Union Water Supply System Inc.
Board of Directors Meeting

Wednesday, November 18th, 2026
9:00
Kingsville Arena
1741 Jasperson Ln, Kingsville, Ontario

AGENDA

A. Call to Order:

B. Land Acknowledgement

The Union Water Supply System Inc. Board of Directors acknowledges the Three Fires Confederacy (Ojibwe, Potawatomie and Odawa) and the Traditional ancestral, unceded territory of Caldwell First Nation; the original people of Point Pelee, Pelee Island and its surrounding waters. We recognize and respect the First Nations who are stewards of the land and waters of Turtle Island and who have embraced this stewardship since time immemorial. We would also like to acknowledge all the moccasins who have walked the lands of Turtle Island.

C. Welcoming Remarks:

D. Disclosures of Pecuniary Interest:

E. Approval of Minutes:

Minutes of the Board of Directors Meeting held on Wednesday, October 21st, 2026
Pages 3 - 8

F. Business Arising Out of the Minutes

G. Attendance of UWSS Board of Directors

Page 9

H. Items for Consideration:

Report UWSS/25/2026 re: UWSS Board 2026 YTD September 2026 Financial Report
Pages 10 - 12

Report UWSS/26/26 dated November 12th, 2026 re: Flow from January 1st to November 12th, 2026
Page 13

I. Consent Agenda

That the item on the consent agenda is received, as they have been approved through the Finance & Audit Committee

1. Minutes from the Finance & Audit Committee dated September 9th, 2026 and October 19th, 2026, which have been approved at the committee level. Pages 14 - 21

J. Presentation by CIMA+ and Stantec

Engineering staff will be present to provide an update on the UWSS Inc. and Windsor Utilities Commission (WUC) Redundancy Interconnection Project

CIMA+ Agenda – page 22
Presentation
Pages 23 - 36

K. New Business:

L. Comments, Announcements, and Other Business:

M. Adjournment:

N. **Date of Next Meeting:** December 16th, 2026 at the Kingsville Arena

/kmj

UWSS Inc. Board of Directors Meeting

Wednesday,
October 21, 2026
9:00 am
Kingsville Arena

MINUTES

Directors	Kim DeYong (Chair) Hilda MacDonald (Vice Chair) Sherry Bondy Kirk Walstedt - absent Dennis Rogers Lori Atkinson Tim Sunderland John Tofflemire - absent Wayne Wharram Barry Wilson Larry Verbeke Chris Del Greco
Also in Attendance: For UWSS	Rodney Bouchard, UWSS Inc. Chief Executive Officer Khristine Johnson, UWSS Inc. Office Administrator Erin McKee, UWSS Inc. HR Generalist (guest)
Guests:	William Willis, Willis Business Law – Legal Counsel Sabrina Nazzani, Capital Assist (Valuation) Inc.
OCWA & Municipal Staff	Sumon Gosh, Jeff Wilson – Municipality of Lakeshore Shannon Belleau – Municipality of Leamington

Call to Order: 9:00 am

Land Acknowledgement, as read by the Chair

The Union Water Supply System Inc. Board of Directors acknowledges the Three Fires Confederacy (Ojibwe, Potawatomie and Odawa) and the Traditional ancestral, unceded territory of Caldwell First Nation; the original people of Point Pelee, Pelee Island and its surrounding waters. We recognize and respect the First Nations who are stewards of the land and waters of Turtle Island and who have embraced this stewardship since time immemorial. We would also like to acknowledge all the moccasins who have walked the lands of Turtle Island.

Welcoming Remarks:

The Chair welcomes everyone to the meeting and wishes everyone the best of luck in the upcoming municipal elections.

Disclosure of Pecuniary Interest: none

Approval of Minutes

No. UWSS Inc-45-26

Moved by: Director Verbeke

Seconded by: Director MacDonald

That the Minutes of the following are approved:

- Minutes of the UWSS Inc. Board of Directors meeting held on Wednesday, September 16, 2026

Carried

Business Arising out of the Minutes - none

Attendance of UWSS Inc. Board of Directors

The Chair notes that Director Walstedt and Tofflemire are both absent.

