2024 Approved Budget

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Introduction

The 2024 budget for Peterborough County includes three main components.

Tax Supported Operating Budget

The Tax Supported Operating budget represents the recurring revenues and expenses required to manage the day-to-day operations of the County and include items such as salaries and benefits, materials and supplies, and user charges.

The County's operations are largely supported by property taxes. Some services have other sources of revenues to offset expenses (i.e., grants, user fees etc.) but most departments require some level of property tax to support their operations.

The County's Operating Budget also includes funding to several external agencies. The County does not have control over the operations or budgets of these agencies but is a funding partner.

The operating budget is specific to the fiscal year – January to December – and as such, the net impact of activities at year end will result in either an overall surplus or deficit.

Capital and Project Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

Carry-Forward Capital and Project Budget

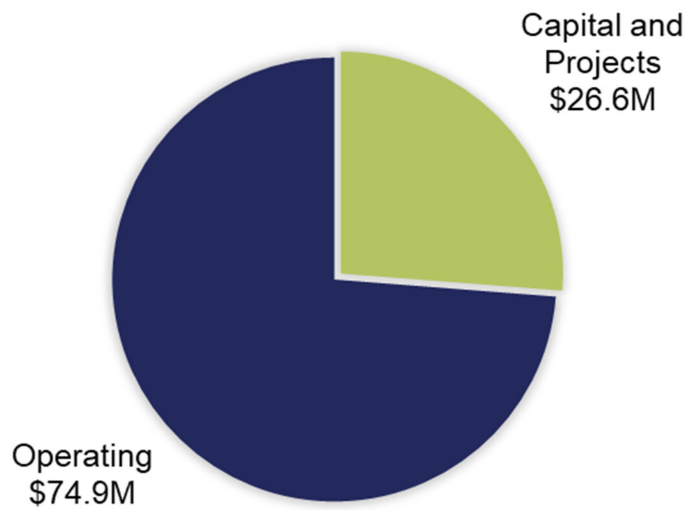
Unlike the operating budget, the individual project budgets are approved for the life of the project rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2024, and finish in 2025). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2024.

Also included in the 2024 Budget is a summary of the County's reserves, and a glossary outlining revenue and expenditure categories that were used for budgeting purposes.

2024 Total Budgeted Expenditures - $101.5M

The 2024 budget totals more than $100 million. The Operating budget of $74.9 million supports the day-to-day operations and includes the many shared services and other agencies that the County financially supports. The Capital and projects budget of $26.6 million primarily supports the maintenance of the County's vast network of roads and bridges and also includes some priority one-time projects.

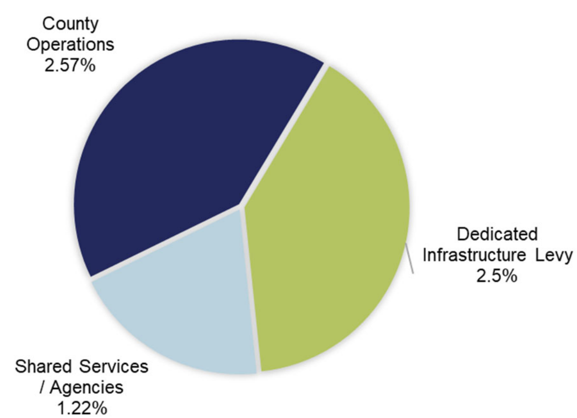


2024 Tax Levy Requirement - $57.7M

The total tax levy requirement to support both the operating and capital budget is $57.7 million. This is an increase of approximately $3.4 million over 2023, after accounting for assessment growth of 2%.

The budget was prepared on the assumption that Council would continue its commitment to a dedicated infrastructure levy of 2.5%. For 2024, this equates to approximately $1.4 million. The Roads and Structures portion of the capital budget fully utilizes this increase. The remaining $2.0 million tax levy increase supports the balance of the County's budget.

A tax levy increase of 6.29% equates to approximately $22 per $100,000 of assessment.



In 2024, the Engineering and Design capital program did not utilize the entire Dedicated Infrastructure levy of 2.5%. Approximately 0.6% was incorporated into the Operating budget to transfer the funds to the infrastructure reserve for use in future years.

The table that follows on the next page highlights the tax levy requirement for each budget.

Change in Tax Requirement

Department	2023 Approved Budget	Assessment Growth 2%	2024 Base Budget*	2024 Proposed Budget	Tax $ Increase/(Decrease)	%
County Departments						
General Government	$ 628,954	$ 12,579	$ 641,533	$ 620,301	$ (21,232)	
Corporate Operations - Gen. Admin, Corp., HR, Finance	$ 5,839,293	$ 116,786	$ 5,956,079	$ 6,811,603	$ 855,525	
Geographic Information Service (GIS)	$ 588,574	$ 11,771	$ 600,345	$ 596,997	$ (3,349)	
Lang Pioneer Village	$ 804,744	$ 16,095	$ 820,839	$ 892,205	$ 71,366	
Public Works - Operations	$ 9,432,249	$ 188,645	$ 9,620,894	$ 10,222,375	$ 601,481	
Public Works - Engineering & Design	$ 3,217,423	$ 64,348	$ 3,281,771	$ 4,259,577	$ 977,806	
Planning	$ 656,882	$ 13,138	$ 670,020	$ 653,832	$ (16,188)	
Land Division	$ -	$ -	$ -	$ -	$ -	
County Forests	$ -	$ -	$ -	$ -	$ -	
Corp Facilities - Armour Road, Court House & Public Works	$ 707,991	$ 14,160	$ 722,151	$ 753,225	$ 31,074	
Waste Management	$ 3,418,980	$ 68,380	$ 3,487,360	$ 2,011,958	$ (1,475,402)	
Peterborough County/City Paramedics (PCCP)	$ 4,324,327	$ 86,487	$ 4,410,814	$ 5,074,658	$ 663,844	
PCCP Funded Programs	$ -	$ -	$ -	$ -	$ -	
Emergency Measures & 911 Emergency Systems	$ 172,969	$ 3,459	$ 176,428	$ 207,413	$ 30,985	
Grants and Donations	$ 72,500	$ 1,450	$ 73,950	$ 72,500	$ (1,450)	
Total County Department Tax Requirements	**$ 29,864,886**	**$ 597,298**	**$ 30,462,183**	**$ 32,176,642**	**$ 1,714,458**	**3.16%**
Shared Services/Agencies						
County/City Landfill	$ 415,898	$ 8,318	$ 424,216	$ 262,500	$ (161,716)	
Peterborough County/City Shared Services	$ 7,743,269	$ 154,865	$ 7,898,134	$ 8,554,827	$ 656,693	
Ptbo Public Health	$ 1,247,591	$ 24,952	$ 1,272,543	$ 1,393,739	$ 121,196	
Fairhaven	$ 828,043	$ 16,561	$ 844,604	$ 939,492	$ 94,888	
Economic Development	$ 880,329	$ 17,607	$ 897,936	$ 846,276	$ (51,660)	
Transit	$ 63,267	$ 1,265	$ 64,532	$ 68,804	$ 4,272	
Total Shared Services/Agencies	**$ 11,178,397**	**$ 223,568**	**$ 11,401,965**	**$ 12,065,638**	**$ 663,673**	**1.22%**
Total Capital Levy Requirement Increase After Assessment Growth	**$ 12,183,679**	**$ 243,674**	**$ 12,427,353**	**$ 13,463,700**	**$ 1,036,347**	**1.91%**
Total Tax Levy Requirement	**$ 53,226,962**	**$ 1,064,539**	**$ 54,291,501**	**$ 57,705,979**	**$ 3,414,478**	**6.29%**

2024 Operating Budget County Departments

2024 Tax Supported Operating Budget

The 2024 budget aims to minimize the impact on residents and businesses while maintaining core programs and service levels. The County continues to conduct service reviews of its various departments and divisions to ensure operations are efficient and effective.

The Operating budget has been summarized in a manner similar to the Financial Statements and Financial Information return. In taking this approach, the intent is to provide Council with a more concise view of the operations and the pressures.

Some of the major pressures identified in the 2024 Tax Supported Operating budget include:

- Salaries and Benefits

  As a service organization, staff resources are the largest component of the budget. The 2024 pressure of approximately $2.8 million includes: contractual wage increases; annualization of new positions; increase in statutory benefits; 4 new positions including 2 summer students for the NG-911 project, 1 Drainage Supervisor and 1 position in PCCP to support succession planning. The increase also includes a provision for collective bargaining with our inside/outside workers. Salaries and benefits are supported by various revenue sources, and therefore the pressure is not solely funded by property taxes.

- Materials, Supplies and Services

  The budget in this area is increasing by $1.4 million. The main drivers for this include increases to the Public Works operations (roadside maintenance program, fleet & equipment maintenance, and winter sand stockpile), Engineering & Design (pavement markings, Asset Management, and Crack Sealing) and increases in Corporate Operations (insurance). Approximately 40% of this increase is funded through reserves, and therefore does not impact the tax levy.

- Transfer to External Clients

  This budget category includes payment to the various outside agencies that the County supports. The most significant budget pressure for 2024 is the increased funding requirements for the Shared Services with the City of Peterborough ($657K), Peterborough Public Health ($121K), and Fairhaven ($95K).

The above noted pressures are being mitigated by increased revenues and/or decreases expenditures.

The waste management contracts are decreasing by approximately $3.0M over 2023 due to the curbside pickup responsibility being transferred to the producers. As a result of the shift in responsibility, the County is also losing approximately $1.6M in revenue, for a net budget decrease of approximately $1.4M.

The revenue budget for Other Municipalities is increasing by approximately $781,000. This mostly represents the City of Peterborough's share of the paramedic budget increase.

The table below details the overall operating budget for the County.

The pages that follow provide the budget per department, shared service, or external agency, that cumulate into the overall summary.

Operating Summary Summary		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	53,226,962	$	57,705,979	8%
User Charges	$	5,133,082	$	4,873,826	(5%)
Grants	$	15,898,228	$	15,189,668	(4%)
Other Municipalities	$	6,082,401	$	6,863,889	13%
Investment income	$	360,000	$	360,000	
Donations	$	7,700	$	7,700	
Transfer from Reserves	$	1,587,541	$	1,794,350	13%
Internal Transfer Operating	$	935,239	$	1,524,703	63%
Total Revenue	**$**	**83,231,153**	**$**	**88,320,115**	**6%**
Expenditures					
Salaries and Benefits	$	31,498,514	$	34,322,748	9%
Employee Related Expenses	$	1,215,587	$	1,457,879	20%
Materials, Supplies and Services	$	11,348,621	$	12,776,026	13%
Contracted Services	$	7,551,940	$	4,570,120	(39%)
Utilities and Fuel	$	843,952	$	957,071	13%
Rents and Financial	$	871,193	$	918,615	5%
Transfer to External Clients	$	13,675,340	$	14,707,236	8%
Transfer to Reserves	$	3,025,892	$	3,580,782	18%
Inter-Department Transfers	$	1,016,435	$	1,565,940	54%
Transfer to Capital	$	12,183,679	$	13,463,700	11%
	$	**83,231,153**	**$**	**88,320,115**	**6%**

General Government

The General Government budget supports the sixteen members of Council.

The tax levy requirement is $620,301. This is a decrease of $8,653, or 1% over 2023.

While Salaries and Benefits have increased $22,697 due to increase wages and statutory benefits, this is offset by decrease in travel, supplies and IC investigation.

General Government	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 628,954	$ 620,301	(1%)
User Charges	$ 1,000	$ 1,000	
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 629,954**	**$ 621,301**	(1%)
Expenditures			
Salaries and Benefits	$ 495,104	$ 517,801	5%
Employee Related Expenses	$ 88,150	$ 74,800	(15%)
Materials, Supplies and Services	$ 17,700	$ 15,700	(11%)
Contracted Services	$ 10,000	$ 5,000	(50%)
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ 19,000	$ 8,000	(58%)
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 629,954**	**$ 621,301**	

Corporate Operations

The Corporate Operations budgets supports all the administrative departments within the County. This includes the CAO's Office, Legislative Services, Finance, People Services and Information Technology and also includes any expenses that are corporate in nature.

This budget requires total tax levy support of $6.8 million, with an increase of approximately $972,000, or 17% over 2023.

The key drivers in the 2024 budget increase follows.

The Salaries and Benefits budget is increasing by approximately $992,000. This is the result of contractual wage increases, the annualization of new positions, increases in statutory benefits, a reorganization of staff budgeting. This is partially offset by decreases in salaries and benefits in Public Works Operations, Public Works E&D and Waste Management. Additionally, this budget includes a provision for Collective Bargaining.

The Materials, Supplies and Services budget is increasing by approximately $196,000. The main drivers for this increase are increases in insurance ($102,984) and Corporate Software ($93,125)

The increase in Salaries and Benefits is also offset by an increase in Internal Transfers ($624,374). Paramedic Services (PCCP) is funded in part by the Province and the City. An internal transfer revenue is included in the Corporate Operations budget and a similar inter-department transfer expense is included in the PCCP budget to ensure that the costs of providing administrative support are recovered through the PCCP budget. The increase in Internal Charges as necessary to more accurately reflect the actual administration costs.

In the 2023 budget, a notional transfer from the Working Fund reserve of $850,000 was included in the budget with the intent that staff endeavour to find ongoing or one-time efficiencies in operations stemming from the recommendations of the various service delivery reviews. In 2023, staff were able to meet and exceed the target. This initiative has been included again the 2024 budget.

Corporate Operations		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	5,839,293	$	6,811,603	17%
User Charges	$	245,000	$	282,560	15%
Grants	$	-	$	-	
Other Municipalities	$	60,700	$	50,000	(18%)
Investment income	$	360,000	$	360,000	
Donations	$	-	$	-	
Transfer from Reserves	$	1,170,455	$	999,806	(15%)
Internal Transfer Operating	$	357,119	$	981,493	175%
Total Revenue	**$**	**8,032,567**	**$**	**9,485,463**	18%
Expenditures					
Salaries and Benefits	$	4,147,024	$	5,138,622	24%
Employee Related Expenses	$	474,233	$	624,780	32%
Materials, Supplies and Services	$	1,485,948	$	1,682,613	13%
Contracted Services	$	1,494,401	$	1,557,799	4%
Utilities and Fuel	$	94,312	$	135,000	43%
Rents and Financial	$	9,375	$	9,375	
Transfer to External Clients	$	-	$	-	
Transfer to Reserves	$	327,274	$	337,274	3%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**8,032,567**	**$**	**9,485,463**	18%

Geographic Information Services (GIS)

The GIS division is part of Corporate Services and provides an opportunity for online exploration of the area through mapping, aerial photos, and customized maps.

The GIS division has a tax levy requirement of approximately $597,000 which is an $8,000 increase over 2023.

The key drivers include an increase in the Salaries and Benefits ($48,000) which is the result of contractual wage increases and statutory benefits. There is also and addition of 2 students for the NG-911 project which is being funded by a transfer from reserve ($37,700).

Geographic Information Service (GIS)		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	588,574	$	596,997	1%
User Charges	$	1,250	$	500	(60%)
Grants	$	125,000	$	135,279	8%
Other Municipalities	$	1,000	$	1,000	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	-	$	37,700	
Internal Transfer Operating	$	14,000	$	14,000	
Total Revenue	**$**	**729,824**	**$**	**785,475**	8%
Expenditures					
Salaries and Benefits	$	598,824	$	646,825	8%
Employee Related Expenses	$	30,600	$	32,950	8%
Materials, Supplies and Services	$	37,600	$	37,300	(1%)
Contracted Services	$	46,500	$	51,800	11%
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	-	$	-	
Transfer to Reserves	$	16,300	$	16,600	2%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**729,824**	**$**	**785,475**	8%

Lang Pioneer Village Museum

Lang Pioneer Village Museum was established by Peterborough County in 1967 to celebrate and preserve the rural history of the area.

The Museum is part of the Corporate Services Department and has a tax levy requirement of approximately $892,000.

The property taxation budget for this division is increasing by $87,461 with the key drivers being increases to Salaries and Benefits and Transfers to Reserves

The increase in the Salaries and Benefits budget ($33,210) is the result of contractual wage increases and statutory benefits.

The budget for Transfers to Reserves has increased by $33,314 to support the long-term repair and maintenance of the assets.

Lang Pioneer Village Museum		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	804,744	$	892,205	11%
User Charges	$	243,400	$	243,400	
Grants	$	75,289	$	63,132	(16%)
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	7,700	$	7,700	
Transfer from Reserves	$	-	$	-	
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**1,131,133**	**$**	**1,206,437**	7%
Expenditures					
Salaries and Benefits	$	702,544	$	735,754	5%
Employee Related Expenses	$	9,900	$	10,100	2%
Materials, Supplies and Services	$	258,815	$	262,795	2%
Contracted Services	$	2,800	$	2,800	
Utilities and Fuel	$	43,500	$	48,000	10%
Rents and Financial	$	5,500	$	5,600	2%
Transfer to External Clients	$	-	$	-	
Transfer to Reserves	$	108,074	$	141,388	31%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**1,131,133**	**$**	**1,206,437**	7%

Public Works Operations

The Public Works Operations budget supports the day-to-day maintenance of the County's vast network of roads and bridges, including winter control.

The property taxation support for this budget is $10.2 million, with a $790,000 increase for 2024.

Salaries and Benefits have increased by approximately $89,000; Materials, Supplies and Services has increased by $437,000; and transfers to reserves has increased by $165,000.

The increase in the Salaries and Benefits budget reflects a net increase. Administrative wages were previously included in this budget. Due to the reorganization of staff budgeting, the administrative wages and associated benefits have been transferred to Engineering and Design for 2024. As a result, the change in the Public Works budget is lower than otherwise expected, and the Engineering and Design budget will be higher than otherwise expected.

The main drivers for the increase in Materials, Supplies and Services are increases in the Roadside Maintenance Program ($122,120), Hardtop Maintenance Program ($49,725), Winter Control ($83,560), and Fleet Equipment ($190,000).

Transfers to the equipment reserve has also increased by $164,974 to ensure that the reserve has sufficient funds to support the long-term replacement of vehicles and equipment.

Public Works - Operations		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	9,432,249	$	10,222,375	8%
User Charges	$	114,000	$	114,000	
Grants	$	-	$	-	
Other Municipalities	$	110,000	$	110,000	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	104,602	$	104,602	
Internal Transfer Operating	$	61,492	$	-	(100%)
Total Revenue	**$**	**9,822,343**	**$**	**10,550,977**	7%
Expenditures					
Salaries and Benefits	$	4,146,468	$	4,235,077	2%
Employee Related Expenses	$	44,250	$	82,300	86%
Materials, Supplies and Services	$	4,892,599	$	5,329,600	9%
Contracted Services	$	-	$	-	
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	-	$	-	
Transfer to Reserves	$	739,026	$	904,000	22%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**9,822,343**	**$**	**10,550,977**	7%

Public Works Engineering and Design

The Public Works Engineering and Design division is responsible for all capital construction projects related to roads and bridges.

The property taxation support for this budget is $4.2 million which is an increase of 32%, or $1,042,000, over 2023.

The key driver for the increase in this budget is an increase to Salaries and Benefits ($483,000) and Materials, Supplies and Services ($915,000) offset by an increase in transfer from reserves.

The increase in Salaries and Benefits ($483,305) is due to contractual and statutory increases as well as changes in the budget process for positions that are shared between departments. An offsetting decrease can be seen in Public Works, Planning and Waste Management. A new position, Drainage Supervisor, is also included in the salaries and benefits total. This position is being funded by 50% from OMAFRA and 42% from Municipal Recoveries and 8% from tax levy.

The Materials, Supplies and Services budget is increasing by $915,685. Costs for corridor control ($102,800), crack sealing ($91,794) and pavement markings ($139,000) are increasing due to contractual obligations and/or to ensure compliance with the AMP and OTM Book 11. Additionally, the costs associated with Geotechnical Investigations and Pre-Engineering, and Clearzone Protection were transferred into the operating budget. These were previously captured in the Capital budget but are operating in nature. These costs are offset by a transfer from reserves and have no tax levy impact.

There is an increase in the transfer to reserve of $320,940. This is the difference between the available funding for the 2024 capital and projects and ($13,784,640) and the required funding ($13,463,700). This amount is included in the operating budget as a transfer to the Public Works Infrastructure reserve. This has been a historic practice, since the inception of the dedicated levy. The dedicated infrastructure levy for 2024 is 2.5% with 0.59% being included in the operating budget to allow for the transfer to reserves.

Public Works Engineering & Design	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 3,217,423	$ 4,259,577	32%
User Charges	$ 114,000	$ 115,000	1%
Grants	$ -	$ 82,000	
Other Municipalities	$ -	$ 72,000	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ 107,344	$ 647,344	503%
Internal Transfer Operating	$ 2,500	$ 2,500	
Total Revenue	**$ 3,441,267**	**$ 5,178,421**	50%
Expenditures			
Salaries and Benefits	$ 1,712,494	$ 2,195,799	28%
Employee Related Expenses	$ 53,800	$ 94,400	75%
Materials, Supplies and Services	$ 1,651,597	$ 2,567,282	55%
Contracted Services	$ -	$ -	
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ 23,376	$ 320,940	1273%
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 3,441,267**	**$ 5,178,421**	50%

Planning

The Planning department enables and accommodates orderly growth and development, and provides information and advice to local Townships, consultants and the general public on planning matters.

The property taxation support for this budget is $653,832 which is a decrease of approximately $3,000 over 2023.

The Salaries and Benefits budget decreased by $4,040 due to a reorganization of staff budgeting. An offsetting increase can be found in the Engineering and Design department budget.

Planning	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 656,882	$ 653,832	(0%)
User Charges	$ 35,000	$ 35,000	
Grants			
Other Municipalities	$ 2,000	$ 2,000	
Investment income			
Donations			
Transfer from Reserves			
Internal Transfer Operating	$ 36,900	$ 36,900	
Total Revenue	**$ 730,782**	**$ 727,732**	(0%)
Expenditures			
Salaries and Benefits	$ 683,902	$ 679,832	(1%)
Employee Related Expenses	$ 16,980	$ 16,500	(3%)
Materials, Supplies and Services	$ 4,900	$ 6,400	31%
Contracted Services	$ 15,000	$ 15,000	
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ 10,000	$ 10,000	
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 730,782**	**$ 727,732**	(0%)

Land Division

The Land Division processes applications for consent (severances) within the County’s eight townships.

The Land Division is fully funded through user fees and therefore has no impact on the County’s property tax levy.

The overall budget for this division is decreasing by $1,242 primarily due to the change in corporate wide expenses moving to Corporate Operations ($3,700) offset by contractual wage and statutory benefit increases.

A transfer from the Working Land Division reserve has decreased due to the reduction in expenditures. This is a notional transfer from reserves in that it will only occur if there are not sufficient revenues generated through land severances to support the expenditures.

Land Division		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	-	$	-	
User Charges	$	161,500	$	161,500	
Grants	$	-	$	-	
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	6,140	$	4,898	(20%)
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**167,640**	**$**	**166,398**	(1%)
Expenditures					
Salaries and Benefits	$	87,806	$	90,423	3%
Employee Related Expenses	$	4,450	$	4,425	(1%)
Materials, Supplies and Services	$	9,349	$	5,650	(40%)
Contracted Services	$	2,635	$	2,500	(5%)
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	-	$	-	
Transfer to Reserves	$	-	$	-	
Inter-Department Transfers	$	63,400	$	63,400	
Total Expenditures	**$**	**167,640**	**$**	**166,398**	(1%)

County Forests

There are approximately 2,130 hectares of forests in Peterborough County that are managed by the County.

The County Forests budget is another budget that is fully supported by revenues other than property taxes. Specific to County Forests, the revenue is generated through timber sales, and the rental of space for communication towers.

The Forestry Service contract increased by $4,500 which is offset by a decrease in Forest Road Maintenance ($1,000) and transfer to reserve ($3,500) which results in a net increase of $0.

