceedings, decisions and votes of the Council of the Corporation of the Township of North Glengarry at this meeting be confirmed and adopted by by-law;

THEREFORE, the Council of the Corporation of the Township of North Glengarry enacts as follows:

1. **THAT** the action of the Council at its Regular meeting of Council on Tuesday October 13, 2026, in respect to each motion passed and taken by the Council at its meetings, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law and;
2. **THAT** the Mayor and the proper officers of the Township of North Glengarry are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and except where otherwise provided, The Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
3. **THAT** if due to the inclusion of a particular resolution or resolutions this By-law would be deemed invalid by a court of competent jurisdiction then Section 1 to this By-law shall be deemed to apply to all motions passed except those that would make this By-law invalid.
4. **THAT** where a “Confirming By-law” conflicts with other by-laws the other by-laws shall take precedence. Where a “Confirming By-Law” conflicts with another “Confirming By-law” the most recent by-law shall take precedence.

READ a first, second and third time, passed, signed and sealed in Open Council this 13th day of October 2026.

CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No.54-2026, duly adopted by the Council of the Township of North Glengarry on the 13th day of October 2026.

Certified CAO/Clerk / Deputy Clerk

Date