Items for Consideration:

Report UWSS/23/26 dated October 16, 2026 re: UWSS Inc. Finance & Audit Committee Vacancy

The Office Administrator provides an update on the vacancy, noting that at the September Board of Director's meeting Director Wilson was appointed to the Finance & Audit Committee (FAC) and Director Sunderland was moved over to the Governance Committee. However, after careful review of the Terms of Reference for the FAC it was determined that FAC requires five (5) voting members.

This matter had been discussed at the October 19th meeting of FAC and the committee advised it might be in the best interest to wait until after the municipal election season has finished.

No. UWSS Inc-46-26

Moved by: Director Rogers

Seconded by: Director MacDonald

That report UWSS/23/26 dated October 16, 2026 re: UWSS Inc. Finance & Audit Committee Vacancy is received; and

That the Board of Directors pause the determination of the fifth member of the Finance & Audit Committee until after the 2026 municipal elections have been completed.

Carried

Consent Agenda

No. UWSS Inc.-47-26

Moved by: Director Atkinson

Seconded by: Director Wilson

That the items on the consent agenda is received, as the minutes have been approved through the UWSS Finance & Audit Committee

> Report UWSS/24/26 dated October 16, 2026 re: Flows from January 1st to October 15th, 2026 is received; and
>
> That the flow data provided is separated out to include greenhouse data, water loss, and residential data.
>
> Carried

It was noted that while UWSS Inc. does obtain the above requested information, it is not something that is readily available and is normally reconciled at the end of the year. Administration is working towards obtaining the information on a quarterly basis.

Presentation by the CEO regarding the financing required for capital improvements

The CEO notes that the FAC instructed him to prepare further details for his financial package for capital improvements. He provides some background context for the benefit of newer directors and notes that the financial package is regarding the 2027-2029 capital improvements.

The CEO provides historical data on how the water system has been increasing water demand output over the last 10 years and reminds members that a moratorium is in place. He briefly touches on some important projects along the way including the Infrastructure Needs Study, the chlorine gas scrubber, conversion of two (2) clarifiers to dissolved air flotation (DAF) and the new reservoir #3.

He provides information on the next phase of development; including the 92 ML per day filtration system, upgrades to the electrical system and the replacement of the watermain to Cottam. He then reviews the benefits of each of these items.

The directors then take the opportunity to ask questions regarding tariffs, the possible costs in realistic dollars and whether there is opportunity for savings, the growth potential for the area by completing the capital works, namely residential growth, as well as large commercial water users.

There is some concern as to whether the Low Lift can handle the increase in potential water flows. The CEO notes that there will be some work required at the Low Lift as well, throughout different phases of the projects.

There is also concern for the lagoons, and the CEO notes that a residual management program will have to be implemented.

It is also noted that UWSS Inc. administration is working with legal and the municipalities to work on how applications for any potential new water service applications will be handled and organized, this area will require more work going forward.

The Chair asks if there is an obligation to provide more water to service large service application growth. The CEO notes that there is an obligation to provide water through what the shareholders request.

Shannon Belleau, from Municipality of Leamington, provides a short update on how Leamington is updating all large service connections and their rate of flow structures.

No. UWSS Inc-48-26

Moved by: Director Rogers

Seconded by: Director Wharram

That that presentation 2027 – 2029 Treatment Capacity Expansion and Transmission System Upgrades is received.

Carried

TIME: 9:50 am

Special Closed Session:

Disclosure of Pecuniary Interest and General nature thereof: None

Chair DeYong reads the recommendation to go into closed session.

No. C-UWSS-08-26

Moved by: Director Atkinson

Seconded by: Director Wilson

That the UWSS Inc. Board of Directors move into closed session, together with its Virtual CFO, CEO, External Legal Counsel and Office Administrator, to consider negotiating positions, plans and instructions concerning the proposed Phase 2 capital financing and partial refinancing of existing debt, pursuant to Section 239(2)(k) of the Municipal Act, 2001 and UWSS Inc.'s General By-law No. 1.

Carried

Adjournment of Special Closed Meeting

Motion out of closed session

No. C-UWSS-09-26

Moved by: Director Verbeke

Seconded by: Director Wilson

That the UWSS Inc. Board of Directors moves out of closed session.