County Forest	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ -	$ -	
User Charges	$ 47,500	$ 47,500	
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 47,500**	**$ 47,500**	
Expenditures			
Salaries and Benefits	$ -	$ -	
Employee Related Expenses	$ -	$ -	
Materials, Supplies and Services	$ 5,300	$ 4,300	(19%)
Contracted Services	$ 31,500	$ 36,000	14%
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ 10,700	$ 7,200	(33%)
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 47,500**	**$ 47,500**	

Corporate Facilities

Corporate Facilities division is responsible for maintaining all County properties and facilities.

The property taxation support for this budget is $753,000 which is an increase of approximately $45,000, or 6%, over 2023. The main driver of this increase is an increase in Materials, Supplies, and Services.

The Salaries and Benefits budget increased by $4,400 due to a reorganization of staff budgeting. An offsetting increase can be found in the Engineering and Design department budget.

The budget for Materials, Supplies and Services is increasing by $36,400 mainly due to increases in Heritage Park Maintenance ($15,000 for stone restoration), Heating fuel ($7,000) building repairs ($18,000).

Corporate Facilities	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 707,991	$ 753,225	6%
User Charges	$ 774,009	$ 755,859	(2%)
Grants	$ 109,000	$ 109,000	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ 463,228	$ 489,809	6%
Total Revenue	**$ 2,054,228**	**$ 2,107,893**	3%
Expenditures			
Salaries and Benefits	$ 435,320	$ 439,735	1%
Employee Related Expenses	$ -	$ 5,050	
Materials, Supplies and Services	$ 436,500	$ 472,900	8%
Contracted Services	$ 169,800	$ 171,200	1%
Utilities and Fuel	$ 233,300	$ 239,700	3%
Rents and Financial	$ 683,916	$ 683,916	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ -	$ -	
Inter-Department Transfers	$ 95,392	$ 95,392	
Total Expenditures	**$ 2,054,228**	**$ 2,107,893**	3%

Waste Management

The Waste Management division provides waste reduction services, including blue box recycling to Commercial Properties, composting and organics, electronic recycling, and household hazardous waste, to all County residents.

The property taxation support for this budget is $2 million which is a decrease of $1.4M or 41%. The main drivers for this decrease includes a reduction in Salaries ($75,000), a reduction in Contracted Services ($3M) and an associated decrease in Grants ($1.2M).

The decrease in the Salaries and Benefits budget ($79,592) is due to a reorganization of staff budgeting. An offsetting increase can be found in the Public orks department and the Corporate Operations.

Contracted services have decreased by $3 million due to the transition of the blue box program to producer responsibility.

This also affects Blue Box Cost Recovery funding ($1.2M) and Marketed Materials Revenue ($430,000) as the County will no longer be collecting these funds.

Waste Management		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	3,418,980	$	2,011,958	(41%)
User Charges	$	622,500	$	43,500	(93%)
Grants	$	1,257,471	$	18,361	(99%)
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	-	$	-	
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**5,298,951**	**$**	**2,073,819**	(61%)
Expenditures					
Salaries and Benefits	$	610,351	$	534,704	(12%)
Employee Related Expenses	$	10,800	$	14,500	34%
Materials, Supplies and Services	$	197,300	$	152,100	(23%)
Contracted Services	$	4,337,500	$	1,187,500	(73%)
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	93,000	$	120,000	29%
Transfer to Reserves	$	50,000	$	65,015	30%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**5,298,951**	**$**	**2,073,819**	(61%)

Peterborough County / City Paramedics

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

The Province of Ontario funds approximately 50% of the budgeted costs for paramedic services. The remaining 50% is shared between the City of Peterborough (56.64%) and Peterborough County (43.36%). In reviewing the budget, it is therefore important to consider that the expenditures are shown at 100%. The County's share of those expenditures is approximately 21.7%.

The property taxation support for this budget is $5.0 million which is an increase of approximately $750,000 or 17%, over 2023.

Salaries and Benefits are increasing by approximately $809,000 and includes the annualization of positions added in 2023, the addition of one position for succession planning and contractual obligations.

Interdepartmental transfer increased approximately $550,000. This relates to an increase in the overhead allocation charged to Corporate Operations and Facilities for staff time utilized by the Land Ambulance services.

The transfer to the (PCCP) shared long term plan reserve is increasing by approximately $110,000.

The increase in Grants ($672,328) and Other Municipalities ($720,188) reflects the Province and City of Peterborough's share of the 2023 budget.

Peterborough County/City Paramedics	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 4,324,327	$ 5,074,658	17%
User Charges	$ 18,000	$ 102,500	469%
Grants	$ 9,939,016	$ 10,611,344	7%
Other Municipalities	$ 5,908,701	$ 6,628,889	12%
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ 199,000	$ -	(100%)
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 20,389,044**	**$ 22,417,391**	10%
Expenditures			
Salaries and Benefits	$ 15,336,253	$ 16,144,949	5%
Employee Related Expenses	$ 184,880	$ 347,480	88%
Materials, Supplies and Services	$ 1,321,903	$ 1,501,206	14%
Contracted Services	$ 493,040	$ 594,590	21%
Utilities and Fuel	$ 437,570	$ 479,101	9%
Rents and Financial	$ 172,402	$ 219,724	27%
Transfer to External Clients	$ 492,683	$ 521,257	6%
Transfer to Reserves	$ 1,092,670	$ 1,201,937	10%
Inter-Department Transfers	$ 857,643	$ 1,407,148	64%
Total Expenditures	**$ 20,389,044**	**$ 22,417,391**	10%

Peterborough County / City Paramedics – Funded Programs

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

Unlike the budget for PCCP where the costs were shared between the Province, the City and the County, this budget is for programs which are 100% funded Federally or Provincially.

Included in this budget are four programs.

Substance Use and Addictions Program (MSORT) - $40,561

This is a federally funded pilot program that is intended to reduce overdoses and minimize the risk of harms related to overdose and substance abuse, particularly opioids. This program complements the Consumption and Treatment Services site. The frontline team includes Community based Paramedics, two Addictions Treatment Specialists and Harm Reduction Peer Outreach Workers who offer a range of support, health and treatment options.

The pilot program is not continuing beyond March 31, 2024.

Consumption Treatment Site - $289,343

This program is fully funded by FourCast and provides a safe, clean space for people to consume pre-obtained drugs under the supervision of health professionals. Individuals who attend the site are provided with sterile injection supplies, education on safer consumption practices, basic medical services, and referrals to drug treatment, housing and other social services.

Community Paramedicine Program - $480,410

This is a provincially funded program through Ontario Health. The Community Paramedicine program provides care for patients in their home who require high level of support to avoid hospital admission. The program includes remote monitoring of patient's health to quickly detect and address any health concerns. The care of the patients is coordinated with their physicians and creates a safe environment for patients to age in the comfort of their own homes.

Community Paramedicine Long Term Care Program - $3,000,000

This program is fully funded by the Ministry of Long-Term Care. It is similar in nature to the Community Paramedicine program except that it specifically focuses on individuals who are on a long-term care wait list or those who may qualify for long term care placement.

PCCP - Funded Programs	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ -	$ -	
User Charges	$ -	$ -	
Grants	$ 3,810,214	$ 3,810,314	0%
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 3,810,214**	**$ 3,810,314**	0%
Expenditures			
Salaries and Benefits	$ 2,470,390	$ 2,888,740	17%
Employee Related Expenses	$ 290,894	$ 143,894	(51%)
Materials, Supplies and Services	$ 1,013,660	$ 722,410	(29%)
Contracted Services	$ -	$ -	
Utilities and Fuel	$ 35,270	$ 55,270	57%
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ -	$ -	
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 3,810,214**	**$ 3,810,314**	0%

Emergency Measures and 911

Emergency Measures and 911 is a division of Peterborough County / City Paramedic services.

The property taxation support for this budget is $207,413 which is an increase of approximately $34,444, or 20%, over 2023.

The driver in this budget is a contractual increase for 911 dispatch ($31,220).

Emerg. Measures & 911	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 172,969	$ 207,413	20%
User Charges	$ 1,000	$ 1,000	
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 173,969**	**$ 208,413**	20%
Expenditures			
Salaries and Benefits	$ 72,034	$ 74,488	3%
Employee Related Expenses	$ 6,650	$ 6,700	1%
Materials, Supplies and Services	$ 13,950	$ 14,270	2%
Contracted Services	$ 69,935	$ 101,155	45%
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ 11,400	$ 11,800	4%
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 173,969**	**$ 208,413**	20%

Grants and Donations

This budget is to support Council directed grants and donations.

The property taxation support for this budget is $72,500, with no increase from 2023.

Included in this budget is $10,000 for the Norwood Fire Academy, and $62,500 for the Canadian Canoe Museum.

Grants and Donations		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	72,500	$	72,500	
User Charges	$	-	$	-	
Grants	$	-	$	-	
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	-	$	-	
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**72,500**	**$**	**72,500**	
Expenditures					
Salaries and Benefits	$	-	$	-	
Employee Related Expenses	$	-	$	-	
Materials, Supplies and Services	$	-	$	-	
Contracted Services	$	-	$	-	
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	72,500	$	72,500	
Transfer to Reserves	$	-	$	-	
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**72,500**	**$**	**72,500**	

2024 Operating Budget Shared Services / Agencies

County / City Landfill

The Peterborough Waste Management Facility accepts waste generated in the City and County of Peterborough.

The landfill is operating by the City of Peterborough, and the County is a funding partner.

The property taxation support for this budget is $262,500. This budget is decreasing by $153,000 or 37% over 2023.

Although the County’s share of operational costs for the landfill in 2024 are increasing by $113,000, the user fee revenue is forecast to increase by approximately $294,000 resulting in a net decrease in tax levy funding.

County/City Landfill	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 415,898	$ 262,500	(37%)
User Charges	$ 2,534,626	$ 2,828,734	12%
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 2,950,524**	**$ 3,091,234**	5%
Expenditures			
Salaries and Benefits	$ -	$ -	
Employee Related Expenses	$ -	$ -	
Materials, Supplies and Services	$ -	$ -	
Contracted Services	$ -	$ -	
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ 2,688,024	$ 2,801,215	4%
Transfer to Reserves	$ 262,500	$ 290,019	10%
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 2,950,524**	**$ 3,091,234**	5%

Shared Services

The City of Peterborough provides several services on behalf of the County.

Provincial Offences Act (POA) – ($141,773)

The City of Peterborough operates the POA Court and the cost of providing the service is funded through fine revenue. The County receives 55.7% of the net revenue based on weighted assessment.

In 2024, the City forecasts that the County will receive $141,773 in revenue. While positive, this is $79,000 less revenue than was budgeted in 2023, resulting in a pressure for 2024. In 2023, Safe Restart funding was used to decrease the impact of the lost revenue. As there is no Safe Restart funding to utilize in 2024, this results in a levy increase of $301,000. The detailed POA budget is included for further information.

Social Assistance –$927,517

The City of Peterborough provides the various social assistance programs. These programs are largely funded by the Province (87%) with the remaining portion being shared between the City (83%) and County (17%). The County's portion of the budget ($927,517) for 2024 represents an increase of tax levy funding of $65,854 over 2023.

Children's Services – $712,062

The City of Peterborough provides Children's services on behalf of the County. These programs are largely funded by the Province (94%) with the remaining portion being shared between the City (67%) and the County (33%). The County's portion of the budget ($712,062) for 2024 represents an increase in tax levy funding of $18,412 over 2023.

Housing and Homelessness – $6,732,444

The City of Peterborough provides Housing and Homelessness services on behalf of the County. While there are some revenues to support these programs (33%), the majority of the funding is the responsibility of the City and County. The County is responsible for 55.7%, or $6.5 million, of the housing program costs and 30%, or $208,250, or the homelessness program.

In addition to the budget request from the City, in 2023 the County included a $90,000 contribution to reserves for housing purposes. This has not been included in the 2024 budget.

The County's portion of the budget ($6,732,444) for 2024 represents an increase in tax levy funding of $316,740 over 2023.

Community Development Program – $324,577

The City of Peterborough provides the Community Development Program on behalf of the County. This program is also funded by the City (66%) and the County (34%).

The County's portion of the budget ($324,577) for 2024 represents an increase in tax levy funding of $110,028 over 2023.

The detailed budget for all social services is included for further information.

The net change in the tax levy for all of the above services is $511,034, or 6%, over 2023.

Shared Services	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 7,743,269	$ 8,554,827	10%
User Charges	$ 220,297	$ 141,773	(36%)
Grants	$ 222,000	$ -	(100%)
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 8,185,566**	**$ 8,696,600**	6%
Expenditures			
Salaries and Benefits	$ -	$ -	
Employee Related Expenses	$ -	$ -	
Materials, Supplies and Services	$ -	$ -	
Contracted Services	$ -	$ -	
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ 8,095,566	$ 8,696,600	7%
Transfer to Reserves	$ 90,000	$ -	(100%)
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 8,185,566**	**$ 8,696,600**	6%

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2024 POA BUDGET PRESENTATION

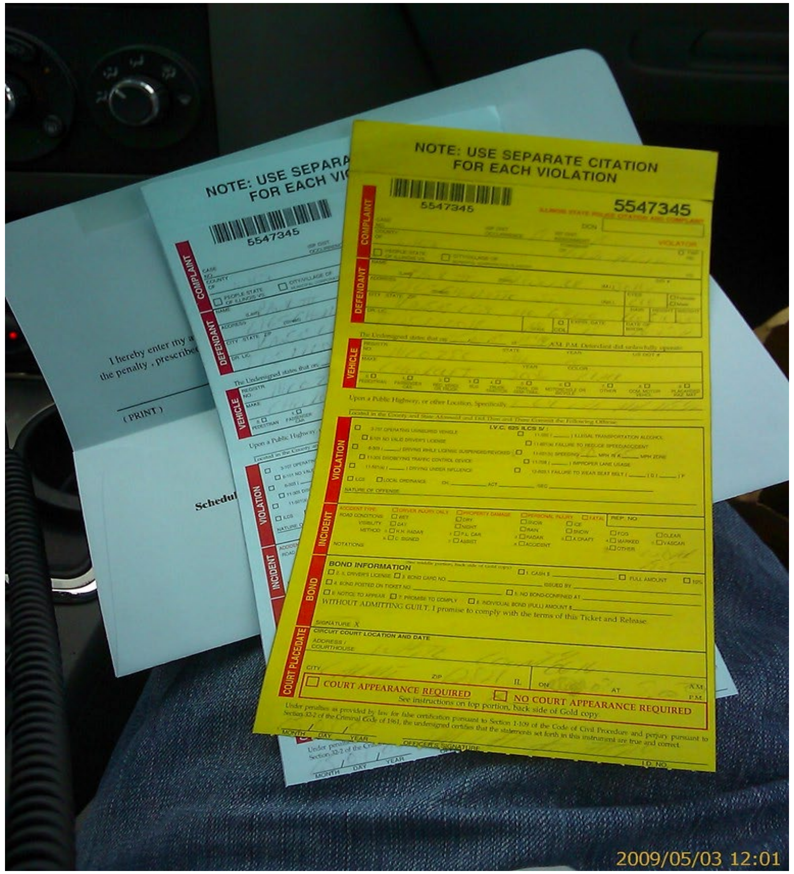
Presented by:

Janice Hoskins, Manager of Court Services

Court Services

- Operates the POA Court under an agreement with the Province of Ontario through the Ministry of the Attorney General
- The City is contractually obligated to provide all facilities, services and amenities within provincial policy and legislated frameworks, including ongoing audit requirements

Factors Affecting Revenue

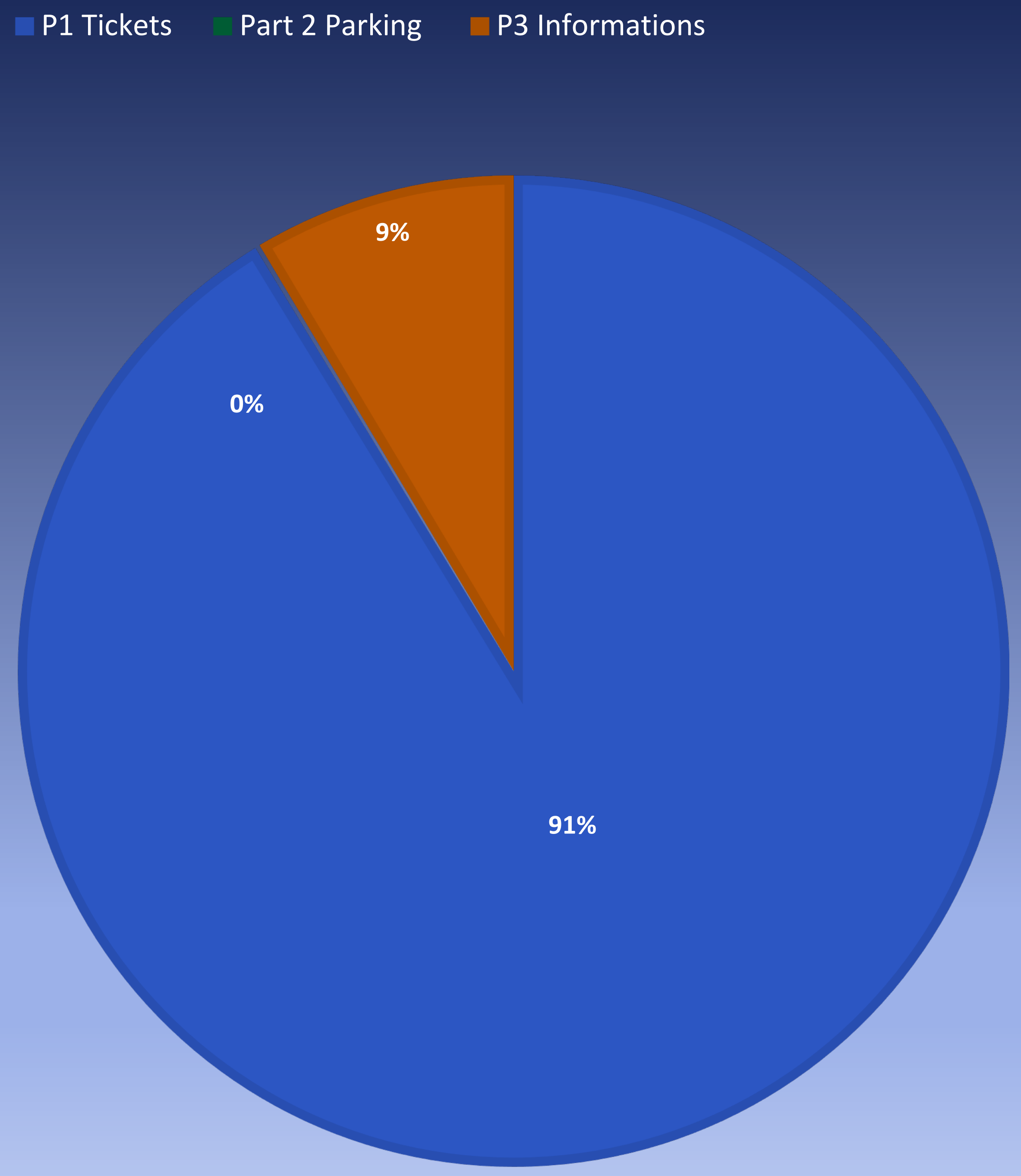


The number of charges issued is the primary driver of the POA court system, however the Court has no influence on the number of charges issued by enforcement agencies

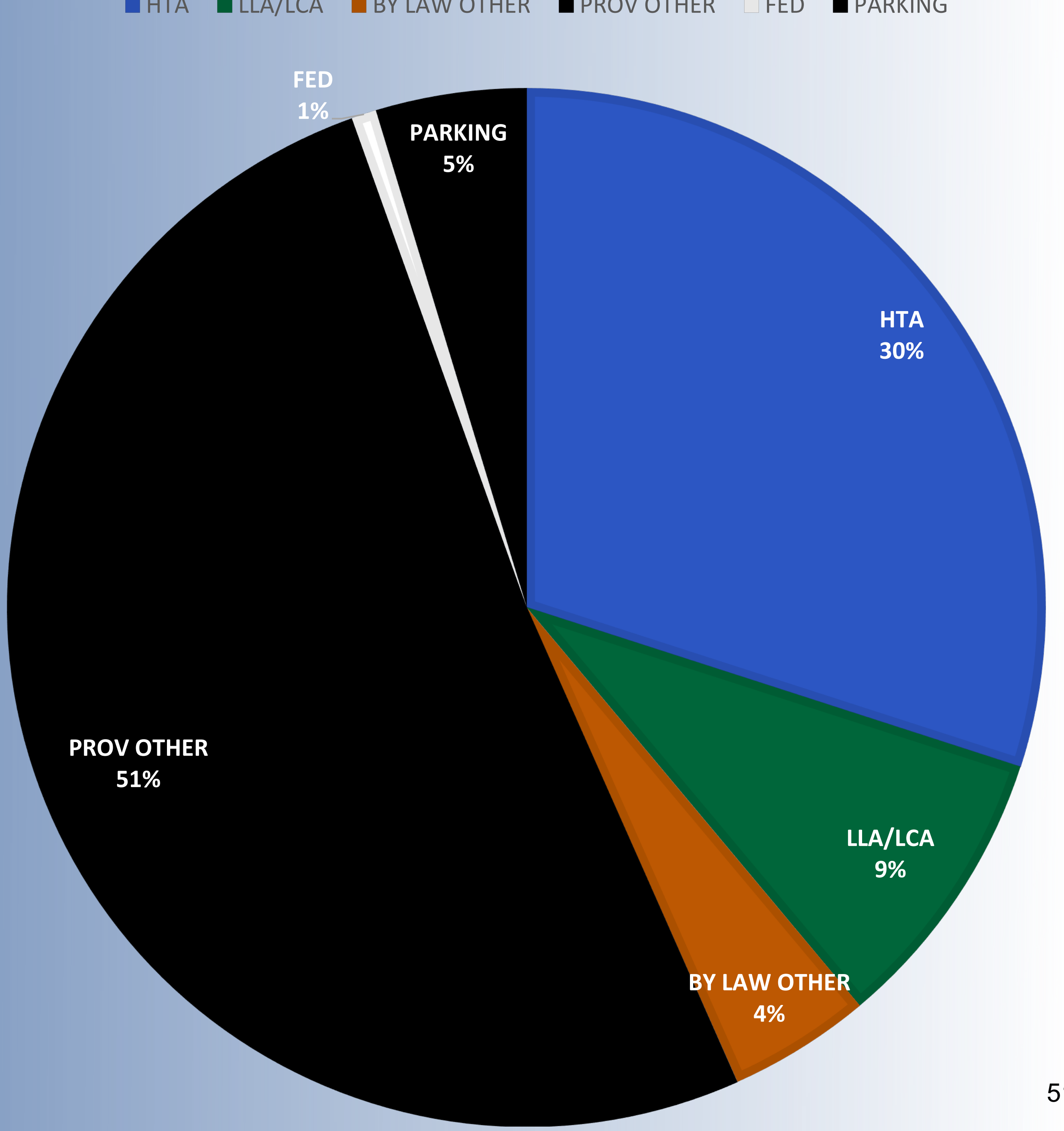
Charges laid are based on the types of offences that occur and the enforcement resources available to address them

The number of charges fluctuates and the composition of the dollar value of the charges impacts the potential revenue

Number of Charges by Type



Revenue by Charge Type

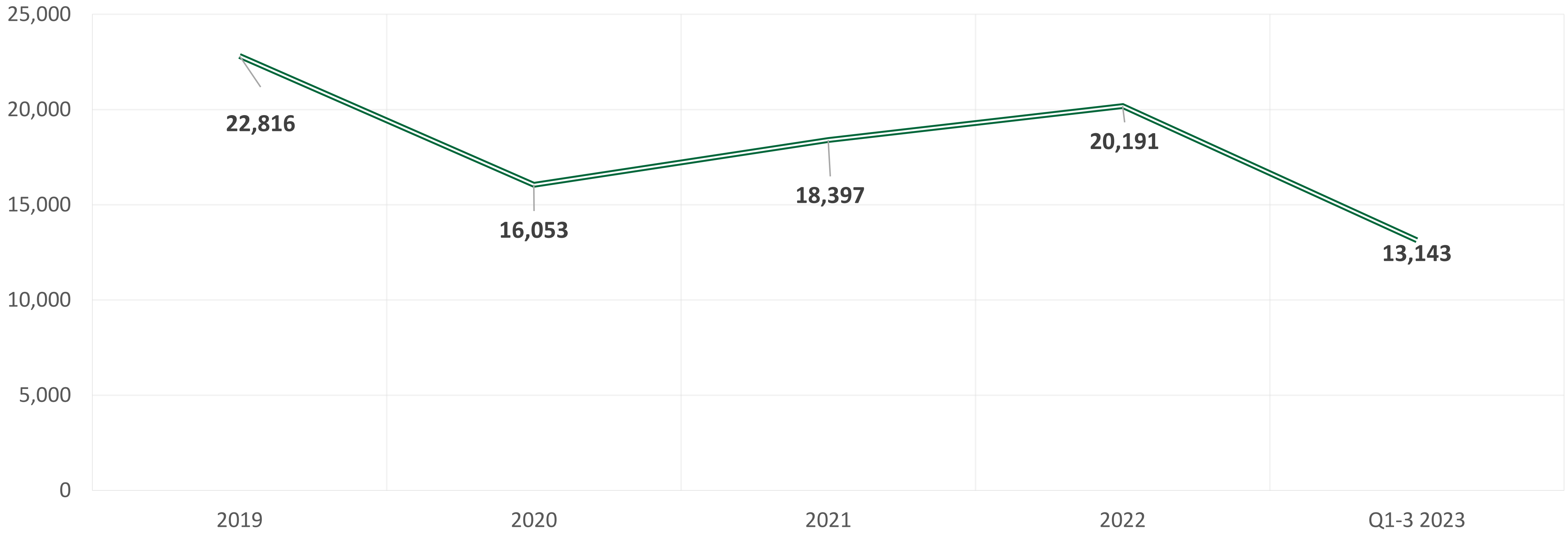


Maintain Current Service Levels

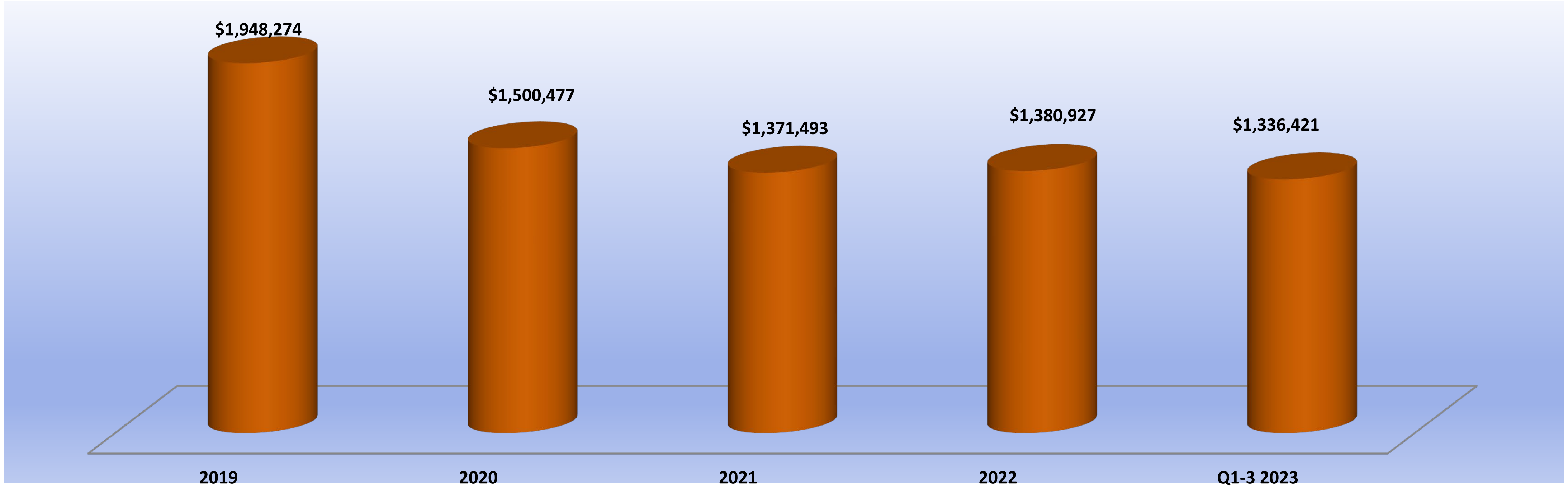
POA Court

- 14,812 charges filed
- 3164 customers served @ front counter
- 2852 requests for Trial
- 3758 matters set for trial/resolution
- 13702 matters heard in court

CHARGES FILED



Gross Revenues



Court Services

- The cost of providing the service is paid out of fine revenues collected from POA charges
- The sharing of the net revenue is based on a weighted assessment
- 2024 - County share – 55.7% City share – 44.3%

Provincial Offences Office

	2023	2023	2024	2023-2024
	Approved	Actual	Budget	Variences
GROSS REVENUE	$1,872,000	$1,737,000	$1,740,000	-7.1%
EXPENDITURES	$1,475,320	$1,445,007	1,485,470	-0.7%
NET REVENUE	$396,680	$291,993	$254,530	-35.8%
COUNTY SHARE	$220,297	$162,640	$141,773	-35.8%
CITY SHARE	$175,209	$129,353	$112,757	-35.8%

Defaulted Fines Collection

- The City combines in-house collection initiatives with the use of collection agencies.
- We enforce fine payment on an escalating basis:
    - Written notice to defendant
    - Suspension of driver’s license or plate denial (where applicable)
    - Placement of fine with collection agency
    - Addition of fines to tax roll (where applicable)
    - Issuance of Writ of Seizure and Sale against property
    - Filing a judgment in Small Claims/Superior Court for garnishment of bank account and/or wages

2024 POA Initiatives

- Complete POA statistics dashboard
- Use of certificate evidence in trial proceedings beginning January 2024
- Investigate the feasibility of becoming a formal Early Resolution Court
- Work with Peterborough City Police on electronic filing of "e-tickets"

Questions?

Janice Hoskins
email: jhoskins@peterborough.ca

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Peterborough County
Our History - Your Future

2024 Social Services Budget Overview

County Council

November 22, 2023

Overview

1. City Budget Timeline
2. Program specific information
3. Budget – Operating and Capital
4. Summary, questions

City Budget Timeline

The current schedule is:

November 9, 14 - public input

November 20-23 - Finance Committee Review

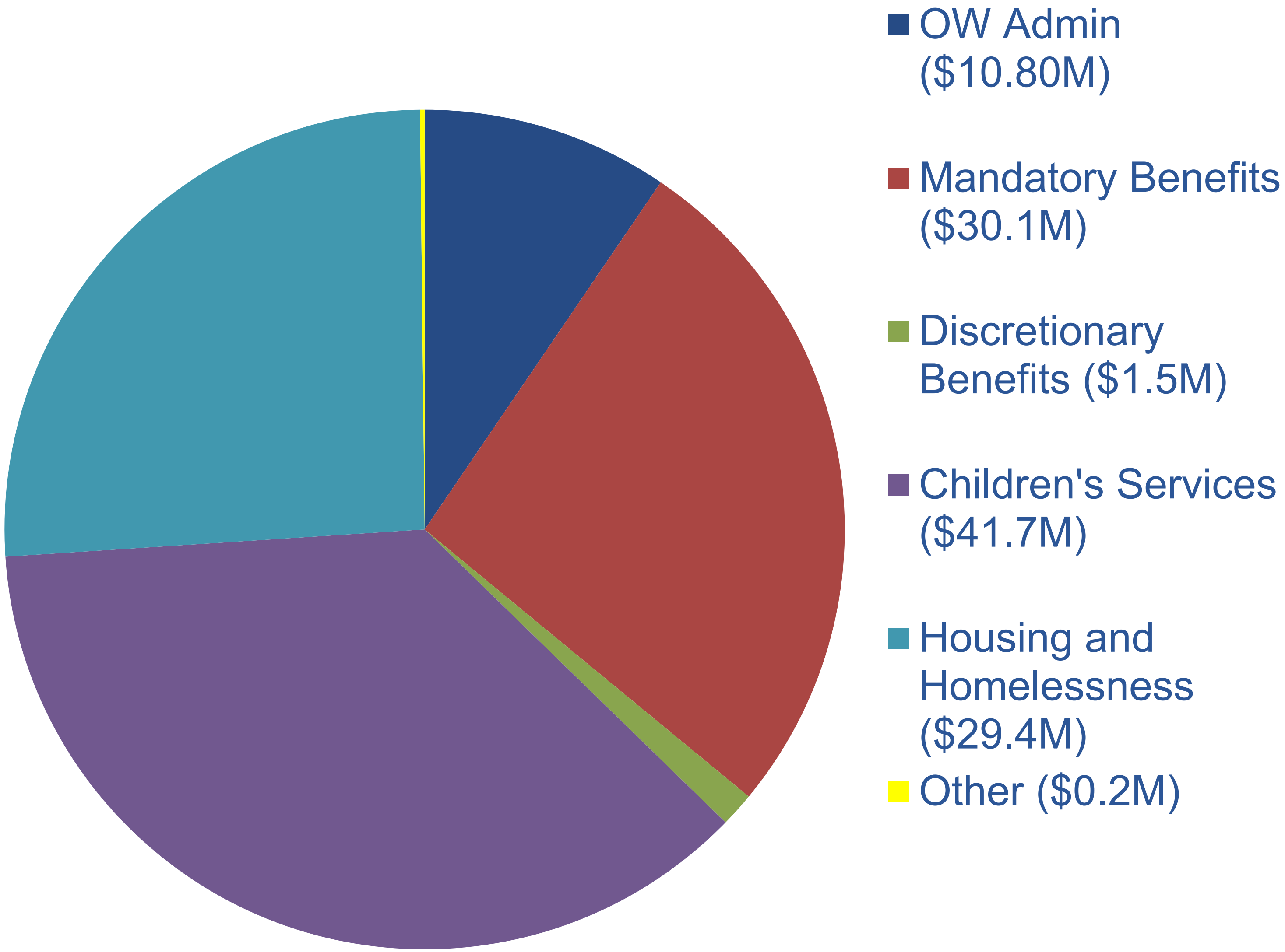
December 11 - Council approval of Budget

Total Social Services Operating Costs By Service

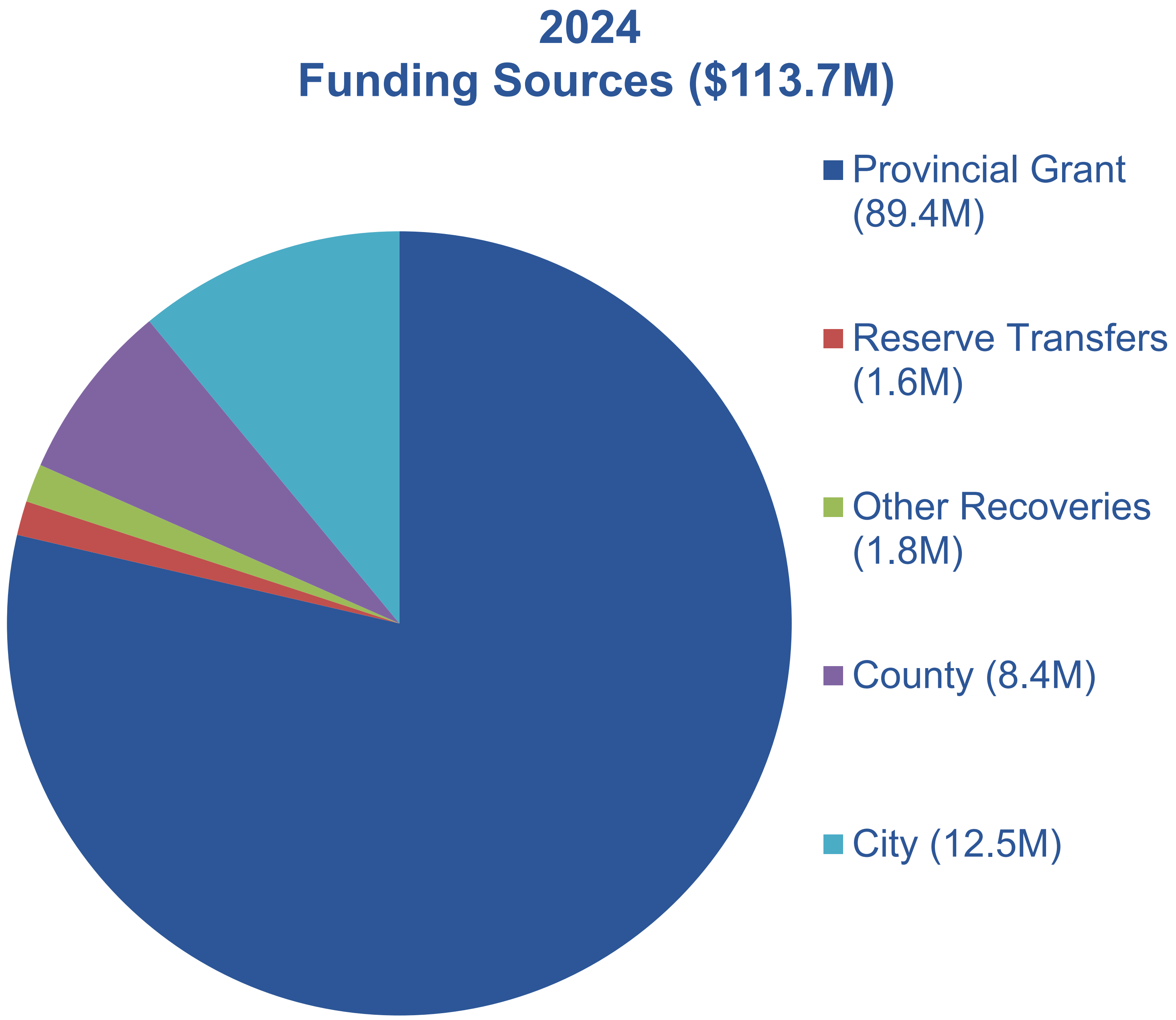
Service Area	Expenditures	Provincial and Other Revenue	County Share	City Share	Exp % Increase from 2023
Social Assistance	$42,508,219	$36,946,124	$927,517	$4,634,578	1.0%
Children's Services	$41,716,244	$39,558,496	$712,062	$1,445,686	20.4%
Housing & Homelessness	$29,447,318	$16,299,423	$6,732,444	$6,415,451	22.5%
Total	**$113,671,780**	**$92,804,043**	**$8,372,023**	**$12,495,714**	**12.8%**
$ Increase from 2023	**$12,871,809**	**$11,947,685**	**$477,631**	**$446,493**	
% Increase from 2023	**12.8%**	**14.8%**	**6.1%**	**3.7%**	

Social Services Gross Operating Expenditures

2024 Gross Expenditures ($113.7M)



Social Services Funding Sources



The State of Social Services

Social Assistance

- Ontario Works provincial administration funding has been frozen at 2018 actuals – all increases to City & County.
- Funding cost share for OW Administration between City & County remain the same as 2023 (83% City, 17% County)
- Caseloads are forecasted to increase slightly in 2024

The State of Social Services

Social Assistance

- 2021 Social Assistance Renewal Plan continues to impact OW and ODSP delivery locally and at Provincial Level
- Continue to prototype provincial and municipal vision toward a fully integrated human services focus
- Unknown pace of change at the provincial level

Ontario Works Caseload
(City and County Combined)

2022 Actual Average Caseload	2023 YTD Actual Average Caseload (to Aug 2023)	2024 Budgeted Caseload
2972	3023	3357

Social Assistance

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Ontario Works Administration	$10,789,734	$5,631,200	$876,951	$4,281,583
OW Mandatory Benefits	$30,032,098	$30,032,098	$0	$0
Discretionary Benefits	$1,476,387	$1,170,826	$34,666	$270,895
Homemakers and Poverty Reduction Initiatives	$210,000	$112,000	$15,900	$82,100
Total	**$42,508,219**	**$36,946,124**	**$927,517**	**$4,634,578**
Change from 2023	**1.0%**	**0.5%**	**7.0%**	**3.2%**

The State of Social Services

Children's Services

- Introduction of the Canada Wide Early Learning and Child Care (CWELCC) in Apr 2022
- CWELCC has already resulted in a reduction of 52.75% in parental fees in 2023
- Aim is average parent fee of $10/day by 2025-26 for licensed childcare
- Funding from Province will help support 446 new spaces between 2023-2026

The State of Social Services

Children's Services

- 2023 cost share 68% City, 32% County
- 2024 cost share 67% City, 33% County
- Ministry of Education is developing a new funding model to determine provincial Children's Services funding, earliest implementation is September 2024. The impacts of the new funding formula is unknown currently.

Children's Services

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Children's Services Admin	$763,501	$567,398	$64,715	$131,388
Directly Operated Child Care	$2,485,135	$1,984,283	$165,285	$335,566
CWELCC	$21,984,664	$21,984,664	$0	$0
Core Funding	$13, 904,731	$12,443,938	$482,062	$978,731
EarlyON Child and Family Centres	$1,442,798	$1,442,798	$0	$0
Early Learning Child Care	$1,135,415	$1,135,415	$0	$0
Total	**$41,716,244**	**$39,558,496**	**$712,062**	**$1,445,686**
Change from 2023	**20.4%**	**21.9%**	**1.3%**	**-2.9%**

The State of Social Services

Housing Services

- Cost share 44.3% City: 55.7% County based on weighted assessment
- Peterborough Housing Corporation Capital Financing & Community Revitalization Plan
- 2023 supports 265 households with rent supplements totalling $1,118,235 annually
- PHC rent supplements supports 217 households totalling $1,220,611 annually
- 82 households obtained the Canada-Ontario Housing Benefit in 2023

The State of Social Services

Housing Services

- Bulk of the Housing Operating Budget is mandatory spending for existing RGI Housing
- New housing builds, support services or shelter spaces requires additional funding from the provincial or municipal budgets
- Staff work to maximize any available funding from higher levels of government

Housing

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Housing Administration	$1,069,686	$50,000	$567,965	$451,721
Peterborough Housing Corp	$4,175,449	$673,395	$1,950,644	$1,551,410
Rent Supplement Programs	$3,338,289	$1,273,190	$1,150,260	$914,839
Non-Profit and Native Housing Providers	$6,124,478	$1,434,447	$2,612,347	$2,077,684
Housing Resource Centre	$463,601	$130,000	$185,816	$147,785
Housing Access Peterborough	$102,624	$0	$57,162	$45,462
Home Ownership Program	$275,000	$275,000	$0	$0
Special Program Funding COCHI, OPHI	$2,300,291	$2,300,291	$0	$0
Total	**$17,849,418**	**$6,136,323**	**$6,524,194**	**$5,188,901**
Change from 2023	**4.3%**	**0.1%**	**6.7%**	**6.7%**

The State of Social Services

Homelessness Services

- Program under extreme stress despite additional provincial funding; County funding capped
- April 1, 2023 to March 31, 2024, Peterborough received an additional $2,493,300 to its annual Homelessness Prevention Program (HPP) funding for a total of $7,657,600 annually

The State of Social Services

Homelessness Services

- Council recommendations for short, medium and long-term plans:
  - Short Term – 50 modular units at Wolfe Street with supports, Winter Response at Trinity Centre
  - Medium Term – Review homelessness funding, build municipal contribution, reorientation of existing social housing stock, review of Social Services staffing approach
  - Long Term – Development of Permanent Supportive Housing, in conjunction with other community initiatives

The State of Social Services

Homelessness Services

Hunt Terraces

- February 2023: a number of single and double units available in the new PHC build

Homelessness Data

301 People on average per day

50% on average have high acuity

42 youth

58 identify as Indigenous

17 seniors over the age of 65

Homelessness

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Homelessness	$11,597,899	$10,163,100	$208,250	$1,226,549
Change from 2023	**31.1%**	**38.6%**	**0.0%**	**1.9%**

Housing and Homelessness

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Housing	$17,849,418	$6,136,323	$6,524,194	$5,188,901
Homelessness Services	$11,597,899	$10,163,100	$208,250	$1,226,549
Total	**$29,447,317**	**$16,299,423**	**$6,732,444**	**$6,415,450**
Change from 2023	**22.5%**	**39.9%**	**6.5%**	**5.7%**

Total Social Services Costs

Service Area	Expenditures	Provincial and Other Revenue	County Share	City Share
Operating Budget	$113,671,780	$92,804,043	$8,372,023	$12,495,714
Capital Budget	$850,000	$850,000	$0	$0
Total	**$114,521,780**	**$93,654,043**	**$8,372,023**	**$12,495,714**
$ Increase from 2023	**$11,628,809**	**$10,792,285**	**$477,631**	**$358,893**
% Increase from 2023	**12.2%**	**14.2 %**	**6.1%**	**3.0%**

Community Development Program

Expenditures	Provincial and Other Revenue	County Share	City Share
$943.797	$50,000	$324,577	$569,220
5.5%	-80.6%	51.3%	34.7%

- 100% City funds for winter response contribution and drop in program
- 100% City funds for Community Care, New Canadians Centre
- Remaining budget 50/50 cost share

peterborough

Peterborough County
Our History - Your Future

Questions

Peterborough Public Health

Peterborough Public Health serves residents throughout the City and County of Peterborough, as well as Curve Lake and Hiawatha First Nations and offers a wide variety of community programs and services.

The 2024 budget for Peterborough Public Health is approximately $11.5 million and is supported by funding from the Province and the communities that it serves.

The County's share of the 2024 budget is $1,387,739 which is an increase of approximately $146,000, or 12%, over 2023.

The detailed budget request from Peterborough Public Health follows for further information.

Peterborough Public Health	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 1,247,591	$ 1,393,739	12%
User Charges	$ -	$ -	
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 1,247,591**	**$ 1,393,739**	12%
Expenditures			
Salaries and Benefits	$ -	$ -	
Employee Related Expenses	$ -	$ -	
Materials, Supplies and Services	$ -	$ -	
Contracted Services	$ -	$ -	
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ 1,247,591	$ 1,393,739	12%
Transfer to Reserves	$ -	$ -	
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 1,247,591**	**$ 1,393,739**	12%

Peterborough County Finance Presentation

December 13, 2023

Peterborough Public Health

Dr. Thomas Piggott, Medical Officer of Health & Chief Executive Officer

Larry Stinson, Director of Operations

Key Public Health Issues & Impacts - 2022

- We distributed 7,861 naloxone kits with partners, to prevent drug poisonings.
- We investigated 300 animal bites, to prevent rabies.
- We responded to and managed 70 food safety complaints, to support businesses and prevent their patrons from getting sick.
- We conducted 2,700 home visits to support new parents & babies for healthy growth and development.
- We had 2,121 dental clinic appointments to support oral health.
- We managed 140 COVID-19 outbreaks and gave 65,534 COVID-19 vaccinations, to keep community members health & safe.

Health Protection & Promotion Act (HPPA)

- Board of Health must provide or ensure the provision of health programs and services as required under this Act.
- The Minister may publish public health standards for the provision of mandatory programs and services and every board of health shall comply with them.