Time: 10:07 am

Report on Closed session:

The Chair reads the report out of close session, wherein during the closed session, the Board received and considered confidential Report UWSS/22/26, and discussed financing negotiations, proposed terms and the next steps in the financing process.

No. UWSS-49-26

Moved by: Director Atkinson

Seconded by: Director Rogers

That the UWSS Inc. Board of Directors:

1. Receive confidential Report UWSS/22/26;

2. Direct administration to continue financing negotiations, due diligence and document preparation, including expenditures within approved budgets; and

3. Direct administration to report back to the Board with further updates, and the proposed financing for Board approval before entering into binding financing commitments.

Carried

New Business

No new business to discuss.

Comments, Announcements, and Other Action Items

The CEO reminds members of their direction to administration during the meeting of September 16th, 2026 wherein he was directed to respond to the Town of Kingsville's correspondence regarding rate of flow control. He confirms that the response letter has been send to the CAO of Kingsville.

The CEO gives best wishes all those running in the upcoming municipal election. Legal counsel reminds members that UWSS Inc. is not directly impacted by the election results, depending on whether the shareholders wish to make changes.

Adjournment:

No. UWSS Inc-50-26

Moved by: Director Verbeke

Seconded by: Director Sunderland

Time adjourned: 10:13 am

Date of Next Meeting: November 18th, 2026, 9:00 am, Kingsville Arena

/kmj

Union Water Supply System Inc. - Attendance (July - September 2026)

	Finance & Audit Committee October 19, 2026	October 21, 2026 UWSS Inc Board of Directors	Finance & Audit Committee November 12, 2026	November 18, 2026 UWSS Inc Board of Directors	Total
Hilda MacDonald (Vice Chair)		☑		☐	
Larry Verbeke		☑		☐	
Lori Atkinson	☑	☑	☑	☐	
Chris DelGreco		☑		☐	
John Tofflemire		✖		☐	
Wayne Wharram	☑	☑	☑	☐	
Kim DeYong (Chair)		☑		☐	
Tim Sunderland		☑		☐	
Dennis Rogers	☑	☑	☑	☐	
Barry Wilson	☑	☑	☑	☐	
Sherry Bondy		☑		☐	
Kirk Walstedt		✖		☐	

To: UWSS Inc. Board of Directors

From: Rodney Bouchard, UWSS CEO
Sabrina Nazzani, UWSS Virtual CFO

Date: October 15, 2026

Re: UWSS September 30, 2026 Financial Summary

RECOMMENDATION

That the Union Water Supply System Inc. Board of Directors receives this report.

PURPOSE

The purpose of this memorandum is to provide the Board of Directors with a summary of Union Water Supply System (UWSS) Inc.'s financial position as at September 30, 2026 and operating results for the six-month period then ended.

EXECUTIVE SUMMARY

Overall, UWSS maintained a strong financial position at September 30, 2026. Year-to-date operating results, excluding interest expense, were unfavourable to budget by approximately $382,000 for the nine months then ended. The unfavourable variance was primarily driven by lower treatment and transmission volumes and reduced other income, as well as higher residual pond maintenance and legal costs. Partially offsetting the decrease in revenue was lower than budgeted operating and general and administrative expenses, reflecting timing differences primarily on operational programs and studies spending, deferred hiring and Board training.

FINANCIAL POSITION – BALANCE SHEET SUMMARY

($'000)	September 30, 2026	December 31, 2025	$ Change	% Change
Cash and Short-Term Investments	$ 32,539	$ 24,737	$ 7,803	32%
Accounts Receivable	3,427	2,316	1,111	48%
Other Current Assets	2,684	4,612	(1,928)	(42%)
Capital Assets	111,958	92,723	19,235	21%
Total Assets	**$ 150,608**	**$ 124,388**	**$ 26,221**	**21%**
Accounts Payable and Accrued Liabilities	$ 6,518	$ 10,135	$ (3,617)	(36%)
Operating Line	50,536	28,045	22,491	80%
Long-Term Liabilities	1,590	1,590	-	0%
Total Liabilities	**$ 58,644**	**$ 39,770**	**$ 18,874**	**47%**
Shareholders' Equity	**$ 91,964**	**$ 84,618**	**$ 7,346**	**9%**

- UWSS' balance sheet and liquidity remain strong, with changes in cash, receivables, payables and other working capital balances consistent with the timing of operations.