STANDARDS

Foundational Standards
- Population Health Assessment
- Health Equity
- Effective Public Health Practice
- Program Planning, Evaluation, & Evidence-Informed Decision-Making
- Research, Knowledge Exchange, & Communication
- Quality & Transparency
- Emergency Management

Program Standards
- Chronic Disease Prevention & Well-Being
- Food Safety
- Healthy Environments
- Healthy Growth & Development
- Immunization
- Infectious & Communicable Diseases Prevention & Control
- Safe Water
- School Health
- Substance Use & Injury Prevention

Organizational Requirements
- Delivery of Programs & Services Domain
- Fiduciary Requirements Domain
- Good Governance & Management Practices Domain
- Public Health Practice Domain
- Common to All Domains

PROTOCOLS

- Child Visual Health & Vision Screening
- Consumption & Treatment Services Compliance & Enforcement
- Food Safety
- Health Hazard Response
- Healthy Babies, Healthy Children Program
- Immunization for Children in Schools & Licensed Child Care Settings
- Infection Prevention & Control Complaint
- Infection Prevention & Control Disclosure
- Infection Prevention & Control
- Infectious Diseases Institutional/Facility Outbreak Management
- Menu Labelling
- Oral Health
- Population Health Assessment & Surveillance
- Qualifications for Public Health Professionals
- Rabies Prevention & Control
- Recreational Water
- Safe Drinking Water & Fluoride Monitoring
- Sexual Health & Sexually Transmitted/Blood-Borne Infections Prevention & Control
- Tanning Beds
- Tobacco, Vapour & Smoke
- Tuberculosis Prevention & Control
- Vaccine Storage & Handling

GUIDELINES

- Chronic Disease Prevention
- Emergency Management
- Health Equity
- Healthy Environments & Climate Change
- Healthy Growth & Development
- Injury Prevention
- Management of Avian Chlamydiosis in Birds Management of Avian Influenza or Novel Influenza in Birds or Animals
- Management of Echinococcus Multilocularis Infections in Animals
- Management of Potential Rabies Exposures
- Mental Health Promotion
- Operational Approaches for Food Safety
- Operational Approaches for Recreational Water Personal Service Settings
- Relationship with Indigenous Communities
- School Health
- Small Drinking Water Systems Risk Assessment
- Substance Use Prevention & Harm Reduction Tobacco, Vapour & Smoke
- Tuberculosis Program

Peterborough Public Health

Accountability

- Annual Service Plan
- Ministry Reporting
- Board of Health Reporting
- Evidence-Based Practice
  - Public Health Ontario
  - Discipline-Specific Standards and Associations
  - National Resource Centres

HPPA Funding of Public Health

- Obligated municipalities shall pay expenses incurred by the Board of Health in performance of their duties and ensure the amount is sufficient to enable the Board of Health to provide programs and services according to public health standards.
- A board of health shall give annually to each obligated municipality in the health unit a written notice that specifies the amount that the board of health estimates will be required to defray the expenses for the year specified in the notice.
- The Minister may make grants for the purpose of this Act on such conditions he or she considers appropriate.

Budget 2024

Scenario for Board Consideration

Current Inadequate Service Level

Priorities for Compliance

Full OPHS Compliance

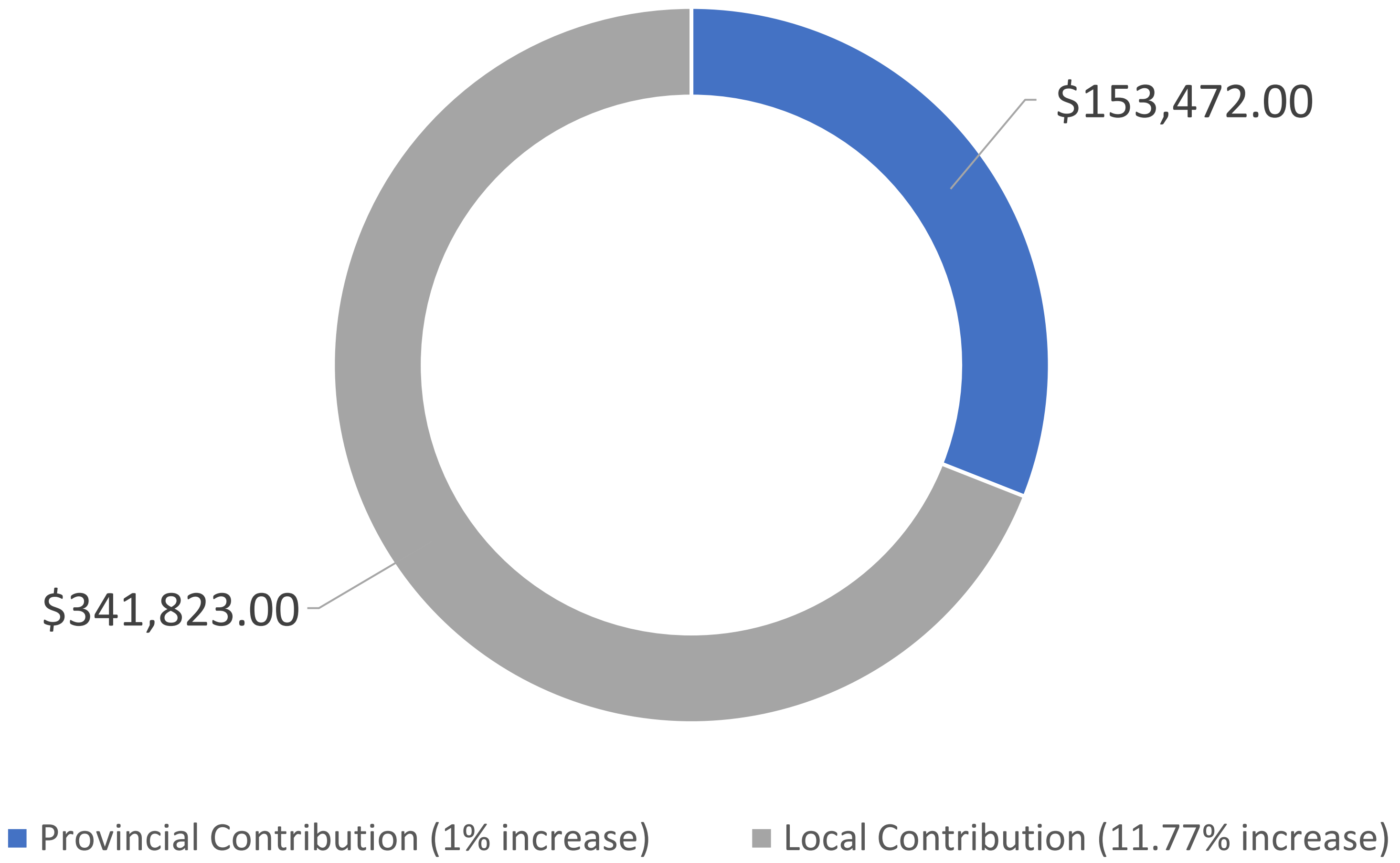
Increase for 2024

- Increase in expenditures is **4.48%** ($495,295) over 2023 budget.
- Represents increases in staff salaries/benefits, necessary IT costs and travel increases (due to changes in mileage rate).
- Only new position supported by the Board of Health includes Indigenous Health Specialist prioritized by the Board of Health (this fills a mandatory requirement and is a strategic priority of the Board of Health).
- Represents $7.40 average annual increase per household in the County of Peterborough ($2.68 per capita).

Board of Health Approved Budget

Expense or Revenue	2023	2024	Difference
Salaries & Benefits	$ 9,659,125.00	$ 10,080,420.00	$ 421,295.00
Training	$ 45,539.00	$ 45,539.00	$ -
Travel	$ 70,877.00	$ 75,877.00	$ 5,000.00
Board	$ 48,598.00	$ 35,098.00	$ (13,500.00)
Occupancy	$ 718,671.00	$ 718,671.00	$ -
Operations	$ 1,105,249.00	$ 1,105,249.00	$ -
Information Technology	$ 61,189.00	$ 91,189.00	$ 30,000.00
TOTAL EXPENSES	$ 11,709,248.00	$ 12,152,043.00	$ 442,795.00
Recoveries	$ 649,806.00	$ 597,306.00	$ (52,500.00)
NET EXPENSES	$ 11,059,442.00	$ 11,554,737.00	$ 495,295.00
Provincial Revenue	$ 8,155,501.00	$ 8,308,973.00	$ 153,472.00
Local Revenue	$ 2,903,941.00	$ 3,245,764.00	$ 341,823.00
TOTAL REVENUE	$ 11,059,442.00	$ 11,554,737.00	$ 495,295.00

Revenue Increase 2024 – Local/Provincial Split



Peterborough Public Health

Local Funder Contributions

	2023	2024	$ Increase	% Increase
City of Peterborough	$ 1,644,880	$ 1,838,499	$ 193,619	11.77
County of Peterborough	$ 1,241,591	$ 1,387,739	$ 146,148	11.77
Curve Lake FN	$ 13,194	$ 14,747	$ 1,553	11.77
Hiawatha FN	$ 4,276	$ 4,779	$ 502	11.77
Total Local Contribution	$ 2,903,941	$ 3,245,764	$ 341,823	11.77

Provincial Announcement

Peterborough Public Health

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Neighbouring Health Units to Explore Voluntarily Merger

Written by Comms Team, November 2, 2023

HKPR District Health Unit and Peterborough Public Health Boards agree to review merger opportunities.

The Boards of Health for **Peterborough Public Health** (PPH) and **Haliburton Kawartha Pine Ridge District Health Unit** (HKPR District Health Unit) are moving forward with a process to explore the impacts of a voluntary merger in the communities they serve.

In August 2023, the Ministry of Health **announced** plans to strengthen the public health sector by offering one-time funding, resources and supports to local public health agencies that decide to voluntarily merge. The province has indicated as part of one-time funding that mergers would need to be implemented by January 1, 2025.

In 2019, PPH and HKPR District Health Unit previously explored opportunities for shared service delivery in response to efforts by the provincial government to reduce the number of local public health agencies. Completing a pre-assessment study marks the first step towards understanding how the current proposal would affect delivery of public health programming and emergency response capacity locally.

NEWS ARCHIVES

- October 2023
- September 2023
- August 2023
- July 2023
- June 2023
- May 2023
- April 2023
- March 2023
- February 2023
- January 2023

Beyond 2024: Strengthening Public Health

A Three-Pronged, Sector-Driven Approach

In August 2023, the government announced that the province is proceeding with a **three-pronged, sector-driven strategy** to optimize **capacity, stability, and sustainability** in public health and deliver **more equitable health outcomes** for Ontarians.

1. Roles and responsibilities

Conducting a **review of the Ontario Public Health Standards (OPHS)** with an aim to refine, refocus and re-level roles and responsibilities, collaborating with partners to optimize functions, for implementation beginning January 1, 2025.

2. Voluntary mergers

Enhancing capacity by facilitating voluntary mergers between LPHAs, through a **sector-driven approach** and by providing **time-limited funding,** for implementation beginning January 1, 2025.

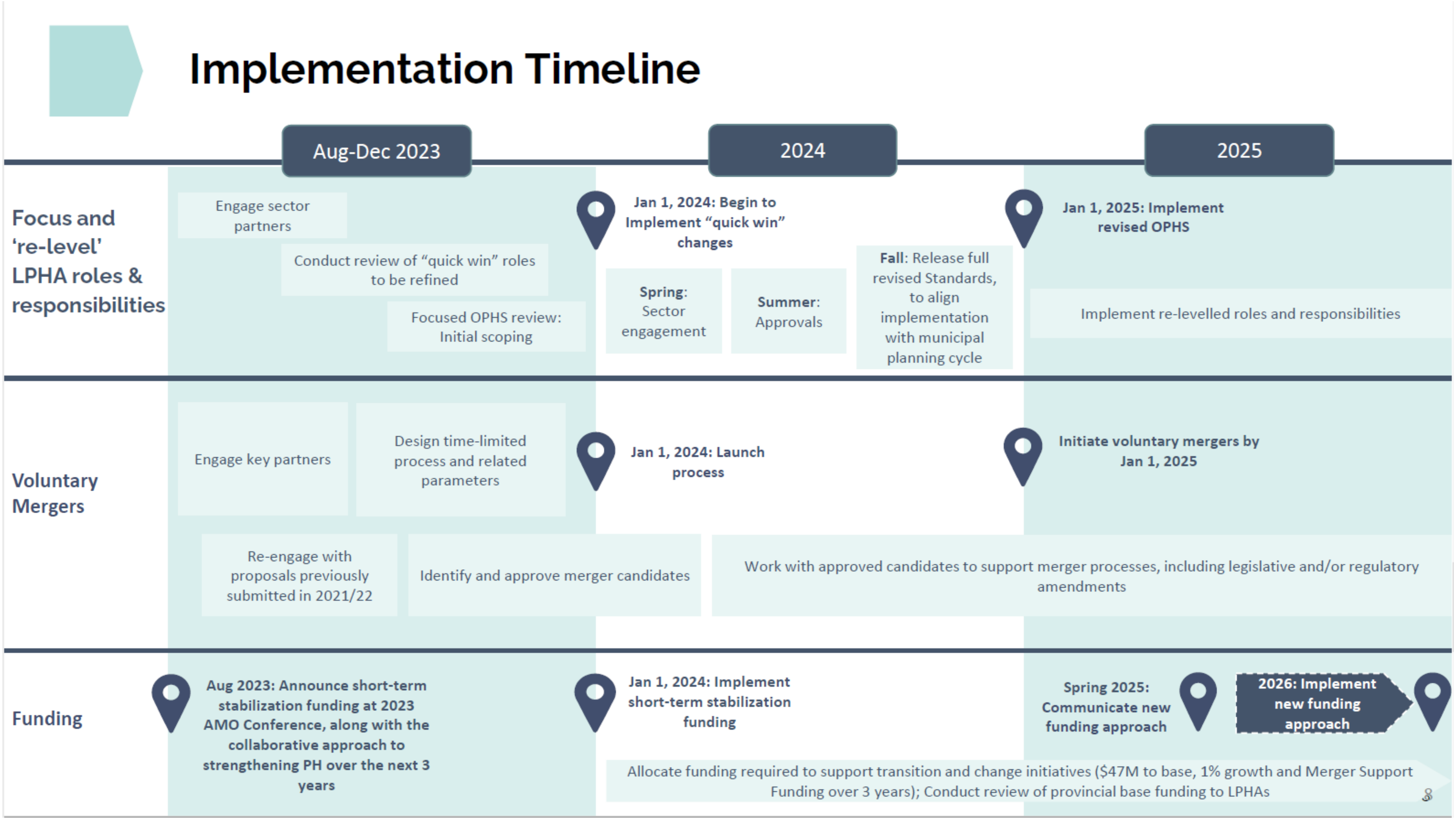
3. Funding

Restoring **provincial base funding** to 2020 levels by January 1, 2024, implementing 1% **growth base funding** for the next three calendar years (2024-2026), creating a **three-year Merger Support Fund** for 2024-25 to 2026-27, and reviewing public health funding methodology for sustainability.

3

Peterborough Public Health

Timelines


Implementation Timeline
Aug-Dec 2023
2024
2025
Focus and 're-level' LPHA roles & responsibilities
Engage sector partners
Conduct review of "quick win" roles to be refined
Focused OPHS review: Initial scoping
Jan 1, 2024: Begin to Implement "quick win" changes
Spring: Sector engagement
Summer: Approvals
Fall: Release full revised Standards, to align implementation with municipal planning cycle
Jan 1, 2025: Implement revised OPHS
Implement re-levelled roles and responsibilities
Voluntary Mergers
Engage key partners
Design time-limited process and related parameters
Jan 1, 2024: Launch process
Initiate voluntary mergers by Jan 1, 2025
Re-engage with proposals previously submitted in 2021/22
Identify and approve merger candidates
Work with approved candidates to support merger processes, including legislative and/or regulatory amendments
Funding
Aug 2023: Announce short-term stabilization funding at 2023 AMO Conference, along with the collaborative approach to strengthening PH over the next 3 years
Jan 1, 2024: Implement short-term stabilization funding
Spring 2025: Communicate new funding approach
2026: Implement new funding approach
Allocate funding required to support transition and change initiatives ($47M to base, 1% growth and Merger Support Funding over 3 years); Conduct review of provincial base funding to LPHAs
8

Voluntary Merger Response

Key Milestones

Additional information on the merger proposal submission process (including merger proposal business case template and eligible expenses) will be shared with the 2024 Annual Service Plan and Budget Submission template in early December 2023 with merger proposal business cases due in March 2024.

Month	Oct	Nov	Dec	Jan	Feb	Mar
Milestone	**Voluntary Merger Outcomes and Objectives released**	**Opportunity to request in-year funding for feasibility planning**	**Launch of merger proposal submission process through 2024 ASP**			**LPHAs submit merger proposals with 2024 ASPs**

Initial Planning Phase: Review guidance; initiate engagement with neighbouring LPHAs, local communities and priority populations.

Proposal Development Phase: Conduct feasibility assessments (as needed); develop business case, transition budget, and approach to planning and oversight; obtain BOH approvals.

Ministry to provide ongoing engagement and support for LPHAs.

Fairhaven Long Term Care Home

Fairhaven is a long-term care facility that is funded in part by Peterborough County.

The property taxation support to Fairhaven is $939,492 which is an increase of $111,449 or 13%. This includes and an increase of $88,199 for capital and an increase of $23,250 for operating.

Fairhaven		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	828,043	$	939,492	13%
User Charges	$	-	$	-	
Grants	$	318,590	$	318,590	
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	-	$	-	
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**1,146,633**	**$**	**1,258,082**	10%
Expenditures					
Salaries and Benefits	$	-	$	-	
Employee Related Expenses	$	-	$	-	
Materials, Supplies and Services	$	-	$	-	
Contracted Services	$	-	$	-	
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	901,801	$	1,013,250	12%
Transfer to Reserves	$	244,832	$	244,832	
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**1,146,633**	**$**	**1,258,082**	10%

2024 Operating and Capital Budget Request

County of Peterborough

Case Mix Index (CMI)

- CMI is a numerical measure of the level of needs/interventions (or “acuity”) of the residents in our home.
- CMI Percentage is applied to Nursing and Personal Care per diem funding to determine final “adjusted funding”.
- Our CMI has increased by 2% from last year. This means that residents are coming to us more complex and needing more care and services while living in our home.

Long Term Care Funding Envelopes

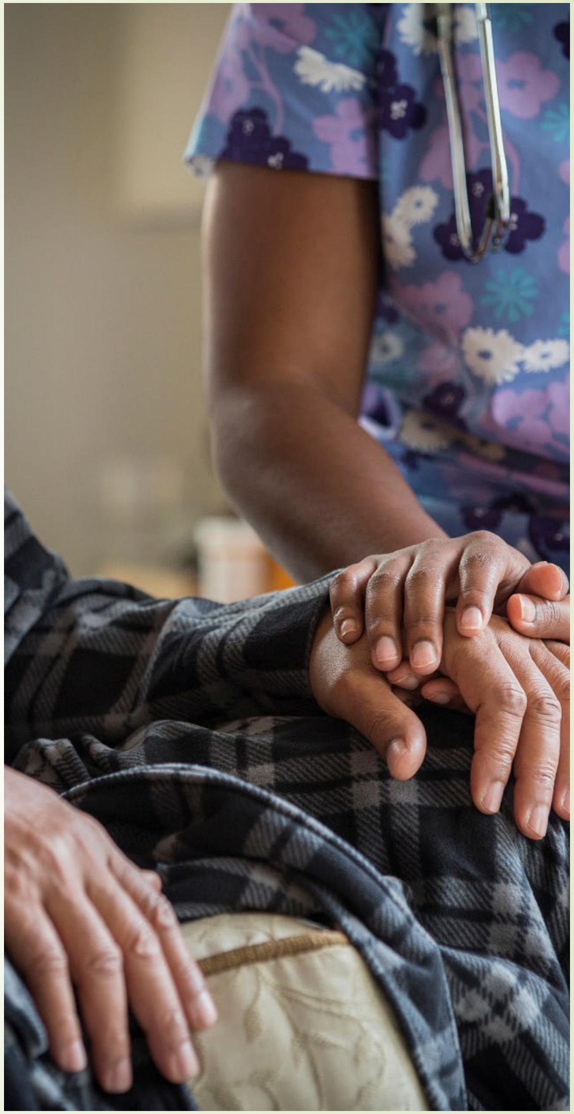
- Long Term Care Homes have four funding envelopes:
  - Nursing and Personal Care (NPC) saw an increase in funding by 2%
  - Programs and Support Services (PSS) saw an increase in funding by 1.2%
  - Nutritional Allowance (NA) previously Raw Food (RF) saw an increase of 9.7%
  - Other Accommodations (OA) saw an increase of 2%
- Any unspent funds in NPC and PSS can be used to offset pressures in other envelopes
- Up to 25% of Global Level of Care can be used in Other Accommodations (OA).

Provincial Infection Prevention and Control Funding

There were many "envelopes" of funding related to COVID-19 from 2019 to 2022.

In 2023 pandemic funding decreased by 75%. Although we continue to struggle with outbreaks such as COVID 19, Influenza, Enteric and RSV.

Our region remains at a high level on the risk index for the past 4 weeks as reported by Peterborough Public Health.



Fairhaven
Caring for Generations

Fairhaven Operations – Direct Care Expectations

- The long-term care sector has had a growing human resources crisis for years.
- As a result of Fixing Long Term Care Homes Act, we have had a staff model increase to support additional resident care requirements.
- With the increasingly complexities of our resident population and the need for increased direct care hours, we are still seeing:
  - Staff stress and burnout
  - Employees leaving the sector
  - Greater difficulty in filling empty shifts/staff working short resulting in the use of costly Agency staff for Registered Nurses and Registered Practical Nurses within our home.
  - Need for specialized education and support required to care for those complexities such as bariatric care, intravenous therapy, advanced wound care, mental health and addictions support, dementia care and services in our secured resident home area.

Fairhaven
Caring for Generations

2023 Operating Budget Request

- Fairhaven is requesting a **3%** increase in municipal support from the City of Peterborough and the County of Peterborough from last year.
- Additionally, we are requesting **$215,00** for capital replacement.
- Even though we have had an increase in funding this year, we still fall short in paying for raw food, outbreak management, additional staffing, Physician and NP coverage, agency usage, to name a few.

Capital Explanation

Capital Funding Available from City of Peterborough	$430,000
Capital Funding Available from County of Peterborough	$215,000
Ministry of Long-Term Care Minor Capital Funding	$199,850
Supplier Funding of Equipment/Technology to Benefit Resident Care	$65,000
Unused Capital Funding From Previous Years (towards Roof Rehabilitation)	$1,330,000
	$2,239,850
Capital Additions, Projects for 2024	$2,239,850
Surplus/(Deficit) in Capital Requests vs. Current Capital Funding	$0

Exciting possibilities!

- Fairhaven is currently exploring the possibility of expanding the size of the LTC home on the existing site.
- An application to the Ministry of Long-Term Care for additional LTC bed licenses is the first step.
- This application is a request to The Ministry of Long-Term Care to expand the long-term care bed capacity of Fairhaven from 256 beds to 384 beds.
- The application will respond to the increasing demand for long-term care services in the City of Peterborough and County of Peterborough.
- There is no guarantee that Fairhaven will receive approval for its application for additional beds.
- If the application is approved:
  - Fairhaven may be eligible for provincial capital funding to cover some of the costs associated with the new addition.
  - Fairhaven’s current building will remain in operation and the disruption to residents will be as minimal as possible.
  - The expansion may not begin until late 2025 and is reliant on a successful application, funding, and stakeholder approvals.

Many thanks!

- Fairhaven is appreciative of City and County's capital and operating budget support.
- With our aging infrastructure, we will continue working on our capital plan. We will be presenting a 10-year capital plan in 2024.
- We will continue to provide the exceptional care that our community and residents deserve.
- Thank-you and best wishes for a happy and healthy 2024!

Economic Development

Peterborough and Kawarthas Economic Development (PKED) delivers economic development and tourism services throughout the City and County of Peterborough and is funded primarily between the two municipalities.

The 2024 budget for PKED is $2.5 million of which, the County's share is $829,776. This represents an increase of $22,947 over 2023.