- Other current assets include government rebates of $3.7 million at December 31, 2025 were processed and refunded in August 2026.
- Capital asset and operating line movements reflect planned capital investment and scheduled financing activity.

YTD SEPTEMBER 30, 2026 INCOME STATEMENT SUMMARY – ACTUAL VS. BUDGET

($'000)	YTD Actual Sept 30, 2026	YTD Budget Sept 30, 2026	$ Variance	% Variance
Treatment and Transmission Revenue	$ 14,160	$ 15,053	$ (893)	(6%)
Other Income	646	945	(299)	(32%)
Total Revenue	**$ 14,806**	**$ 15,998**	**$ (1,192)**	**(7%)**
Operating Expenses				
OCWA operating contract	$ 3,807	$ 3,912	$ (105)	(3%)
Operational Programs and Studies	524	1,001	(477)	(48%)
Residual Pond Maintenance	416	187	229	122%
Other Operating Expenses	1,598	1,761	(163)	(9%)
Total Operating Expenses	**$ 6,345**	**$ 6,861**	**$ (516)**	**(8%)**
General and Administrative Expenses				
Personnel Costs	$ 602	$ 808	$ (206)	(25%)
Board Costs	112	135	(23)	(17%)
Professional Fees	75	52	23	44%
Other General and Admin Expenses	326	414	(88)	(21%)
Total General and Administrative Expense	**$ 1,115**	**$ 1,409**	**$ (294)**	**(21%)**
Net Income before Budgeted Interest Expense	**$ 7,346**	**$ 7,728**	**$ (382)**	**(5%)**

- Total Revenue was unfavourable to budget, primarily due to:
  - Lower treatment and transmission volumes, reflecting the inclusion of Wheatley water supply volumes in the 2026 budget, with no corresponding supply volumes realized in 2026; and
  - Lower other income, driven by reduced interest rates and lower cash and reserve balances.
- Total Operating Expenses were favourable to budget, primarily due to:
  - The timing of OCWA operating contract expenditures; and,
  - The timing of spending on operational programs and studies;
  - Partially offset by higher residual pond maintenance expenditures.
- General and administrative expenses were favourable to budget, primarily reflecting:
  - Lower personnel costs due to the timing of 2026 new hires, not realized;
  - Lower board costs due to the deferral of budgeted 2026 Board training to 2027; and;
  - Partially offset by higher professional fees related to higher legal costs associated with OCWA contract negotiations and other initiatives.

- Interest expense on the operating line related to the Reservoir #3 project has been capitalized (approx. $984,000) as part of the project cost in accordance with accounting policy. Accordingly, the year-to-date net income presentation is before budgeted interest expense (approx. $1.1 million).

Respectfully submitted,



Rodney Bouchard, CEO
Union Water Supply System Inc.

UW/26/26

To: UWSS Inc. Finance & Audit Committee
UWSS Inc. Board of Directors

From: Khristine Johnson, Office Administrator

Date: November 13, 2026

Re: Flows for January 1 to November 12th, 2026

Recommendation:

That the Board of Directors receives this report for information.

Discussion:

Our members have been asking for a more detailed breakdown as part of the information presented at the Board, which might include large service users, residential and commercial information. Please note that we are working with our municipal shareholders to obtain those breakdowns, however currently we do not have all those numbers. We are working with the municipalities to understand their billing process and the timing of their readings. Going forward into 2027 we are hoping to obtain this information on a quarterly basis.

The first chart shows comparative flows for 2022 through 2026 in Mega Litres (ML) and the second chart shows Millions of Imperial Gallons (MIG) for the period January 1st to November 12th, 2026.