The budget request of $829,776 is comprised of $790,038 to support PKED core operations, and $39,738 for Sustainable Peterborough.

In additional to the budget for PKED, the County has received a request for $15,000 in funding from the Peterborough Musicfest for 2024. This is consistent with the budget request in 2024.

The net of the two budget requests is $846,276. This is a decrease of $34,053 over 2023.

In 2023 the County provided funding of $57,000 to support physician recruitment. As PKED has formally requested to be relieved of the duties for physician recruitment, the budget for 2024 is $0.

The detailed budget requests follow for further information.

Economic Development	Budget 2023	Budget 2024	% Change
Revenue			
Property Taxation	$ 880,329	$ 846,276	(4%)
User Charges	$ -	$ -	
Grants	$ -	$ -	
Other Municipalities	$ -	$ -	
Investment income	$ -	$ -	
Donations	$ -	$ -	
Transfer from Reserves	$ -	$ -	
Internal Transfer Operating	$ -	$ -	
Total Revenue	**$ 880,329**	**$ 846,276**	(4%)
Expenditures			
Salaries and Benefits	$ -	$ -	
Employee Related Expenses	$ -	$ -	
Materials, Supplies and Services	$ 1,500	$ 1,500	
Contracted Services	$ 878,829	$ 844,776	(4%)
Utilities and Fuel	$ -	$ -	
Rents and Financial	$ -	$ -	
Transfer to External Clients	$ -	$ -	
Transfer to Reserves	$ -	$ -	
Inter-Department Transfers	$ -	$ -	
Total Expenditures	**$ 880,329**	**$ 846,276**	(4%)

INVEST Peterborough & THE KAWARTHAS

PKED 2024 Budget & Business Plan Presentation

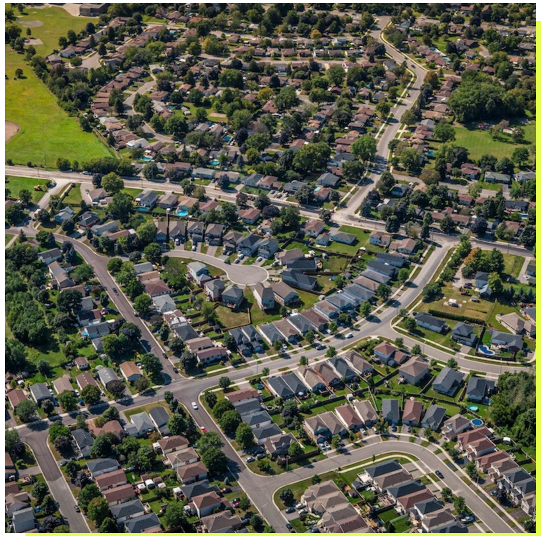
Peterborough County Council

December 13, 2023

Core Economic Development Activities

PROMOTE

START



GROW

ATTRACT

SUSTAINABLE PETERBOROUGH

- Jointly funded by the City and County

- Sustainable Peterborough launched a new Strategic Plan with the intention of localizing and benchmarking this region against the UN Sustainable Development Goals

- Working with community leaders, volunteers and businesses for a more Sustainable Community

- Supporting Green Economy Peterborough

SUSTAINABLE PETERBOROUGH

Revenue

$39,738 City
$39,738, County

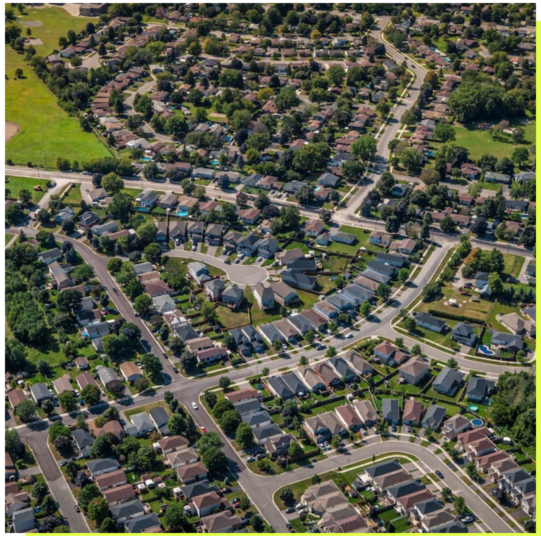
Total Budget: 79,476

Budget reduced by $2,942

PHYSICIAN RECRUITMENT

- Creation of a Peterborough Physician Recruitment and Retention Committee (PPRRC).
- Jointly funded by the City and County
- PPRRC was responsible for oversight, governance and strategy
- PKED was responsible for financial flow in accordance with PPRRC direction.
- PKED has formally requested to be relieved of these duties effective December 31, 2023

Core Economic Development Activities



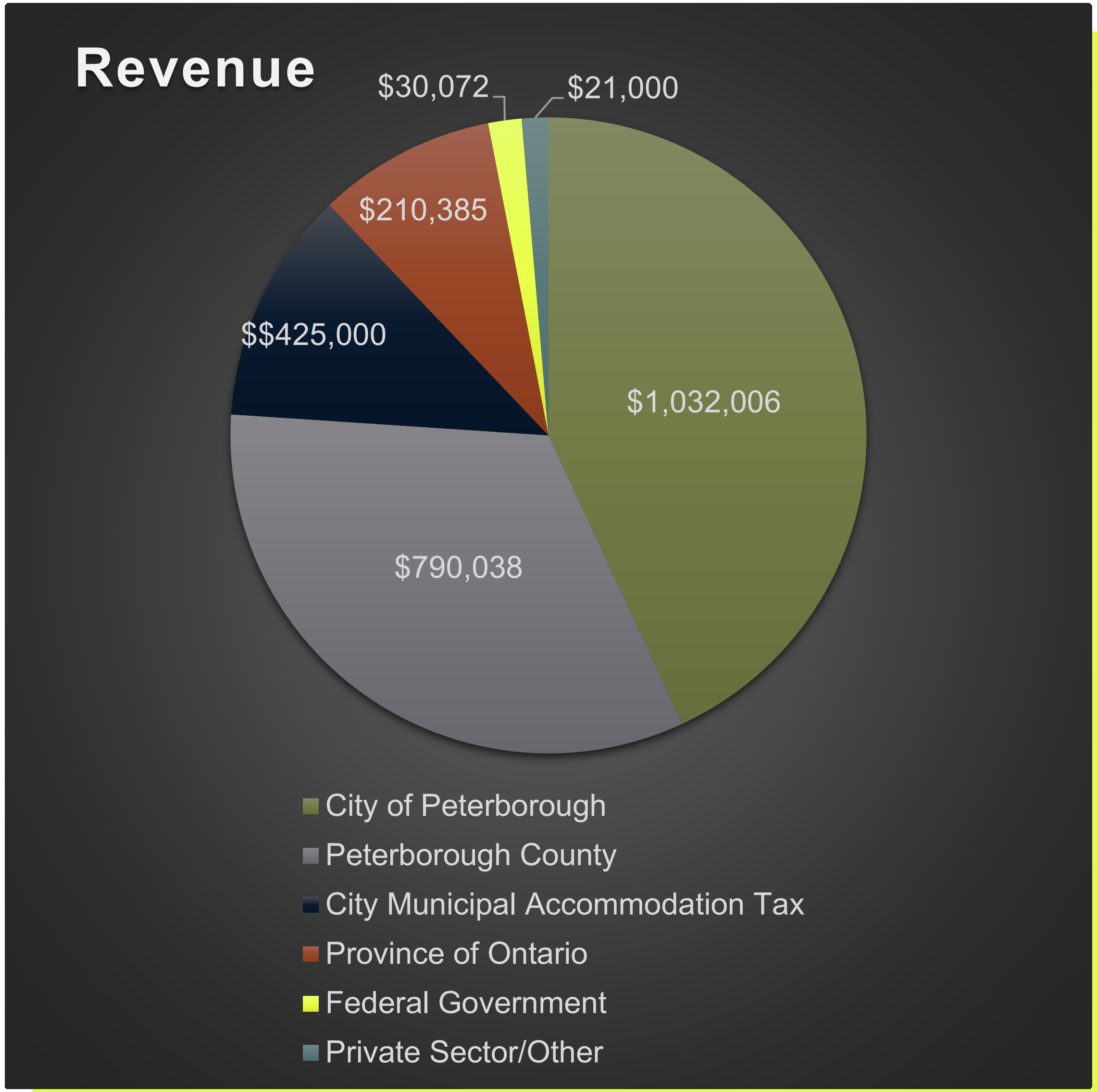
PROMOTE **START** **GROW** **ATTRACT**

2023 Work Completed

- Responded to 59 Leads and Inquiries by Q3
- Supported 294 businesses
- Actively advocated for more employment lands
- Completed Pathways to Prosperity Project workforce development project. Supported 68 employers, 368 participants trained.
- Completed Trent Community Concierge Project – National Award – 50 employers creating new job opportunities for Trent students
- Attracted Sporting events such as Pickleball
- Completed Circular Economy Initiative
- Delivered Starter Company and Summer Company Programs
- Fourth Annual Business Count Survey completed – 1290 businesses surveyed
- Launched Regional Agriculture Food Hub Project

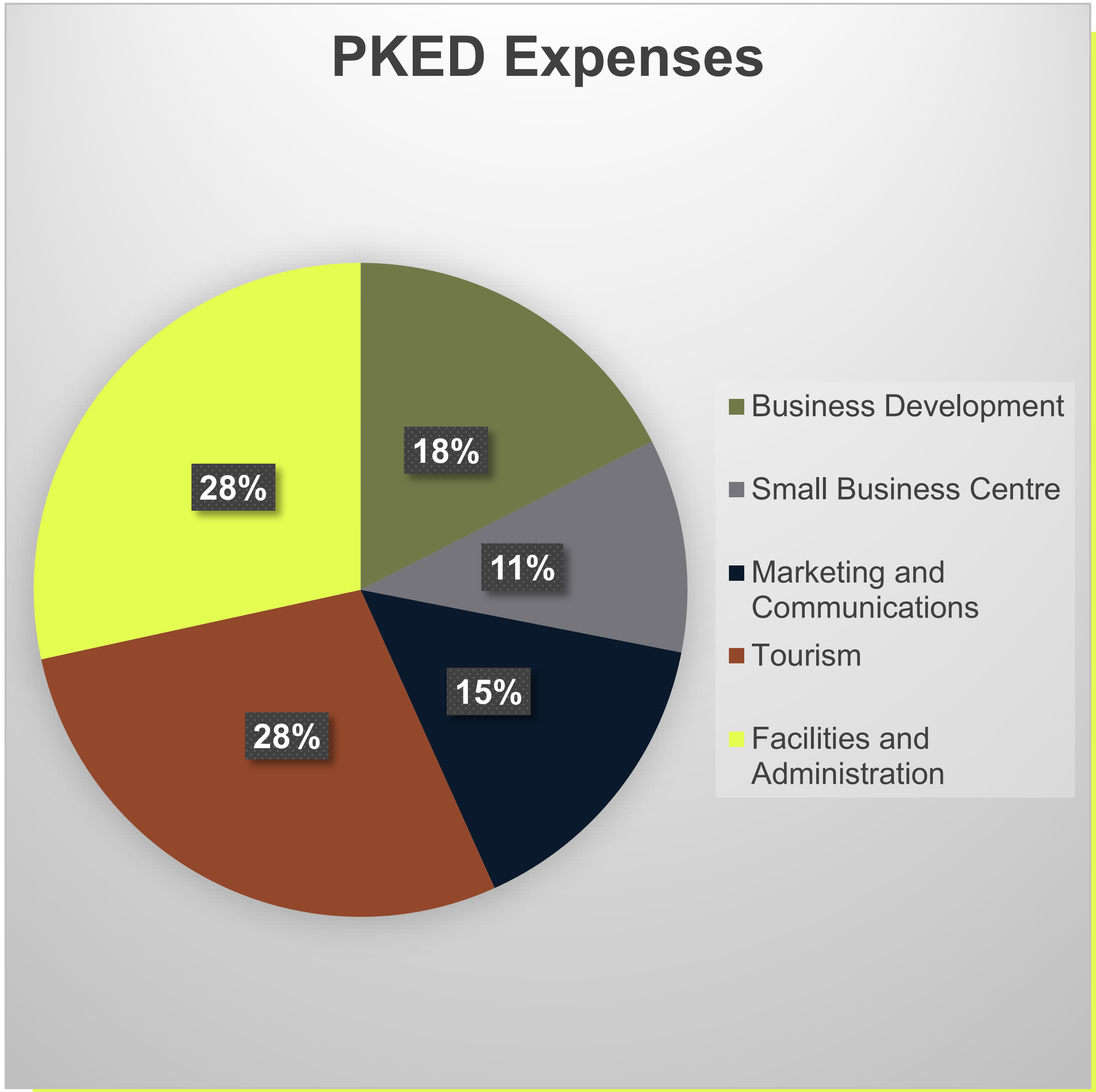
PKED Revenues

Source	Amount
City of Peterborough	$1,032,006
Peterborough County	$790,038
City MAT Funding	$425,000
Provincial Funding	$210,385
Federal Funding	$30,072
Private Sector/Other Funding	$21,000
Total Revenue	$2,508,501



PKED Expenses

Division	Expenses
Business Development	$458,946
Small Business Centre	$276,153
Marketing & Communications	$396,505
Tourism	$739,949
Facilities & Administration	$742,815
Total Expenses	$2,614,368



PROMOTE

$396,505

- Social Media
- Website Platforms
- Advertising
- Sector Media Influencers
- Visitor Campaigns
- Videos
- Publications
- Events
- Sponsorships/Partnerships

START

$276,153

- Responding to inquiries
- Conducting one-on-one consultations
- Developing and hosting workshops
- Creation of business planning
- Working with CFP, Futurpreneur, BDC, JA
- Supporting Entrepreneurs at Fleming and Trent

GROW

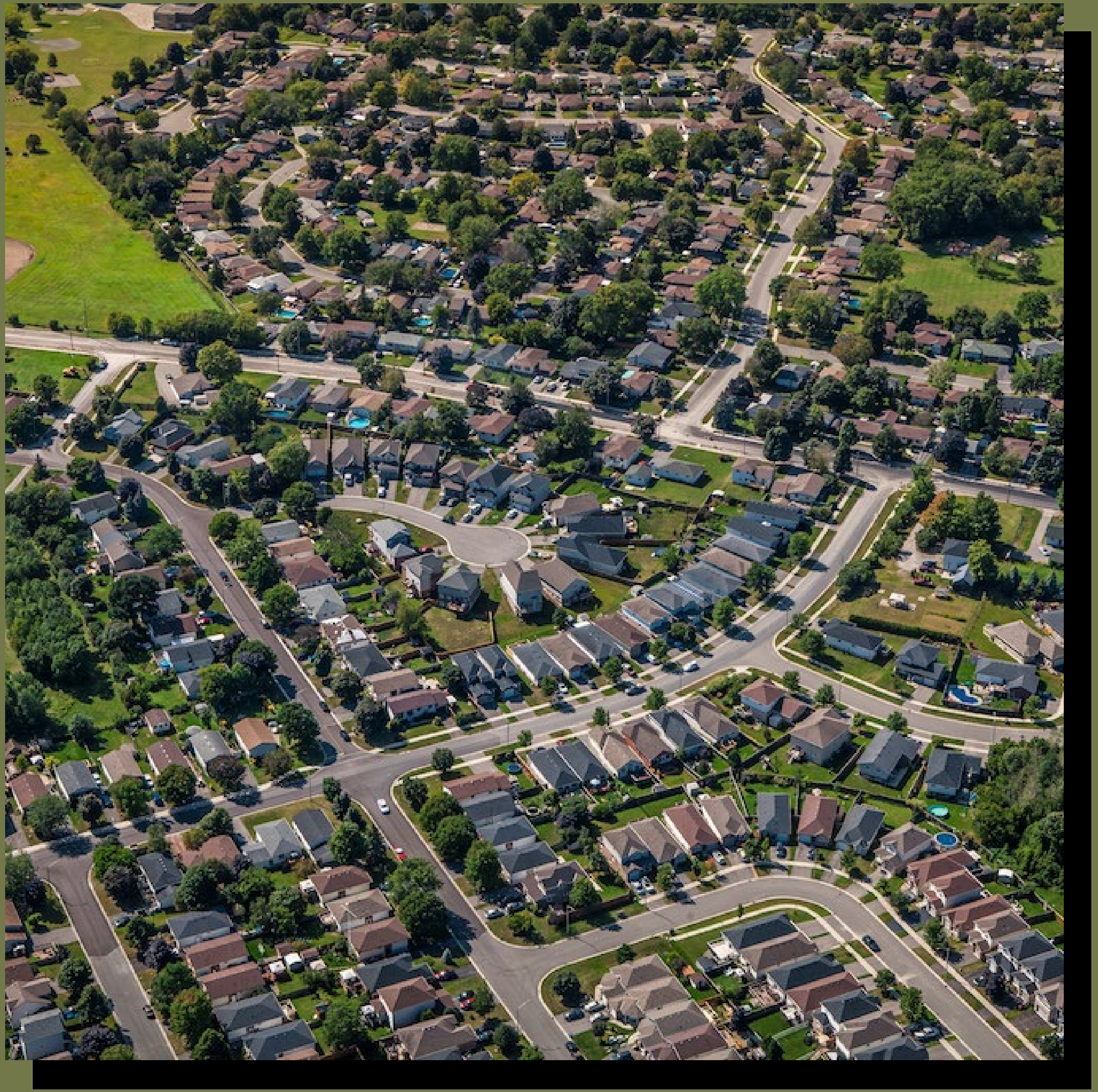
458,946

Business Growth and Retention

- Regional Employment Land Project
- Responding to key issues identified in 2023 BC Survey
- Host Invest Ontario and Invest in Canada officers to become more familiar with Peterborough Advantage
- Creating relevant workshops and seminars
- Supporting new product development in tourism

Agriculture Focus

- RED funding for Local Food Hub Phase 1
- Carbon soil sequestration research
- Growing agricultural connections between restaurants , caterers and institutions
- Value added Agriculture – On Farm Diversified Uses



Attract

$100,000

- Inventory of land and buildings – Regional Employment Land Plan
- GE Lands
- Responding to leads
- Marketing to key market segments (focus on Clean technology, Aerospace, Manufacturing, Tourism, Food Processing)
- Attending strategic trade shows/conferences for leads
- Participating with Ontario East for Foreign Direct Investment
- Promoting the advantages of Peterborough & the Kawarthas to InvestOntario and InvestCanada as well as site selectors, corporate realtors

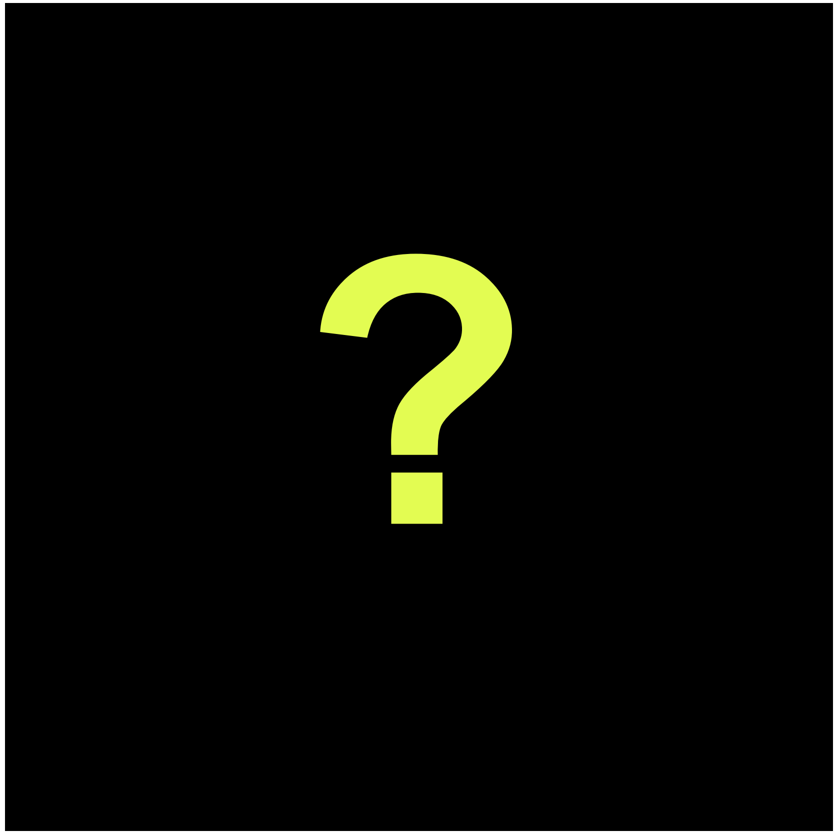
Challenges facing the local and regional economy

- Access to a variety of available serviced lands and buildings
- NO PRODUCT = NO PROJECT
- Collaboration to manage the pace of growth
- Negative media/social media tone
- Access to skilled talent

Opportunity to grow the regional economy

- Agriculture growth – vertical farming, on-farm diversified uses, identifying ag lands that are not used for farming for more intensive uses where possible
- Tourism – product development, off-season attraction, international visitors
- Small business support – main streets, succession planning, post-covid recovery
- Workforce Development initiatives – aviation, construction, manufacturing and connections to post-secondary institutions
- Clarifying roles between local EDOs and regional initiatives

Questions



January 8, 2024

County of Peterborough
470 Water Street
Peterborough, Ontario
K9H 3M3

Dear CAO Sheridan Graham, County Warden Bonnie Clark, CFO Jennifer Stover,

Peterborough Musicfest has stepped up to the plate in offering free music to our community once again with only two season post pandemic. We are quite proud of the crowds that returned to Del Crary Park in 2023, plus employing an additional 11 seasonal staff throughout our summer season.

For the festival's upcoming 37th season, we respectfully request that the County invest $15,000 in Musicfest plus provide paramedic support on five of our busier nights, as you have done across our last four successful seasons. We have already met with Deputy Chief Trisha Broomfield on our post season debrief.

You have our sincere thanks for your faithful support. That you have been a steadfast backer of the festival for so many years, including these unprecedented past years, means a great deal to us.

Our only goal organizationally remains to contribute to the cultural and economic life of our region. It takes partnerships such as ours to make that mission a reality. Thank you for keeping our festival alive.

Sincerely,

Tracey Randall	Tracy Condon
General Manager	Board Chair

277 George Street N., Suite 211 Peterborough, ON K9J 3G9 | 705-755-1111 | tracey@ptbomusicfest.ca | www.ptbomusicfest.ca

Transit

Community Care Peterborough provides door-to-door rural transportation to Peterborough County residents with physical challenges who cannot access convention transportation. This Caremobile service is funded in part by the County.

The total 2024 budget for this service is $146,575. The County's responsibility towards this budget is $88,675. This is comprised of the County's tax levy contribution of $47,027, the Provincial Gas Tax funding of $41,648. The tax for this budget also includes a contribution to reserves of $21,777. The contribution to reserves is a County decision and is not part of the transit budget request.

The total tax levy increase over 2023 is $5,537.

The detailed budget request is attached for further information.

Transit		Budget 2023		Budget 2024	% Change
Revenue					
Property Taxation	$	63,267	$	68,804	9%
User Charges	$	-	$	-	
Grants	$	41,648	$	41,648	
Other Municipalities	$	-	$	-	
Investment income	$	-	$	-	
Donations	$	-	$	-	
Transfer from Reserves	$	-	$	-	
Internal Transfer Operating	$	-	$	-	
Total Revenue	**$**	**104,915**	**$**	**110,452**	5%
Expenditures					
Salaries and Benefits	$	-	$	-	
Employee Related Expenses	$	-	$	-	
Materials, Supplies and Services	$	-	$	-	
Contracted Services	$	-	$	-	
Utilities and Fuel	$	-	$	-	
Rents and Financial	$	-	$	-	
Transfer to External Clients	$	84,175	$	88,675	5%
Transfer to Reserves	$	20,740	$	21,777	5%
Inter-Department Transfers	$	-	$	-	
Total Expenditures	**$**	**104,915**	**$**	**110,452**	5%

Community Care

Community Care Peterborough
Caremobile Service
2024 Proposed Annual Budget

REVENUE	***Proposed* 2024 Annual Budget**	**2023 Annual Budget**	**Dec/2023 Projections**
County of Peterborough	47,027.00	42,527.00	40,380.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	100.00	100.00	315.00
Caremobile Fees/Trip Tickets	35,000.00	25,500.00	68,317.86
Third Party	1,740.00	1,740.00	240.00
C of P/Provincial Gas Tax	41,648.00	41,648.00	41,647.90
Total Revenue	146,575.00	132,575.00	171,960.76
EXPENSES			
Salaries & Benefits	98,000.00	92,786.00	105,661.45
Staff Training/Travel	1,550.00	1,530.00	1,541.53
Volunteer Recognition	200.00	200.00	221.64
Building Occupancy	1,900.00	1,809.00	2,264.56
Office Expense	4,800.00	4,180.00	10,093.32
Insurance	2,320.00	2,320.00	1,710.12
Licencing	2,000.00	2,000.00	322.88
Fuel Costs	16,500.00	14,500.00	16,133.44
Maintenance Costs	16,055.00	10,500.00	21,110.34
Publicity & Promotion	3,000.00	2,500.00	6,467.49
Fundraising/Direct Mail Expense	250.00	250.00	1,114.92
COVID Expenses	-	-	-
Caremobile Total	146,575.00	132,575.00	166,641.69
Revenue Over (Under) Expenses	-	-	5,319.07

2024 Capital and Projects Budget

2024 Capital and Projects Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

For many years, Council has approved a dedicated infrastructure levy that was intended to ensure that the County's many roads and bridges are maintained in good condition. In most recent years, the commitment has been 2.5%, and the 2024 Capital and Projects budget assumes this increase.

Specifically, the base infrastructure funding for 2024, net of assessment growth, is $12,427,353. Assuming a 2.5% increase, the infrastructure funding grows to $13,784,640. The 2024 capital and projects budget for roads and structures totals slightly more than $20 million and requires tax levy funding of $13,463,700. The difference between the available funding ($13,784,640) and the required funding ($13,463,700) is $320,940. This amount is included in the operating budget as a transfer to the Public Works Facilities reserve. This has been a historic practice, since the inception of the dedicated levy.

The balance of the 2024 Capital and Projects budget, that does not pertain to roads and structures, totals $6,210,764 and is fully funded by non-tax levy sources.

The details of the Capital and Projects budget follow.

2024 Capital and Projects Budget

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
				Revenue Source				
General Government								
Warden Retirement	$ 5,000						$ 5,000	
County Recognition	$ 11,000						$ 11,000	
Total General Government	**$ 16,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 16,000**	
Corporate Operations								
IT Hardware Replacements	$ 84,200						$ 84,200	Corp LTP Reserve
Contingency	$ 140,000						$ 140,000	Working funds
PKED Townships WayFinding Signage Project (County portion)	$ 10,764						$ 10,764	Corp LTP Reserve
Asset Management Plan Update	$ 225,000						$ 225,000	Corp LTP Reserve
IT Network, Server, Applications	$ 51,000						$ 51,000	Corp LTP Reserve
Museum Strategic Plan Consultant	$ 10,000						$ 10,000	(Working funds - from EPR reserve)
Total Corporate Operations	**$ 520,964**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 520,964**	
Geographic Information Service (GIS)								
ArcGIS SOC Audit	$ 50,000						$ 50,000	Cannabis Funding
ArcGIS Privacy Impact Assessment	$ 20,000						$ 20,000	Cannabis Funding
ArcGIS Threat & Risk Assessment	$ 50,000						$ 50,000	Cannabis Funding
ArcGIS Enterprise Implementation	$ 30,000						$ 30,000	Cannabis Funding and Working funds from -EPR reserve
Total Geographic Information Service (GIS)	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	
Lang Pioneer Village Museum								
Lawn Mower	$ 30,000						$ 30,000	LPV LTP Reserve
Transportation Barn Re Roof	$ 70,000						$ 70,000	LPV LTP Reserve
LED Lighting	$ 20,000						$ 20,000	LPV LTP Reserve
Security Cameras	$ 50,000						$ 50,000	(Working funds - from EPR reserve)
Hotel Floor Replacement	$ 170,000						$ 170,000	(Working funds - from EPR reserve)
Mitchell Building Garage Door Replacements	$ 14,000						$ 14,000	(Working funds - from EPR reserve)
Total Lang Pioneer Village	**$ 354,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 354,000**	
PW Operating								
Plow Replacement	$ 420,000						$ 420,000	
Light Duty Vehicle Replacements	$ 465,000						$ 465,000	5 vehicles ($80,000 each) and 1 vehicle ($65,000)
Heavy Duty Vehicle Replacements	$ 275,000						$ 275,000	2 Vehicles ($85,000 each) and 1 vehicle ($105,000)
Loader Replacement	$ 350,000						$ 350,000	
Float Trailer (New)	$ 12,000						$ 12,000	
Other Equipment/Attachment	$ 20,000						$ 20,000	
Total PW Operating	**$ 1,542,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,542,000**	
Corporate Facilities								
Douro Depot - Material Storage	$ 500,000						$ 500,000	Insurance Claim
Douro Depot - Electrical Panel Upgrade	$ 25,000						$ 25,000	(Working funds - from EPR reserve)
Millbrook Depot - Power Gate Controller & Fencing	$ 25,000						$ 25,000	(Working funds - from EPR reserve)
Havelock Depot - EPDM Roof Replacement	$ 160,000						$ 160,000	(Working funds - from EPR reserve)
Havelock Depot - Power Gate Controllers & Fencing	$ 25,000						$ 25,000	(Working funds - from EPR reserve)
Centreline Depot - Gate System & Fencing	$ 30,000						$ 30,000	(Working funds - from EPR reserve)
Total Corporate Facilities	**$ 765,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 765,000**	

	Revenue Source							
Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Waste Management								
Waste Management Master Plan-update for diversion & disposal	$ 150,000						$ 150,000	WM General LTP Reserve
MHSW - Paved pads for 2 Seasonal Sites	$ 135,000						$ 135,000	WM General LTP Reserve
Waste Audit, 4 Season - 100 Households	$ 100,000						$ 100,000	WM General LTP Reserve
Total Waste Management	**$ 385,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 385,000**	
Landfill								
Land Improvements	$ 1,305,000						$ 1,305,000	Landfill LTP Reserve, Working funds - from EPR and LSR reserves
Total Landfill	**$ 1,305,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,305,000**	
Peterborough County/City Paramedics								
IT Hardware Replacements	$ 15,000						$ 15,000	PCCP Shared LTP Reserve
Vehicle Replacements (3 Ambulances $290,000 each)	$ 870,000						$ 870,000	PCCP Shared LTP Reserve
Power Stretcher Replacement	$ 27,000						$ 27,000	PCCP Shared LTP Reserve
Bariatric Cot with Stat Track System	$ 40,000						$ 40,000	PCCP Shared LTP Reserve
Stair Chairs Replacement	$ 20,000						$ 20,000	PCCP Shared LTP Reserve
Autopulse Replacement	$ 20,000						$ 20,000	PCCP Shared LTP Reserve
Armour Rd - Flooring Replacements	$ 20,000			$ 11,328			$ 8,672	(Working funds - from EPR reserve)
Armour Rd - Supervisors Office Reconfigure	$ 8,000			$ 4,531			$ 3,469	(Working funds - from EPR reserve)
Armour Rd - Rooftop HVAC Unit Replacement	$ 18,000			$ 10,195			$ 7,805	(Working funds - from EPR reserve)
Armour Rd - Consulting Fees - Design Drawing/Specs Window Replacem	$ 12,000			$ 6,797			$ 5,203	(Working funds - from EPR reserve)
Armour Rd - South Roof Replace/Repair/Design	$ 85,000			$ 48,144			$ 36,856	(Working funds - from EPR reserve)
Norwood - Asphalt Roof Replacement/Restoration	$ 40,000			$ 22,656			$ 17,344	(Working funds - from EPR reserve)
Millbrook - Zoll Cardiac Monitors	$ 92,000		$ 39,891	$ 52,109				
Millbrook - Electronic Devices	$ 9,800		$ 4,249	$ 5,551				
Millbrook - Full Set of Equipment Bags	$ 6,000		$ 2,602	$ 3,398				
Millbrook - Base Furnishings	$ 30,000		$ 13,008	$ 16,992				
Total Peterborough County/City Paramedics	**$ 1,312,800**	**$ -**	**$ 59,750**	**$ 181,701**	**$ -**	**$ -**	**$ 1,071,349**	

				Revenue Source				
Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Public Works Engineering & Design								
Transportation Plan Projects								
CR 23 / 36 northbound and southbound turning lanes	$ 250,000	$ 62,500	$ 187,500					
Cnty Rd 14-R014000	$ 2,447,271	$ 41,604	$ 374,432			$ 2,031,235		ICIP
County Road 18 (Ward Street) Corridor Improvements	$ 175,000	$ 43,750	$ 131,250					
Lakefield Network Study	$ 185,000	$ -	$ 185,000					
CR 35 and Base Line Paved Shoulders	$ 25,000	$ 6,250	$ 18,750					
County Road 10 Corridor Improvements	$ 75,000	$ 7,500	$ 67,500					
CR 12/27 Northbound Right-Turn Lane	$ 350,000	$ 87,500	$ 262,500					
Total	**$ 3,507,271**	**$ 249,104**	**$ 1,226,932**	**$ -**	**$ -**	**$ 2,031,235**	**$ -**	
E & D Roads Micro Surfacing								
Micro Surfacing Program	$ 2,881,100	$ 2,881,100						
Total	**$ 2,881,100**	**$ 2,881,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	
TCA Engineering Structure Projects								
Cross Culvert Replacement Program	$ 1,200,000	$ 1,200,000						
Chemong Bridge	$ 291,800	$ 29,180	$ 262,620					
Hickey's Bridge	$ 1,484,800	$ 488,729				$ 996,071		OCIF
Plato Creek Bridge	$ 200,000	$ 200,000						
CR 44 cross-culverts	$ 910,383	$ 910,383						
Gannon's Narrows Bridge	$ 100,000	$ 100,000						
Crowe Bridge	$ 654,298	$ 654,298						
CR 9 culvert	$ 10,000	$ 10,000						
Tully's Bridge	$ 50,000	$ 50,000						
Spencer's Bridge	$ 75,000	$ 75,000						
Old Canal Bridge	$ 25,000	$ 25,000						
Total	**$ 5,001,281**	**$ 3,742,590**	**$ 262,620**	**$ -**	**$ -**	**$ 996,071**	**$ -**	
Roads Construction Projects								
Hot Mix Asphalt Program	$ 2,412,306	$ 2,162,306	$ 250,000					
Surface Treatment Program	$ 4,540,200	$ 2,514,422	$ 62,500		$ 1,963,278			
CR 048-00500/048-01000	$ 1,914,178	$ 1,914,178						
Total	**$ 8,866,684**	**$ 6,590,906**	**$ 312,500**	**$ -**	**$ 1,963,278**	**$ -**	**$ -**	
Total PW E&D	**$ 20,256,336**	**$ 13,463,700**	**$ 1,802,052**	**$ -**	**$ 1,963,278**	**$ 3,027,306**	**$ -**	
Total 2024 Capital and Projects Budget	**$ 26,607,100**	**$ 13,463,700**	**$ 1,861,802**	**$ 181,701**	**$ 1,963,278**	**$ 3,027,306**	**$ 6,109,313**	

2024 Capital and Projects Funding

Tax Levy	$	13,463,700
Development Charges Earned	$	1,861,802
Other Municipalities	$	181,701
Federal Gas Tax	$	1,963,278
OCIF -Fund	$	996,071
ICIP Northern & Rural Stream Funding	$	2,031,235
Working Funds Reserve	$	365,000
Gen. Gov. LTP Reserve	$	16,000
Corp LTP Reserve	$	145,964
Public Works Facilities Reserve	$	500,000
LPV LTP Reserve	$	120,000
Equipment LTP Reserve	$	1,542,000
WM General LTP Reserve	$	385,000
Landfill LTP Reserve	$	533,500
PCCP LTP Reserve	$	992,000
Employee Post Retirement Reserve	$	725,801
Cannabis Funding	$	136,437
LSR Reserve	$	647,611
	$	26,607,100

2024 Carry-Forward Capital and Projects

Carry Forward Capital and Projects Budget

Unlike the operating budget, the individual project budgets are approved for the “life of the project” rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2024, and finish in 2025). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2024.

The following table provides a list of projects that were previously approved by Council. The table is broken into two sections. The first section is the projects that are on-going, and work will be occurring in 2024. The second section are projects that are substantially complete. Once the final payments have been made on these projects they will be closed.

It is important to note that the balance remaining column in both sections may not accurately reflect the funding remaining and/or spent as the commitments are not included.

Project	Budget		Actuals at Oct 2023		Budget Remaining	
Projects carrying forward to 2024						
Corporate Operations						
Electronic Document Management	$	62,000	$	42,739	$	19,261
Wayfinding Signs	$	20,250	$	-	$	20,250
Paramount	$	11,812	$	109	$	11,703
Records Management - Scanning	$	30,000	$	-	$	30,000
1306 Compensation Review	$	30,000	$	11,542	$	18,458
IT Review	$	30,000	$	-	$	30,000
	$	**184,062**	**$**	**54,390**	**$**	**129,672**
Geographic Information System (GIS)						
Aerial Photo Update	$	28,280	$	-	$	28,280
Building Footprints	$	8,480	$	-	$	8,480
Web-GIS Upgrade	$	25,000	$	-	$	25,000
ArcGIS Enterprise Configuration	$	15,000	$	-	$	15,000
	$	**76,760**	**$**	**-**	**$**	**76,760**
Lang Pioneer Village						
Transportation Barn Roof	$	47,000	$	-	$	47,000
School House Interior Repairs	$	50,000	$	-	$	50,000
Refreshment Booth Building	$	50,000	$	-	$	50,000
	$	**147,000**	**$**	**-**	**$**	**147,000**

Project	Budget	Actuals at Oct 2023	Budget Remaining
Peterborough County / City Paramedics			
Narcotic Safes	$ 38,500	$ -	$ 38,500
Vehicle Purchases	$ 1,382,663	$ 407,960	$ 974,703
Bariatric Stretcher	$ 25,000	$ -	$ 25,000
Armour Rd Window Replacement	$ 10,630	$ -	$ 10,630
Armour Mech. System Radiant Tube	$ 65,835	$ -	$ 65,835
Security keyway Armour Road	$ 30,000	$ -	$ 30,000
Garage Door Replacement	$ 30,000	$ -	$ 30,000
Garage Flooring Epoxy Coatings	$ 50,000	$ -	$ 50,000
	$ 1,632,628	**$ 407,960**	**$ 1,224,668**
Transit			
Caremobile	$ 180,000	$ -	$ 180,000
	$ 180,000	**$ -**	**$ 180,000**
Transportation Plan Projects			
CR 1/12th Turning Tapers	$ 30,000	$ -	$ 30,000
CR 12/27th Northbound Right-Turn Lane	$ 20,000	$ -	$ 20,000
CR 22/Gazelle Trail Illumination Warrant	$ 5,000	$ -	$ 5,000
CR 22/23 Intersection Capacity Enhancement	$ 125,000	$ -	$ 125,000
CR 23/26 Northbound & Southbound Turning Lanes	$ 35,000	$ -	$ 35,000
Cnty Rd 14-R014000	$ 5,370,925	$ 1,057,200	$ 4,313,725
CR 18 (Ward Street) Corridor Improvements	$ 180,000	$ 48,369	$ 131,631
CR14 Causeway - Widening	$ 125,614	$ 20,024	$ 105,590
	$ 5,891,539	**$ 1,125,593**	**$ 4,765,946**

Project		Budget		Actuals at Oct 2023		Budget Remaining
TCA Engineering Structure Projects						
Bensfort Bridge	$	80,000	$	37,570	$	42,430
Gilchrist Park Bridge	$	86,900	$	41,557	$	45,343
Chemong Bridge	$	1,459,000	$	-	$	1,459,000
Wallace Point Bridge	$	80,000	$	-	$	80,000
CR 25 Culvert	$	47,000	$	-	$	47,000
Hickey's Bridge	$	48,500	$	32,541	$	15,959
Miskwa Ziibi Bridge	$	47,000	$	-	$	47,000
Bigelow Bridge	$	23,000	$	-	$	23,000
Gillis Bridge	$	23,000	$	-	$	23,000
Hope's Bridge	$	47,000	$	-	$	47,000
Indian River Bridge	$	57,900	$	8,530	$	49,370
Kraeger's Bridge	$	47,000	$	-	$	47,000
Nichol's Cove Bridge	$	56,400	$	17,410	$	38,990
CR44 cross-culverts	$	23,000	$	-	$	23,000
Dunlop's Bridge	$	99,700			$	99,700
Gannon's Narrows Bridge	$	195,200	$	222,207	$	(27,007)
Crowe Bridge	$	41,100	$	10,190	$	30,910
	$	**2,461,700**	**$**	**370,006**	**$**	**2,091,694**
Roads Construction Projects						
Hot Mix Asphalt Program	$	11,246,950	$	1,371,664	$	9,875,286
CR 48-R048005 & CR 48-R048010	$	1,520,000	$	72,481	$	1,447,519
	$	**12,766,950**	**$**	**1,444,145**	**$**	**11,322,805**

Project		Budget		Actuals at Oct 2023		Budget Remaining
Public Works- Operations						
IT Hardware Replacement	$	52,000	$	12,779	$	39,221
Roads Capital Equipment	$	2,388,359	$	646,059	$	1,742,300
Fuel System Upgrades	$	50,000	$	-	$	50,000
	$	**2,490,359**	**$**	**658,839**	**$**	**1,831,520**
Planning						
Watershed Management Study	$	70,000	$	-	$	70,000
	$	**70,000**	**$**	**-**	**$**	**70,000**
Corporate Facilities						
Court House Sale Expenses	$	426,490	$	11,336	$	415,154
Parking Lot Gate	$	30,000			$	30,000
Court House Parking Lot Repairs	$	65,000	$	-	$	65,000
Court House Barrier Free / Accessibility Upgrade Curbs	$	10,000	$	-	$	10,000
Court House LED Lighting Upgrades	$	15,000	$	-	$	15,000
Court House HVAC Roof Top	$	45,000	$	-	$	45,000
Court House HVAC Design/Specs	$	10,000	$	-	$	10,000
Moving costs	$	32,000	$	-	$	32,000
Salt Shed Study	$	25,000			$	25,000
Douro Structural Inspection	$	10,000			$	10,000
Douro PW Depot Materials Storage Building	$	150,000	$	-	$	150,000
Havelock Roof Repairs	$	130,000			$	130,000
Havelock PW Depot Salt Shed Structural Remediations to back Walls	$	15,000	$	-	$	15,000
Paving	$	65,000			$	65,000
Centreline PW Depot Salt Shed Structural Engineering - Back Wall	$	15,000	$	-	$	15,000
Centreline PW Depot Feasibility Study - New Ops Depot	$	15,000	$	-	$	15,000
	$	**1,058,490**	**$**	**11,336**	**$**	**1,047,154**
Waste Management						
Organics Program - Organics/Garbage Collection Study	$	100,000	$	21,664	$	78,336
	$	**100,000**	**$**	**21,664**	**$**	**78,336**

Project	Budget	Actuals at Oct 2023	Budget Remaining
Projects that will be completed or can be cancelled in 2023			
General Government			
IT Hardware Replacement	$ 1,500	$ -	$ 1,500
	$ 1,500	**$ -**	**$ 1,500**
Corporate Operations			
IT Hardware Replacement	$ 20,650	$ 18,384	$ 2,266
Contingency	$ 140,000	$ 79,160	$ 60,840
Strategic Plan	$ 40,000	$ 47,054	$ (7,054)
Tech Project	$ 20,000	$ 23,970	$ (3,970)
Facilities Review	$ 60,000	$ 59,228	$ 772
Integrated AM /Software	$ 136,690	$ 85,473	$ 51,217
Corporate Wellness	$ 110,500	$ 58,401	$ 52,099
By-Law Project	$ 40,000	$ -	$ 40,000
Website Redesign	$ 13,610	$ 6,950	$ 6,660
Questica Reporting	$ 17,276	$ -	$ 17,276
MS Office	$ 68,574	$ -	$ 68,574
ARO Implementation	$ 50,000	$ 23,405	$ 26,595
Prime Software	$ 44,000	$ 29,389	$ 14,611
Administrative Monetary Policy System	$ 50,000	$ 16,034	$ 33,966
Residential Addiction Service Program	$ -	$ 100,000	$ (100,000)
	$ 811,300	**$ 547,448**	**$ 263,852**

Project	Budget	Actuals at Oct 2023	Budget Remaining
Geographic Information System (GIS)			
Data Admin Support	$ 9,800	$ -	$ 9,800
Land Division Scanning	$ 9,200	$ -	$ 9,200
	$ 19,000	**$ -**	**$ 19,000**
Lang Pioneer Village			
IT Hardware Replacement	$ 6,000	$ 7,200	$ (1,200)
Light Poles and Exterior Electrical	$ 12,000	$ 6,940	$ 5,060
	$ 18,000	**$ 14,140**	**$ 3,860**
Peterborough County / City Paramedics			
IT Hardware Replacement	$ 15,000	$ 11,686	$ 3,314
Master Plan	$ 26,000	$ 25,440	$ -
Corporate Wellness Program	$ 65,500	$ 19,262	$ 46,238
Occupational Stress Injury Prevention Program	$ 45,000	$ 11,463	$ 33,538
Power Stretchers	$ 48,520	$ 48,739	$ (219)
Paramedic Education Simulator	$ 56,837	$ 53,726	$ 3,111
Flooring Replacements	$ 35,000	$ 25,746	$ 9,254
Lakefield Facility - Driveway Paving	$ 50,000	$ -	$ 50,000
	$ 341,857	**$ 196,061**	**$ 145,236**

Project	Budget	Actuals at Oct 2023	Budget Remaining
Transportation Plan Projects			
Steel Beam/Cable Guiderail	$ 300,000	$ -	$ 300,000
Active Transportation Master Plan	$ 30,000	$ 13,128	$ 16,872
CR 18 (Chemong Road) CLTL	$ 1,035,000	$ 6,239	$ 1,028,761
CR 23/29 Extension of Acceleration/Merge Lane	$ 160,000	$ 166,323	$ (6,323)
Transportation Master Plan	$ 43,000	$ 9,368	$ 33,632
CR 18/5th Line intersection signalization project	$ 475,000	$ 340,452	$ 134,548
	$ 2,043,000	**$ 535,510**	**$ 1,507,490**
TCA Engineering Structure Projects			
Cross Culvert Replacement Program	$ 1,250,000	$ 672,711	$ 577,289
CR 35 Culvert	$ 165,000	$ 106,037	$ 58,963
Nogie's Creek Bridge	$ 1,649,000	$ 855,449	$ 793,551
MacIntosh Bridge	$ 71,000	$ 2,644	$ 68,356
Girven Bridge	$ 1,587,600	$ 1,660,693	$ (73,093)
Plato Creek Bridge	$ 105,252	$ 17,998	$ 87,254
Burnt Dam Bridge	$ 151,200	$ 396,386	$ (245,186)
Barr Bridge Bridge	$ 73,150	$ -	$ 73,150
Tory Hill Bridge	$ 9,000	$ -	$ 9,000
McCall Bridge	$ 9,000	$ -	$ 9,000
Squirrel Creek Bridge	$ 9,000	$ -	$ 9,000
Firehall Bridge	$ -	$ 468	$ (468)
Crowe River Bridge	$ -	$ 8,380	$ (8,380)
	$ 5,079,202	**$ 3,720,767**	**$ 1,358,435**
Roads Construction Projects			
Micro Surfacing Program	$ 803,800	$ 793,992	$ 9,808
Surface Treatment Program	$ 980,400	$ 820,282	$ 160,118
Pre-Engineering Services	$ 140,000	$ 50,445	$ 89,555
	$ 1,924,200	**$ 1,664,719**	**$ 259,481**