	2022	2023	2024	2025	2026
Flow to Date (ML)	18,962	19,140	20,386	19,931	19,429
Max Day (ML)	99.170	108.676	95.075	101.979	101.348
Min Day (ML)	27.575	32.478	32.699	31.650	34.172
Average Day (ML)	60.007	60.573	64.309	63.076	61.487
No of Days	316	316	317	316	316

	2022	2023	2024	2025	2026
Flow to Date (MG)	4171.88	4210.50	4484.39	4384.49	4274.05
Max Day (MGD)	21.815	23.906	20.914	22.433	22.294
Min Day (MGD)	6.066	7.144	7.193	0.000	0.000
Average Day (MGD)	13.202	13.324	14.146	13.831	13.483
No of Days	316	316	317	316	316

Flows to date are down 502 ML (110.44 MIG) or 2.58% from last year. The 2026 flows to date are down 0.9% below the previous 4-year average.

Respectfully submitted,

KM Johnson

Khristine M. Johnson
UWSS Inc., Office Administrator

Approved By:

Rodney Bouchard
UWSS Inc., CEO

UWSS Inc. Finance & Audit Committee Meeting

Wednesday, September 9, 2026
9:00 am
1615 Union Ave, Ruthven WTP
Board Room

MINUTES

Directors	Dennis Rogers Wayne Wharram Lori Atkinson Tim Sunderland
Also in Attendance: For UWSS	Rodney Bouchard, UWSS Inc. Chief Executive Officer Khristine Johnson, UWSS Inc. Office Administrator (Recording Secretary)
Guest	The CFO Nazzani, CPA, CA Capital Assist Valuation

Call to Order: 8:58 am

Welcoming Remarks:

Chair Rogers calls the meeting and welcomes everyone. He hopes everyone has enjoyed their summer.

Disclosures of Pecuniary Interest

There are none.

Adoption of the Minutes of June 3, 2026

No. FAC-11-26

Moved by: **Director Atkinson**

Seconded by: **Director Wharram**

That the Minutes of the Finance & Audit Committee of June 3rd , 2026 are approved and shall be brought forward on the next Board of Directors meeting

Carried

Business Arising out the Minutes

There was none.

Items to Discuss

The CFO then takes over the discussion. She reminds committee members that the intent for the Finance & Audit Committee (FAC) is to review results on a quarterly basis. She is presenting result to the end of the second quarter, June 30th, 2026. She directs committee members to pertinent information, namely that the 2025 government remittance receivables were filed and the rebate has since been received.

On the revenue side they are a bit lower, due to lower than anticipated flows in 2026. The CEO notes two (2) things contributing to these numbers when creating the budget; namely in 2025 Wheately was being provided water, which is no longer a factor and secondly, a water loss had been budgeted for Highbury CanCo, however, they are direct billed. Director Wharram seeks clarification on the water loss and would like to see the numbers.

Director Atkinson wonders if UWSS Inc. had an investment policy it might have assisted in closing the gap with monies earned on cash. The CFO notes that she is working on various policies including the investment policy.

The CFO reminds members that the OCWA contract is now based on actuals, which does cause more variance monthly. She then notes that electricity costs are running slightly lower, based on historical trends. The CEO explains the reclassification of UWSS Inc. from Class B to Class A, which may help lower costs.

The CFO then runs through the expenses, including some unexpected new software pertaining to SCADA security. Director Sunderland asks for clarification on the residual ponds maintenance, the CEO explains that the ponds are filling up sooner than expected, so there was an emergency aspect to getting the ponds cleaned out, and then regular maintenance will occur.

There is further discussion on expenses and the potential of a new hire, most likely, early in the new year, for the Asset Management Manager.

The CFO then explained that she has been working on the policies for the FAC and they are now in legal review and will potentially be ready for the next meeting.

The capital budget was then reviewed with comparisons to actuals, and a reminder of some of the changes that have taken place within the budget. The CEO updated the directors on the electrical system upgrades, as well as work taking place on Filter #2. The CEO notes that a lot of the work and therefore invoicing will be coming in later in the year, which is the lower flow season.

The discussion then moves over to operational programs and studies, wherein a short discussion on the WUC redundancy project as well as pressure issues and a potential solution for the Albuna Water Tower, which has never operated as its capacity.

No. FAC-12-26

Moved by: Director Wharram

Seconded by: Director Sunderland

That the financials presented to the end of June are received; and

That the second quarter results to June 30th, 2026 are presented to the Board of Directors.

Carried

New Business

The CEO notes that he has been working on a finance package with our current financial institution, Capital Assist Valuation, Willis Business Law and other entities to create a financial package to allow for our capital program to move forward in the coming years.

This package will include capital works for the UV Filtration and WTP expansion, electrical upgrades and the Cottam watermain replacement. He discusses various aspects of what this financial package might look like and the entities willing to work with UWSS Inc. He notes this will be a combined effort between three (3) financial institutions, which will offer UWSS Inc. the best rates for the size of the capital need.

He further explains that once the package is completed, it will come back to the FAC for review and discussion, prior to moving over to the Board of Directors.

The CFO then notes that she will be completing some interim work with the auditors, in order to complete several items prior to year end.

Adjournment
No. FAC-13-26

Moved by: Director Sunderland

Seconded by: Director Atkinson

Time adjourned: 10:08 am

Date of Next Meeting: October 19, 2026, 9:00 am

/kmj

UWSS Inc. Finance & Audit Committee Meeting

Monday, October 19, 2026
9:00 am
1615 Union Ave, Ruthven WTP
Board Room

MINUTES

Directors	Dennis Rogers Wayne Wharram Lori Atkinson Barry Wilson
Also in Attendance: For UWSS	Rodney Bouchard, UWSS Inc. Chief Executive Officer Khristine Johnson, UWSS Inc. Office Administrator (Recording Secretary)
Guest	Sabrina Nazzani, CPA, CA Capital Assist Valuation, CFO William Willis, B.A., LL.B., Willis Business Law, legal counsel

Call to Order: 8:57 am

Welcoming Remarks:

Chair Rogers calls the meeting and welcomes everyone. He hopes everyone enjoyed their Thanksgiving and the fall. He welcomes Director Wilson to the committee.

Disclosures of Pecuniary Interest

There are none.

Adoption of the Minutes of September 9, 2026

No. FAC-14-26

Moved by: **Director Atkinson**

Seconded by: **Director Wharram**

That the Minutes of the Finance & Audit Committee of September 9th , 2026 are approved and shall be brought forward on the next Board of Directors meeting

Carried

Business Arising out the Minutes

There was none.

Items to Discuss

The CFO then takes over the discussion. She explains that the committee members will be seeing the standard memo created for quarterly results, which will allow for more consistency in the quarterly reporting packages.

She notes that the flow volumes are slightly lower than last year, which can be attributed to the loss of the Wheatley flows. She then confirms that the commercial revenue invoices have been created for the first half of the year and sent out.

A few other items of note; non-revenue water continues to be less, investment income is down slightly due to lower than anticipated rates, other revenue remains consistent and the OCWA contract, with the actual billing, seems to be working well. She does note a true up in the June OCWA billing, so there will be a follow up with the OCWA team on that item.

The residual lagoon maintenance is then discussed this expense was higher than anticipated and will become part of the capital program and the CEO believes there will be a need for a more scheduled maintenance, which he anticipates phasing in over the next several years. Chair Rogers asks if this work will coincide with possible expansion, wherein the CEO said it would.

The CFO notes that salaries are below budget, as the new hires have not materialized for 2026. There is anticipation that some of the new roles could be filled next year. Director Wilson asks for clarification on what type of roles the CEO is looking to film, there is a small discussion on those roles. However, he notes that space for any new employees is a concern.

No. FAC-15-26

Moved by: Director Wharram

Seconded by: Director Atkinson

That the Third Quarter Financial Results Summary, to September 30, 2026 is received.

Carried

Report UWSS/23/26 dated October 16, 2026 re: Finance & Audit Committee Vacancy

The Office Administrator provides some background on the configuration of the FAC and how members have been appointed. She notes that over the last year, with all of the changes in directors, there is still a vacant spot on this committee. She reminds members of the swap that occurred at the September 16, 2026 Board meeting, moving Director Sunderland over the Governance Committee and bringing Director Wilson to the FAC. However, she confirms that the Terms of Reference note that there should be five (5) voting members of said committee.

The CEO then reminds members that with Director St. Amant leaving his position in April there remains an open seat.