Project	Budget	Actuals at Oct 2023	Budget Remaining
Corporate Facilities			
EOF Heat pump replacement	$ 22,360		$ 22,360
Floor Drain replacements	$ 12,000		$ 12,000
Douro PW Depot Exterior Site Remediations	$ 75,000	$ 8,843	$ 66,157
Havelock PW Depot Yard Gate System - Powered	$ 25,000	$ -	$ 25,000
Court House HRV/Heat Pump Replacements	$ 6,000	$ 11,891	$ (5,891)
Douro PW Depot Interior Repairs & Updates	$ 25,000	$ 24,653	$ 347
Roadside Gate Upgrade	$ 15,000	$ 14,033	$ 967
	$ 180,360	**$ 59,420**	**$ 120,940**
Waste Management			
IT Hardware Replacement	$ 8,000	$ -	$ 8,000
WM Master Plan Update	$ 50,000	$ -	$ 50,000
Equipment Maint. Bins	$ 50,000	$ -	$ 50,000
	$ 108,000	**$ -**	**$ 108,000**
Landfill			
Land Improvement	$ 1,137,500	$ -	$ 1,137,500
	$ 1,137,500	**$ -**	**$ 1,137,500**

Reserves and Glossary

2024 Reserves Continuity

Reserve	Estimated Balance December 31, 2023	2024 Budgeted Transfers From	2024 Budgeted Transfers To	Estimated Balance December 31, 2024	2024 % Change
General Accumulated Surplus	$ -	$ -	$ -	$ -	
General Working Funds	$ 6,705,252	$ 3,166,112	$ 2,052,074	$ 5,591,214	(17%)
General Unspent Tax Levy	$ -	$ -	$ -	$ -	
Public Works Working Funds	$ 3,891,904	$ -	$ -	$ 3,891,904	0%
Land Division Working Funds	$ 271,099	$ 4,898	$ -	$ 266,201	(2%)
Public Works Facilities Reserve	$ 7,148	$ 500,000	$ 500,000	$ 7,148	0%
Public Works Equipment Long Term Planning	$ 1,982,826	$ 1,542,000	$ 900,000	$ 1,340,826	(32%)
Facilities Long Term Planning	$ 619,391	$ -	$ 95,392	$ 714,783	15%
Corporate Long Term Planning	$ 221,397	$ 145,964	$ 210,000	$ 285,433	29%
General Government Long Term Planning	$ 49,789	$ 16,000	$ 8,000	$ 41,789	(16%)
Carry forward Funds	$ -	$ -	$ -	$ -	0%
Emergency Measures Long Term Planning	$ 36,809	$ -	$ 8,400	$ 45,209	23%
911 Long Term Planning	$ 19,369	$ -	$ 3,400	$ 22,769	18%
PCCP Shared Long Term Planning	$ 1,390,848	$ 992,000	$ 1,201,937	$ 1,600,785	15%
Public Works Infrastructure Long Term Planning	$ 4,742,696	$ -	$ 320,940	$ 5,063,636	7%
Transit Long Term Planning	$ 120,461	$ -	$ 21,777	$ 142,238	18%
PW Service Delivery Review	$ 361,752	$ 361,752	$ -	$ (0)	(100%)
Waste Management Long Term Planning	$ 716,464	$ 385,000	$ 738,078	$ 1,069,542	49%
WM Curbside Long Term Planning	$ 522,275	$ 522,275	$ -	$ (0)	(100%)
WM Depot Long Term Planning	$ 150,788	$ 150,788	$ -	$ (0)	(100%)
WM Landfill Long Term Planning	$ 879,447	$ 533,500	$ 27,519	$ 373,466	(58%)
WM Past Landfill Projects	$ 2,661,598	$ -	$ -	$ 2,661,598	
Local Services Realignment (LSR) Long Term Planning	$ 2,178,765	$ 1,187,611	$ -	$ 991,154	(55%)
Fairhaven Long Term Planning	$ 837,205	$ -	$ 244,832	$ 1,082,037	29%
Health Unit Long Term Planning	$ 185,616	$ -	$ -	$ 185,616	0%
Trails Long Term Planning	$ 24,678	$ -	$ 4,000	$ 28,678	16%
Forest Management Long Term Planning	$ 56,729	$ -	$ 7,200	$ 63,929	13%

2024 Reserves Continuity

Reserve	Estimated Balance December 31, 2023	2024 Budgeted Transfers From	2024 Budgeted Transfers To	Estimated Balance December 31, 2024	2024 % Change
LPV Long Term Planning	$ 68,985	$ 120,000	$ 100,000	$ 48,985	(29%)
LPV Mill Long Term Planning	$ 50,463	$ -	$ -	$ 50,463	0%
Planning Long Term Planning	$ 103,837	$ -	$ 10,000	$ 113,837	10%
GIS Long Term Planning	$ 126,807	$ -	$ 16,600	$ 143,407	13%
Land Division Long Term Planning	$ 7,178	$ -	$ -	$ 7,178	0%
Insurance	$ 164,634	$ -	$ 30,000	$ 194,634	18%
Employee Future Benefits	$ 725,801	$ 725,801	$ -	$ 0	(100%)
Landfill Post Closure Costs	$ 4,112,487	$ -	$ 262,500	$ 4,374,987	6%
Total	**$ 5,360,192**	**$ 845,801**	**$ 419,100**	**$ 4,933,491**	(8%)

Deferred Revenue (Obligatory Reserve Funds) Continuity

Deferred Revenue	Estimated Balance December 31, 2023	2024 Budgeted Revenue Recognized	2024 Budgeted Receipts	Estimated Balance December 31, 2024
Long Term Care	$ 1,150,524	$ -	$ 86,426	$ 1,236,950
Health Unit	$ 271,917	$ -	$ 583	$ 272,500
Emergency Medical Services	$ 324,496	$ 59,750	$ 29,258	$ 294,004
Development - Related Studies	$ 74,015	$ -	$ 2,569	$ 76,584
Services Related to Highway	$ 3,311,030	$ 1,802,052	$ 177,865	$ 1,686,843
Emergency Measures	$ 51,981	$ -	$ 39,137	$ 91,118
Transit	$ 11,813	$ -	$ 5,608	$ 17,421
Social Services	$ 371,588	$ -	$ 2,764,806	$ 3,136,394
Waste Diversion	$ 6,649	$ -	$ 18,421	$ 25,070
Total Development Charges	**$ 5,574,014**	**$ 1,861,802**	**$ 3,124,673**	**$ 6,836,885**
Ontario Community Infrastructure Fund (OCIF)	$ 18,450	$ 996,071	$ 996,071	$ 18,450
Total OCIF Revenues	**$ 18,450**	**$ 996,071**	**$ 996,071**	**$ 18,450**
Federal Gas Tax - Public Works	$ 71,480	$ 1,963,278	$ 1,963,278	$ 71,480
Total Federal Gas Tax Revenues	**$ 71,480**	**$ 1,963,278**	**$ 1,963,278**	**$ 71,480**
Provincial Gas Tax - Transit	$ 39,382	$ 41,648	$ 41,648	$ 39,382
Total Provincial Gas Tax Revenues	**$ 39,382**	**$ 41,648**	**$ 41,648**	**$ 39,382**
Transit Ridership	$ -	$ -	$ -	$ -
Total Provincial Transit Ridership Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Total Deferred Revenue	**$ 5,703,326**	**$ 4,862,799**	**$ 6,125,670**	**$ 6,966,197**

Glossary

The County's operating budget contains hundreds of detailed accounts and budgets. For ease of use to the reader, these accounts have been grouped into categories of expenditures and revenues. The table below lists each of these categories, and a provides a description of the activities that would typically be budgeted in those categories.

Revenue Category	Revenues in this category would include:
Property Taxation	Property taxes collected from properties within Peterborough County
User Charges	Landfill fees, rental revenue, fees for services provided
Grants	Provincial and federal grants to support operations (ie land ambulance)
Other Municipalities	Funding from other municipalities to support their portion of shared services being operated by the County.
Investment Income	Interest earned on the investment of County reserves
Donations	Monies received from others as a gift
Transfers from Reserves	Use of reserves to fund initiatives
Internal Transfer Operating	Revenue received from transferring costs to other department

Expenditure Category	Expenditures in this category would include:
Salaries and Benefits	Salaries and wages and associated benefits (CPP, EI, WSIB, EHT, OMERS, health benefits)
Employee Related Expenses	Training and development, memberships, health and safety supplies, recruitment expenses, mobile phones, staff retirement and recognition expenses, employee wellness, clothing/uniforms
Materials, Supplies and Services	Winter control, road maintenance, fleet maintenance, insurance, office equipment, programming fees, patient care equipment and supplies
Contracted Services	Service contracts pertaining to waste management (recycling, organics, hazardous materials), third party legal services, consulting fees, janitorial services, fees to MPAC, answering service for PCCP
Utilities and Fuel	Heat, hydro, water and sewer, natural gas, telephone, managed networks, and vehicle fuel

Expenditure Category	Expenditures in this category would include:
Rents and Financial	Cost of leased facilities, bank fees, and the principal and interest payments on any outstanding debt
Transfer to External Clients	Funds owing to the City of Peterborough for shared services and other external agencies
Transfer to Reserves	Contributions to reserves for long term planning purposes
Inter-Department Transfers	Transferring of costs between departments, typically to ensure administrative costs are being recovered for non-tax supported departments (i.e. PCCP)
Transfer to Capital	Property taxation revenue required to support the annual capital program

Five Year Roads and Bridges Plan

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
1	Lindsay Rd	SEL	001-00000	2.62	53.88			1,388,600			CIR/100mm - CR 18 to west to CR 12
1	Lindsay Rd	SEL	001-02570	4.02	69.13						CIR/100mm - From CR 12 west to Fowler's Corners
2	County Rd 2	OSM	002-00000	0.55	78.88						Mill/Pave - from CR 28 east to Bailieboro limits
2	County Rd 2	OSM	002-00580	6.61	77.63						Pulverize and 100mm - from Bailieboro limits to all-way stop at Fishers Corners
2	County Rd 2	OSM	002-07030	2.72	67.63						EA/50mm - from all-way stop at Fishers Corners north to Third Line
2	County Rd 2	OSM	002-09820	3.72	86.00						Micro- From Third Line to Bensfort Bridge
2	County Rd 2	OSM	002-12860	0.74	88.00						Micro- From 0.8km south of Bensfort Bridge to Hywood Drive
2	County Rd 2	OSM	002-14160	3.20	84.13						Micro - from Hywood Drive to CR35
2	County Rd 2	OSM	002-17660	1.37	95.75						Micro - From CR 35 to CR 31
2	County Rd 2	OSM	002-19000	4.75	93.75						Micro - From CR 31 to Keene West Limits
2	County Rd 2	OSM	002-23640	0.76	85.13		79,800				Micro - From West Keene Settlement Area to CR 34
2	County Rd 2	OSM	002-24500	0.39	83.38		40,950				Micro - from CR 34 to Keene Bridge
2	County Rd 2	OSM	002-24800	8.99	84.88						EA / 50mm - from Keene Bridge to OSM/AN boundary (Birdsall Line)
2	County Rd 2	AN	002-33700	1.67	92.00						EA / 50mm - From OSM boundary to CR 38
2	County Rd 2	AN	002-35050	7.41	81.25						EA / 50mm - CR 38 to Hastings
3	Parkhill Rd W.	CM/SEL	003-00000	1.02	87.25						Micro - Hwy 7 East 1 km
3	Parkhill Rd W.	CM/SEL	003-00800	2.40	93.88						Micro - 1 km East of Hwy 7 to City limits
4	County Rd 4	DD/OSM	004-00800	1.18	65.63						Pulverize and Pave 100mm - From City Limits to McNab Avenue
4	County Rd 4	DD	004-02300 / 04-04000	3.33	94.19						Micro - McNab Avenue to 8th Line
4	County Rd 4	DD	004-05500	3.02	83.13		317,100				Micro - From Eight Line easterly to Hwy 28
4	Warsaw Rd	DD	004-08800	4.27	98.00						Micro - Hwy 28 to 3rd Line
4	Warsaw Rd	DD	004-13300	4.51	57.63					2,031,530	EA/50mm - from Douro 3rd Line to Warsaw West limit
4	Warsaw Rd	DD	004-17960	0.97	67.63			561,000			Mill/Pave - Warsaw West Limits to CR 38
4	Ptbo St Warsaw	DD	004-18500	1.05	92.50				110,250		Micro - CR 38 to Warsaw North Limits
4	Mill/Water St Warsaw	DD	004-19330	4.39	79.50				460,950		Micro - from Warsaw North limit to CR6
5	Lansdowne St W.	CM	005-00000	2.06	84.13	216,300					Micro - Lansdowne Road - City limit to Hwy 7
6	Stoney Lake Rd	DD	006-00000	5.20	73.25						EA/50mm - from Douro 5th Line to Douro 1st Line
6	Stoney Lake Rd	DD	006-04700	2.90	72.75						EA/50mm - from Douro 1st Line to CR4

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
6	Stoney Lake Rd	DD	006-08600	6.12	69.38						EA/50mm - From CR 4 to Hall's Glen
6	Stoney Lake Rd	DD	006-14700	3.59	81.13						EA/50mm - From Hall's Glen to Sixth Line Dummer Road
6	Stoney Lake Rd	DD	006-18400	4.31	83.38						EA/50mm - From Sixth Line Dummer Road to CR 40
6	Stoney Lake Rd	NK	006-22680	4.09	66.00						EA/50mm - CR40 to CR 44
6	Stoney Lake Rd	DD/NK	006-26780	6.84	54.75						EA/50mm - from CR44 to Nephton Mine
7	Skill Hill Rd (CKL 38)	CM	007-00000	1.29	49.75		581,081				EA/50mm - from Hayes Line to Hogsback Road
8	County Rd 8	DD	008-00000	0.41	80.13						Pulverize and Pave 100mm - CR 4 to Hwy 28
8	County Rd 8	DD	008-00430	2.65	83.25						EA/50mm - from Hwy 28 to Douro 4th Line
8	County Rd 8	DD	008-03080	6.96	50.75		1,635,600			730,800	DST and Micro - from Douro 4th Line to CR38
8	Webster Road	DD	008-10280	3.11	63.38						DST and Micro - from CR 38 to Cottesloe all-way stop
8	Webster Road	DD	008-14480	1.95	62.25						DST and Micro - from Cottesloe all-way stop to 5th Line South Dummer
8	5th Line Rd S. Dummer	DD	008-17680	5.15	59.00						DST and Micro - from 5th Line South Dummer to 7th Line South Dummer
8	Dummer Asphodel Rd	AN	008-20800	2.74	59.00						DST and Micro - from 7th Line South Dummer to CR40
9	Mount Pleasant Rd	CM	009-00000	1.19	84.88						Micro - from CR10 to Best Road
9	Mount Pleasant Rd	CM	009-01300	3.16	81.25						Micro - from Best Road East 3.1 km
9	Mount Pleasant Rd	CM	009-04000	2.01	91.38						Micro - from 3.1 km East of Best Road to Hwy 7
9	Sherbrook St W.	CM	009-06300	2.03	78.75		213,150				Micro - from Hwy 7 East 2 km
9	Sherbrook St W.	CM	009-08700	1.06	85.38		111,300				Micro - from 2 km East of Hwy 7 to Brealey Drive
10	County Rd 10	CM	010-00000	4.43	53.50	1,041,050			465,150		DST and Micro - Northumberland boundary to Zion Line
10	County Rd 10	CM	010-04500	1.05	57.50	246,750			110,250		DST and Micro - from Zion Line to 490m south of CR 21
10	County Rd 10	CM	010-05000	0.49	90.63				51,450		Micro - 490m S of CR 21 to CR21
10	County Rd 10	CM	010-06100	0.81	88.38						See TMP - Millbrook to 0.8km Northerly
10	County Rd 10	CM	010-06900	2.79	69.00						See TMP - From 0.8km north of CR 21 to Hwy 115
10	County Rd 10	CM	010-10400	1.16	92.38			121,800			Micro - Hwy 115 to Hwy 7
10	County Rd 10	CM	010-12000	1.36	93.38			142,800			Micro - from Hwy 7 to Morton Line
10	County Rd 10	CM	010-13370	0.74	82.75						Micro - from Morton Line north 740 m to South limit of Ida
10	County Rd 10	CM	010-14570	4.15	50.25						Micro - From South Limit of IDA to Hooton Drive
10	County Rd 10	CM	010-14570B	1.05	50.25						Micro - From Hooton Drive Northerly to Mount Pleasant Road

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
10	County Rd 10	CM	010-19300	1.15	84.25	120,750					Micro - Mt. Pleasant to CKL boundary
11	Airport/Moncrief	CM	011-00000	3.46	53.50			813,100			DST and Micro - from CR28 to Airport Road
11	Airport/Moncrief	CM	011-05200	0.55	97.25						Micro - Hwy 115 to Mervin Line intersection
11	Airport/Moncrief	CM	011-03500	2.15	86.00				225,750		Micro - From Airport Road notherly 2.15km (Mervin Line Intersection)
11	Airport/Moncrief	CM	011-06200	0.77	97.50						Micro - From Hwy 115 to City of Peterborough Limits
12	Fife's Bay Rd	SEL	012-00600	1.47	96.63						Micro - City limits to Ackison Road
12	Fife's Bay Rd	SEL	012-02000	2.86	80.25						Micro - CR 1 to Lily Lake Rd
12	Fife's Bay Rd	SEL	012-04900	2.10	92.75						Micro - CR 1 to approx. 1km west of Tindle Bay Road
12	Fife's Bay Rd	SEL	012-08500	1.20	64.50	126,000					Micro - from 1 km west of Tindle Bay Road to Fiddlers Green Lane
12	The Loop	SEL	012-08500	1.76	64.50	184,800					Micro - Fife's Bay ("the loop")
14	Yankee Line	SEL	014-00000	1.41	54.25						See TMP - Gifford Causeway (ICIP) - See road section 014-01440 below
14	Yankee Line	SEL	014-01440	5.45	96.13		150,000		900,000		Boundary Road Intersection- from CR16 to Kawatha Lakes Boundary
15	N. Mon Parkway	CM	015-00000	2.80	54.38						CIR/100mm - City limit to Hwy 7
16	Robinson Rd	SEL	016-00000	2.98	79.88					312,900	Micro - From CR 14 northerly to CR 17
16	Churchill Cres	SEL	016-03300	0.73	87.63					76,650	Micro - From CR17 to Maple Drive
16	Ennis Rd	SEL	016-04100	0.70	87.63					73,500	Micro - from Maple Drive to Ennis Road
16	Tara Rd	SEL	016-05100	8.52	87.63					894,600	Micro - from Ennis Road to Gannons Narrows Bridge
17	Listowel/Emerald Isle	SEL	017-00000	6.31	86.88					662,550	Micro - From CR 16 to Cow Island
18	Chemong Rd	SEL	018-00000/00250/01150	1.96	80.46	617,400					Micro - City Limits to CR1
18	Chemong Rd	SEL	018-02120	3.16	70.38	331,800					Micro - CR1 to 260 m South of Champlain Street
18	Ward St Bridgenorth	SEL	018-05600	1.37	47.50						See Transportation Plan
18	8th Line of Smith	SEL	018-06640	1.82	58.13	241,100					Micro - CR 14 to CR 20
18	8th Line of Smith	SEL	018-08450	2.99	70.63	313,950					Micro - CR 20 to CR 24
18	8th Line of Smith	SEL	018-11430	3.52	78.00	369,600					Micro - From CR 24 to CR 23
18	8th Line of Smith	SEL	018-14930	0.77	84.25	80,850					Micro - CR23 to CR29
19	County Rd 19	SEL	019-00000	1.38	89.63	144,900					Micro from CR 18 to City Limits
20	Selwyn Rd	SEL	020-00000	1.57	89.50					133,450	Micro - from CR18 to Jessica Lane
20	Selwyn Rd	SEL	020-01350	2.71	89.50					230,350	Micro - from Jessica Lane to Centre Line

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
20	Selwyn Rd	SEL	020-04350	4.75	89.50					403,750	Micro - from Centre Line to CR23
20	12th Line of Smith	SEL	020-08990	5.79	90.00					607,950	Micro - From CR 23 easterly to CR 25
20	12th Line of Smith	SEL	020-15110	1.13	97.50						Micro- Hwy 28 to CR 25
21	County Rd 21	CM	021-00000 / 021-00200	5.79	80.32						Micro - from Glamorgan Road to Millbrook Pen. Entrance
21	County Rd 21	CM	021-06400	0.84	92.50						Micro - from Millbrook Pen. Entrance to Cavan Street
21	King St W.	CM	021-07220	0.38	93.25						Micro - from Cavan Street to Union Street
21	King St W.	CM	021-07660	0.23	86.75						Micro - from Union Street to Tupper Street
21	King St E.	CM	021-07960	0.68	80.75						Micro - from Tupper Street to East Millbrook limit
21	County Rd 21	CM	021-08560	5.72	73.13						EA/50mm - From Millbrook east Limits to CR 28
21	Wallace Pt Rd	OSM	021-14360	3.96	78.88			415,800			Micro - From CR 28 to Wallace Point Bridge
21	Wallace Pt Rd	OSM	021-18260 / 021-24160	8.95	58.38						EA/50mm - Wallace Pt Bridge to P'boro bndry
22	Curve Lake Rd	SEL	022-00000	4.43	55.50			1,995,494			EA/50mm - from CR23 to Westview Road
23	Buckhorn Rd	SEL	023-00000	2.48	84.63						Micro - from CR 29 to CR 18
23	Buckhorn Rd	SEL	023-02460	8.21	68.63						EA/100mm - CR18 to Upper Chemong Drive (South)
23	Buckhorn Rd	SEL	023-10060	7.91	69.63						EA/100mm - from Upper Chemong Drive (South) to South limit of Buckhorn
23	Buckhorn Rd	SEL	023-17760	1.04	93.50						Micro - from South limit of Buckhorn to CR36/37
24	Carnegie Ave	SEL	024-00000	0.69	69.50						EA/50mm - from City limit to Woodland Drive
24	Centre Line	SEL	024-00600	5.70	65.25						EA/50mm - from Woodland Drive to CR18
25	Young's Point Rd	SEL	025-00000	1.51	75.50						DST and Micro - from CR18 to 9th Line of Smith
25	Young's Point Rd	SEL	025-03200	3.48	71.50						DST and Micro - from 9th Line of Smith to Katchiwano Golf Club
25	Young's Point Rd	SEL	025-05000	1.62	77.50						DST and Micro- from Katchiwano Golf Club to Miller Road
25	Young's Point Rd	SEL	025-06600 / 020-14760	2.24	79.00						DST and Micro - from Miller Road to 350 m East of CR20
26	Frank Hill Rd	SEL	026-00000	0.40	64.13						Pulverize and Pave 100mm - from Hwy 7 to City of Kawartha Lakes Boundary (Valley Road) (50% s
27	Ackinson Rd	SEL	027-00000	0.40	46.63	354,200					Pulverize/Pave - CR 12 to City Boundary (0.4 km South)
28	County Rd 28	CM/OSM	028-00000	1.59	82.63						CIR/100mm - from Hwy 115 south 1.59 km
28	County Rd 28	CM/OSM	028-01500	4.28	71.13						CIR/100mm - from 1.59 km south of Hwy 115 to CR21
28	County Rd 28	CM/OSM	028-05970 / 028-07510 / 028-10540	4.43	85.83			100,000			EA/Design- CR 21 to Northumberland Boundary (Collabortation with Northumberland County)
28	County Rd 28	CM/OSM	028-07110 / 028-09710	1.31	80.26						Mill and Overlay (includes base repairs) - S. Monaghan & Baileyboro

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
29	Lakefield Rd	SEL	029-00000	3.31	80.63						CIR/100mm HMA - P'boro Bndry to CR 23
29	Lakefield Rd	SEL	029-03400	2.28	95.75						Micro - from CR 23 north to west limit of Lkfld
29	Bridge St	SEL	029-05800	0.84	91.88					132,300	Micro - from west limit of Lakefield to Water Tower Road
29	Queen St	SEL	029-06500	2.34	91.25					368,550	Micro - From Water Tower Road to Stewart Drive
29	County Road 29	DD	029-09000	1.04	90.25					163,800	Micro - From Stewart Drive to North limit of Lakefield
29	County Road 29	DD	029-09600	1.14	88.63					119,700	Micro - North limit of Lakefield to Hwy 28
30	Concession St	HBM	030-00000	1.05	91.38						Micro - From Hwy 7 to south Limits of Havelock
30	Concession St	HBM	030-00940	3.00	58.75						EA/50mm - Havelock S limits to CR 42
31	Hiawatha Line	OSM	031-00000	3.48	58.50				2,088,000		Pulverize and Pave 100mm - from CR 2 to Kents Bay Road
31	Hiawatha Line	OSM	031-03500	2.00	62.00				1,200,000		Pulverize and Pave 100mm - from Kents Bay Road to Paudash Street
32	River Road	DD	032-00000	5.30	78.38						Micro - from CR33 to City of Ptbo Limits
32	Water St Lakefield	SEL	032-05600	0.83	96.13					87,150	Micro - From CR 33 to CR 29
33	Block Rd	SEL	033-06400	1.35	54.13	200,000	1,079,343				Pulverize and Pave 100mm - from CR 32 to Hwy 28
34	Heritage Line	OSM	034-00000	7.41	58.00						EA/50mm - from Hwy 7 to Keene North limits
34	Heritage Line	OSM	034-07700	1.27	76.50		133,350				Micro - From Keene North Limits to CR 2
34	Serpent Mounds Rd	OSM	034-08960	0.70	94.00						Micro - from CR2 South 700 m
34	Serpent Mounds Rd	OSM	034-09760	2.76	74.50						Micro - from 700 m South of CR2 to Serpent Mounds
35	Keene Rd	OSM	035-00000	2.46	76.38						EA/50mm - from CR2 to Base Line
35	Keene Rd	OSM	035-02470B	3.25	57.25						EA/50mm - from Hwy 7 to Assumption
35	Keene Rd	OSM	035-02470A	2.86	57.25						EA/50mm - from Base Line to Assumption
36	County Rd 36	TL	036-00000	7.43	72.50						EA/50mm - From Hwy 28 to Deer Bay Reach Road
36	County Rd 36	TL	036-07400	5.92	61.13						EA/50mm - From Deer Bay Reach Road to CR 23/36/37 Intersection
36	County Rd 36	TL	036-13300	7.35	71.88						EA/50mm - CR 23/CR 36/CR 37 to CR 507
36	County Rd 36	TL	036-20600	4.77	51.38						Micro - CR 507 to 1km east of Nicole's Cove Rd.
36	County Rd 36	TL	036-25150	3.11	73.25			326,550			Micro - From 1km east of Nicole's Cove Road to Tate's Bay Road
36	County Rd 36	TL	036-28500A	2.95	83.50			309,750			Micro - Tate's Bay Road to Nogies Creek bridge
36	County Rd 36	TL	036-28500B	4.79	54.75						Micro - From Nogies Creek Bridge to CKL Boundary
37	Lakehurst Rd	TL	037-00000	5.91	97.50						Micro - from Gannons Narrows to Flynn's Road

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
37	Lakehurst Rd	TL	037-07800	4.66	71.88						EA/50mm - from Flynn's Road to Shaw's Road
37	Lakehurst Rd	TL	037-10200	2.26	76.25						EA/50mm - from Shaw's Road to 900 m West of Melody Bay Road
37	Lakehurst Rd	TL	037-11300	0.91	96.75						Micro - from 900 m West of Melody Bay Road to Melody Bay Road
37	Lakehurst Rd	TL	037-13350	1.20	97.25						Micro - from Melody Bay Road to Adam & Eve Road
37	Lakehurst Rd	TL	037-14550	0.90	96.38						Micro - From Adam & Eve Road to CR36/23
38	County Rd 38	AN	038-00000	3.05	75.25		320,250				Micro - From CR 2 to Centre Line
38	County Rd 38	AN	038-03030	2.78	76.25		291,900				Micro - From Hwy 7 to Centre Line
38	County Rd 38	AN/DD	038-05930	6.07	55.50				1,426,450		DST and Micro - from Hwy 7 to CR8
38	County Rd 38	DD	038-12090	3.45	81.50					362,250	Micro - From CR 8 to Warsaw South Limits
38	South Street	DD	038-15360	0.93	81.75					97,650	Micro- from Warsaw South limits to CR4
39	Bensfort Rd	OSM	039-00000	6.10	89.25					640,500	Micro - From CR 2 to City of PTBO Limits
40	County Rd 40	AN	040-00000	0.83	75.00		87,150				Micro - from Hwy 7 to Albine Street
40	County Rd 40	AN	040-01300	0.70	73.88		73,500				Micro - from Albine Street to CR8
40	County Rd 40	DD	040-02100	8.71	92.13						Micro - from CR8 North 8.5 km to Rotten Lake
40	County Rd 40	DD	040-11100	10.75	69.63						EA/50mm - from 8.5 km North of CR8 to CR6
41	University Rd	DD	041-00000	1.31	85.00						Micro - From CR 4 to City Limits
42	Trent River Rd	AN	042-00000	5.15	94.00						Micro - from CR45 to Municipal Boundary
42	Trent River Rd	HBM	042-05120	3.09	92.00						Micro - from Municipal Boundary to CR30 (50% share)
44	County Rd 44	HBM	044-00000	1.64	91.25			172,200			Micro - from CR46 to Drains Pit Entrance
44	County Rd 44	HBM	044-01800 / 044-03340	5.98	74.92						DST and Micro - from Drains Pit Entrance notherly for 6 km (just north of CR47)
44	County Rd 44	HBM	044-07440	4.67	56.75					1,097,450	DST and Micro - from 6 km North of Drains Pit Entrance to 3.46 km East of CR6
44	County Rd 44	DD/HBM	044-12740	3.62	69.00		480,100				Micro - from 3.46 km east of CR 6 to CR 6
45	County Rd 45	AN	045-00000	1.07	74.88		112,350				Micro - from Hwy 7 to CR42
45	County Rd 45	AN	045-01030	6.32	75.88						EA/50mm - from CR42 to Old Orchard Road
45	County Rd 45	AN	045-07230	0.65	95.38						Micro - from Old Orchard Road to Division Street East (Hastings)
46	County Rd 46	HBM	046-00000	2.28	75.13						Micro - From Hwy 7 to Havelock North Limits
46	County Rd 46	HBM	046-00300	5.14	82.13						Micro - from Havelock North limits to Keating Road North
46	County Rd 46	HBM	046-05900	3.56	84.50						Micro - from Keating Road North to CR47

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
46	County Rd 46	HBM	046-10700	8.94	49.75				5,364,000		EA/100mm - from Devil's 4 Mile Road to CR47
46	County Rd 46	HBM	046-19600	8.38	47.13					5,028,000	EA/100mm- from Devil's 4 Mile Road to Sandy Lake Road (South)
46	County Rd 46	HBM	046-27940	4.31	54.63						EA/100mm- from Sandy Lake Road (South) to Unimin Road
46	County Rd 46	HBM	046-33140	5.24	57.75						DST and Micro- from Unimin Road to Sandy Lake Road (North)
46	County Rd 46	HBM	046-36580	2.91	60.00						DST and Micro- from Sandy Lake Road (North) to 1.8 km South of CR504
46	County Rd 46	HBM/NK	046-40580	1.85	87.50					194,250	Micro - from CR504 southerly 1.8 km
47	County Rd 47	HBM	047-00000	3.21	53.00	754,350			337,050		DST and Micro- CR 44 to CR 46
48	Ontario St	HBM	048-00000	0.47	71.75						EA commenced in 2016 - Urban section - from CR46 to Quebec Street
48	Quebec/George St E.	HBM	048-00500 / 048-01000	1.23	44.01	1,914,178					EA commenced in 2016 - Urban section - Quebec to Mary St.
48	County Rd 48	HBM	048-01800	6.38	64.00		1,499,300			669,900	DST and Micro - From Mary Street to Mile of Memories Road
48	County Rd 48	HBM	048-08210	2.17	74.00		509,950			227,850	DST and Micro - from Mile of Memories Road to Freeman's Corners
48	County Rd 48	HBM	048-10810 / 048-16160	7.72	74.00			810,600			Micro - from Freeman's Corners to Andrew Street
48	County Rd 48	HBM	048-18360/048-18660	1.13	92.44			118,650			Micro - from Andrew Street to Hastings County Boundary
49	County Rd 49	TL	049-00000	8.74	52.00		2,054,052				EA/50mm - from Bobcageon northerly 8.6 km (50% share) (CKL Boundary Agreement)
49	County Rd 49	TL	049-09100	8.72	48.25		2,049,548				EA/50mm - from 8.6 km North of Bobcaygeon to CR 121 (50% share) (CKL Boundary Agreement)
50	County Rd 50	HBM	050-00000	3.14	48.88						EA/50mm - from Hwy 7 to Trent River Road (Northumberland Boundary)
52	Jack Lake Rd	HBM/NK	052-00000	5.01	79.75		526,050				Micro - From CR 504 to Jack's Lake (Dead End)
54	Balmer Rd	NK	054-00000	9.77	48.25	2,295,950			830,450		DST and Micro- from CR620 to Maple Lane
54	Balmer Rd	NK	054-09100	0.86	64.50	202,100			73,100		DST and Micro - from Maple Lane to End
56	Northey's Bay Rd	NK	056-00000	2.43	84.88				255,150		Micro - Hwy 28 to FR 10
56	Northey's Bay Rd	NK	056-02700	10.29	67.38						EA/50mm - From FR10 to CR 6
121	County Rd 121	TL	121-00000	10.00	55.00			2,252,250			EA/50mm - from CR49 to Kinmount south limits (50% share) (CKL Boundary Agreement)
503	County Rd 503	TL	503-00000	2.20	53.13	990,990					EA/50mm - Kinmount to Haliburton Bndry
503	County Rd 503	TL	503-02200	3.49	51.00	867,116					EA/50mm - Haliburton Bndry to Haliburton Bndry (50% share)
504	County Rd 504	NK	504-00000 / 504-00500	0.81	85.44					85,050	Micro - Hwy 28 to Cr 620A to CR 52
504	County Rd 504	NK	504-00800	0.70	93.63					73,500	Micro - From CR 52 easterly 0.7km
504	County Rd 504	NK	504-03500	6.95	88.00				729,750		Micro - From 0.7km east of CR 52 to McCoy Road
504	County Rd 504	NK	504-06400	3.01	59.00			707,350			DST and Micro - from McCoy Road to 1 km West of CR46

County of Peterborough
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2024 - 2028

Rd	Name	Twp	Section No.	Length	2023 PCI	2024	2025	2026	2027	2028	Project Description
504	County Rd 504	NK	504-12900	3.94	91.00					413,700	Micro - from 1 km West of CR46 to Renwick Road
504	County Rd 504	NK	504-16000	2.03	73.50					213,150	Micro- from Renwick Road North 2.1 km
504	County Rd 504	NK	504-18400	2.21	74.50			187,850			Micro - from 2.1 km North of Renwick Road northerly 2.1 km
504	County Rd 504	NK	504-21050	4.76	66.75			404,600			Micro - from 4.2 km North of Renwick Road to Echo Ridge Road
507	County Rd 507	TL	507-00000	7.62	46.38			3,432,429			EA/50mm overlay - CR 36 to Miss. Dam Rd
507	County Rd 507	TL	507-07800	2.18	98.25						Micro - from Mississauga Dam Road to Fire Route #160
507	County Rd 507	TL	507-12630	5.02	92.13						Micro - from Fire Route #160 to Beaver Lake Road
507	County Rd 507	TL	507-14800	6.15	88.50		645,750				Micro - Beaver Lake Rd to Baker Dr
507	County Rd 507	TL	507-20940	7.20	86.50					756,000	Micro - Baker Dr to Salmon Lk Rd
507	County Rd 507	TL	507-28180	3.02	89.00					317,100	Micro - Salmon Road to Haliburton Boundary
620	County Rd 620	NK	620-00000	0.38	89.13	44,900					Micro - From Hwy 28 to CR 620A
620	County Rd 620	NK	620-00380	0.75	85.75	88,750					Micro - from CR620A to CR54 (Balmer Road)
620	County Rd 620	NK	620-0110/620-03510	5.25	61.13						DST and Micro - Balmer Rd to Clydesdale Rd
620	County Rd 620	NK	620-06410	1.97	64.63						DST and Micro - From Clydesdale Road to Vic Tanner Road
620	County Rd 620	NK	620-08310	1.77	67.63						DST and Micro - from Vic Tanner Road easterly 1.8 km
620	County Rd 620	NK	620-12610/14410/18810	10.12	57.96						DST and Micro - from 1.8 km East of Vic Tanner Road to CR504
620A	Burleigh St	NK	620A-00000	0.80	91.00					84,000	Micro - from CR620 to CR504 (downtown Apsley)

				TOTAL NEEDS		11,747,784	12,991,573	14,260,823	14,627,750	17,289,880	

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast
2024 - 2028

Structure No.	Name	TWP	Scope of Work	Age of Structure	2024	2025	2026	2027	2028	Project Description
000011	Burnham Line culvert	OSM	Rehabilitate	1940						Replace culvert
002001	Bensfort Bridge	OSM	Rehabilitate	1970		1,955,354				Major Rehabilitation
002002	Keene Bridge	OSM	Rehabilitate	1963						Minor Rehabilitation
003001	Swinton Bridge	SEL	Rehabilitate	1956						Minor Rehabilitation
006001	Gilchrist Park Bridge	DD	Rehabilitate	1955						Replace Bridge
008001	Burns Bridge	DD	Rehabilitate	1965		50,000		511,600		Minor Rehabilitation
009001	Dunlop's Bridge	CM	Rehabilitate	1950						Reline of overflow CSP culverts
009005	CR 9 culvert	CM	Rehabilitate	1977	10,000					Underwater investigation; PWP
010004	CR 10 unnamed culvert	CM	Replace	1950					50,000	Replace Culvert
011001	Lockies Bridge	OSM	Rehabilitate	2003				175,920		PWP
014001	Chemong Bridge	SEL	Rehabilitate	1972	291,800					Major Rehabilitation
016001	Gannon's Narrows Bridge	SEL	Rehabilitate	1955	100,000					Overheight vehicle signage structure
021002	Wallace Point Bridge	OSM	Rehabilitate	1968			2,000,000			Major Rehabilitation
025001	CR 25 (Miller Creek) Culvert	SEL	Replace	1970			426,960			Replace Culvert
029001	Trent Canal Bridge	SEL	Rehabilitate	1974			50,000		1,147,600	Major Rehabilitation
029002	Otonabee River Bridge	SEL	Rehabilitate	1974			50,000		1,344,400	Major Rehabilitation
032001	Hickey's Bridge	DD	Replace	1965	1,484,800					Replace Bridge
034001	CNR Overhead Bridge	OSM	Replace	1965		50,000		1,396,600		Replace Bridge
036001	Deer Bay Bridge	TL	Rehabilitate	2010						PWP
036003	Mississauga River Bridge	TL	Rehabilitate	2007				196,200		Minor Rehabilitation
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	1964		1,308,595				Major Rehabilitation
037003	Lakehurst Road Multiplate	TL	Replace	1980					50,000	Replace Culvert
038001	Warsaw Bridge	DD	Rehabilitate	1965				50,000		Major Rehabilitation

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast
2024 - 2028

Structure No.	Name	TWP	Scope of Work	Age of Structure	2024	2025	2026	2027	2028	Project Description
044000	CR 44 cross-culverts	HBM	Replace	1950	910,383					Replace Culverts
045001	Ouse River Bridge	AN	Rehabilitate	1958					50,000	Major Rehabilitation
099001	Bigelow Bridge	CM	Rehabilitate	1958		411,600				Major Rehabilitation
099002	Gillis Bridge	CM	Rehabilitate	1935		189,600				Minor Rehabilitation
099004	Distillery Street Bridge	CM	Rehabilitate	1949						Minor Rehabilitation
099005	Bland Culvert	CM	Replace	1948		50,000		761,200		Replace Culvert
099006	Scarlett Villa Bridge	CM	Rehabilitate	1970					50,000	Minor Rehabilitation
099007	Lunns Culvert	CM	Replace	1983						Replace Culverts
099008	Rollin' Acres Bridge	CM	Rehabilitate	1977					50,000	Minor Rehabilitation
099010	Stewart Hall Bridge	OSM	Replace	1955					50,000	Replace Bridge
099012	McNeils Bridge	OSM	Rehabilitate	2012						Minor Rehabilitation
099013	Lang Bridge	OSM	Rehabilitate	1965		50,000		537,200		Minor Rehabilitation
099014	Hope's Bridge	OSM	Rehabilitate	2001				626,400		Major Rehabilitation
099015	Armstrong Bridge	OSM	Rehabilitate	2003						Minor Rehabilitation
099016	O'Leary's Bridge	OSM	Rehabilitate	1967						Major Rehabilitation
099017	Indian River Bridge	OSM	Replace	1930			1,224,000			Replace Bridge
099020	Steel's Bridge	AN	Replace	1939				50,000		Replace Bridge
099022	Wellbeck's Bridge	AN	Rehabilitate	1969						Minor Rehabilitation
099025	Newell's Bridge	AN	Replace	1935						Replace Bridge
099027	McNulty's Bridge	AN	Rehabilitate	1981						PWP; SBGR; concrete repairs
099028	Greenbanks Bridge	AN	Rehabilitate	1968						Minor Rehabilitation
099029	Alma Street Bridge	AN	Rehabilitate	1968						Minor Rehabilitation
099034	Tully's Bridge	SEL	Replace	1955	50,000		1,012,120			Replace Bridge

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast
2024 - 2028

Structure No.	Name	TWP	Scope of Work	Age of Structure	2024	2025	2026	2027	2028	Project Description
099040	Douglas Bridge	DD	Rehabilitate	1970						Minor Rehabilitation
099041	Spencer's Bridge	DD	Rehabilitate	2002	75,000					Rebuild approaches
099042	Payne's Bridge	DD	Rehabilitate	1966						Major Rehabilitation
099043	Old Canal Bridge	DD	EA	1930	25,000					Environmental Assessment
099044	Wigamore Bridge	DD	Rehabilitate	1960						Minor Rehabilitation
099046	Plato Creek Bridge	HBM	Rehabilitate	1967	200,000					PWP; SBGR; approaches
099048	Taylor's Bridge	HBM	Rehabilitate	1971			50,000		497,200	PWP; repl. bearings; conc. repairs
099050	Crowe Bridge	HBM	Rehabilitate	1977	654,298					50% share with Marmora Twshp
099052	Watson's Bridge	TL	Replace	1963						Replace bridge
099055	Nichol's Cove Bridge	TL	Replace	1945						Replace bridge
099056	Miskwa Ziibi Bridge	TL	Rehabilitate	1965						Minor Rehabilitation
099061	Coones Bridge	NK	Rehabilitate	1959						PWP; SBGR; seals; conc. repairs
099063	Barr Bridge	TL	Rehabilitate	1962						Replace bridge
099067	Tory Hill Bridge	TL	Rehabilitate	1970						Minor Rehabilitation
099068	Crystal Lake Bridge	TL	Rehabilitate	1968						Major Rehabilitation
099069	Catchacoma Bridge	TL	Rehabilitate	1955						Major Rehabilitation
099070	McCall Bridge	NK	Replace	1930						Confirm Load Posting / Replace Bridge
099071	Booths Bridge	NK	Replace	2001						Replace with 2 Lane Bridge
099075	Gold/Beaver Lake Bridge	TL	Rehabilitate	1982						Major Rehabilitation
099077	Squirrel Creek Bridge	OSM	Replace	1923						Confirm Load Posting / Replace Bridge
099085	Jackson's Bridge	TL	Rehabilitate	1976						PWP; SBGR
099089	Deer River Crowe Culvert	HBM	Replace	1977						Replace culvert
504001	Eels Creek Bridge	NK	Rehabilitate	1965		50,000		555,000		PWP; railing; concrete repairs

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast
2024 - 2028

Structure No.	Name	TWP	Scope of Work	Age of Structure	2024	2025	2026	2027	2028	Project Description
620001	Eels Creek Bridge	NK	Rehabilitate	1958			50,000		1,059,600	Major Rehabilitation
620002	Deer River (Twin) Culvert	NK	Replace	1970						Replace Culverts
CC99999	Culverts < 3.0 m diameter	County wide	Replace or rehab	varies	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	Cross-culvert transfer from Operations Division to Engineering & Design
Total					$ 5,001,281	$ 5,315,149	$ 6,063,080	$ 6,060,120	$ 5,548,800	

County of Peterborough
Planning & Public Works Department
Transportation Plan Implementation & Growth Related Projects
5 - Year Capital Forecast
2024 - 2028

Project Description	Limits	2024	2025	2026	2027	2028
Studies						
Transportation Master Plan and Active Transporation Master Plan Update	County wide				550,000	
Lakefield Network Study	Lakefield	185,000				
County Road 10 Railway Crossing Study	N/A					
Transportation Master Plan Traffic Model Update	County wide			150,000		
CR 10 (Millbrook) Corridor Study	Millbrook		175,000			
Road Safety Strategy	County wide				150,000	
Automated, Connect and Electric Vehicles Strategic Action Plan	County wide					
Intelligent Transporation Systems Strategic Action Plan	County wide					
Special Character Roadway Design Guidelines	County wide			50,000		
Intersection Improvements						
CR 1 / 12 Turning Tapers	at intersection			250,000		
CR 2 / CR 28 southbound left-turn lane	at intersection					35,000
CR 12 / 27 northbound right-turn lane	at intersection	350,000				
CR 18 / 19 westbound right-turn lane	at intersection					
CR 18 / 23 southbound and westbound right-turn lane	at intersection		40,000	300,000		
CR 18 / 24 eastbound and westbound left-turn lane	at intersection		50,000	475,000		
CR 18 / 25 westbound right-turn taper	at intersection		25,000	125,000		
CR 22 / Gazelle Trail Illumination Warrant	at intersection					
CR 22 / 23 Intersection capacity enhancement	at intersection		2,750,000			
CR 23 / 29 Extension of acceleration/merge lane	at intersection					

County of Peterborough
Planning & Public Works Department
Transportation Plan Implementation & Growth Related Projects
5 - Year Capital Forecast
2024 - 2028

CR 23 / 36 northbound and southbound turning lanes	at intersection	250,000				
CR 28 and Thrid Line/Zion Line southbound left-turn lane	at intersection					
CR 28 and Larmer Line southbound right-turn taper	at intersection					
CR 35 and Base Line Paved Shoulders	at intersection	25,000	125,000			
Roadway Upgrades						
County Road 10 Corridor Improvements	CR 21 to Fallis Line	75,000				
County Road 18 (Ward Street) Corridor Improvements	Champlain Road to CR 14	175,000	100,000	500,000	6,000,000	
County Road 18 (Chemong Road) CLTL	CR 19 to 0.6km north					
James A. Gifford Causeway						
ICIP - Causeway	CKL Boundary to CR 18	2,447,271				
Total		3,507,271	3,265,000	1,850,000	6,700,000	35,000