Director Atkinson asks if all the Directors' biographies are up to date, as this information might provide information as to who might be the most suitable to join the FAC.

The members of the committee feel that the determination of a new FAC member should be made after the 2026 municipal elections have been completed and that is what they recommendation to bring to the Board of Directors' meeting on October 21st, 2026.

No. FAC-16-26

Moved by: Director Wharram

Seconded by: Director Wilson

That the appointment of a new Finance & Audit Committee member is tabled under after the 2026 Municipal elections have been completed.

Carried

Report UWSS/24/26 dated October 16, 2026 re: Flows from January 1 – October 15, 2026

Director Wharram asks if more information can be provided for the flows charts, including water loss. The CFO notes that there is a always a lag in obtaining this information from the municipalities and is normally completed at year end. However, she will draft an email requesting this information from the municipal treasurers.

Director Rogers asks if this slightly lower flows might allow for a shift in the end date of the moratorium, he would like UWSS Inc. to have the ability to sell more water. The CEO notes that he is working towards expansion and with that some pilot studies in the system with large water users. He further notes that the summer peaks have shifted to more of the shoulder season, however his intent is to work with the municipalities and the large system users to ensure that going forward there is a robust system, with redundant systems in place. This all depends on expansion timelines.

No. FAC-17-26

Moved by: Director Wharram

Seconded by: Director Wilson

That report UWSS/24/26 dated October 16, 2026 re: Flows from January 1 to October 15, 2026 is received.

Carried

No. FAC-18-26

Moved by: Director Wharram

Seconded by: Director Atkinson

That the UWSS Inc. Finance & Audit committee allow CFO Nazzani to remain present during the closed session.

Carried

Special Closed Meeting of the UWSS Inc. Board of Directors (Confidential report provided under separate cover)

No. FAC-01-26 (C)

Moved by: Director Wharram

Seconded by: Director Atkinson

That the UWSS Inc. Board of Directors move into a Special Closed Meeting, pursuant to the Municipal Act for the following items:

> **Financing for Capital Projects** to be heard under Section 239 (2)(k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

Carried

Disclosures of Pecuniary Interest and the General Nature Thereof (closed meeting)

There was none.

Adjournment of Special Closed Meeting:

No. FAC-02-26 (C)

Moved by: Director Wharram

Seconded by: Director Atkinson

That the closed session of the Finance & Audit committee under Municipal Act, Section 239(2)(k) is adjourned.

Carried

Report on Closed Session:

William Willis provides the report out of closed session, wherein it administration was directed to provide more background information on the financing package he would be presenting to the UWSS Inc. Board of Directors on October 21, 2026.

Carried

New Business

The CFO reminds members of the committee of the ongoing review of the policies. Currently, they have been reviewed by legal and will be provided to the members for any final comments they may have.

Director Atkinson asks for an update on what happens with the board post election. William Willis explains that board will continue as no member officially have to leave, that decision remains with the shareholders.

Adjournment

No. FAC-19-26

Moved by: Director Atkinson

Seconded by: Director Wilson

Time adjourned: 10:11 am

Date of Next Meeting: November 12, 2026, 9:00 am, water treatment plant

/kmj

UNION-WUC WATER SYSTEM INTERCONNECTION
Z0020393

CIMA+ and Stantec Presentation to UWSS Inc. Board

AGENDA

November 18, 2026 at 9:00 AM

1. PROJECT INTRODUCTION AND CONTEXT

1.1 Preliminary Work (Pre-Environmental Assessment (EA))

1.2 Municipal Class EA Overview

2. DESIGN PROGRESS DURING THE CLASS EA

2.1 Preferred Alternatives For Project Design

2.2 Capital Cost Estimate

3. CONSULTATION SUMMARY

4. PROJECT OUTLOOK

4.1 Implementation Timeline

4.2 Funding

UNION-WUC WATER SYSTEM INTERCONNECTION

Municipal Class Environmental Assessment Study

UWSS and WUC Board Presentations

Nov 18, 2026

WINDSOR UTILITIES COMMISSION
PROUDLY OPERATED BY ENWIN

UNION WATER SUPPLY SYSTEM INC.

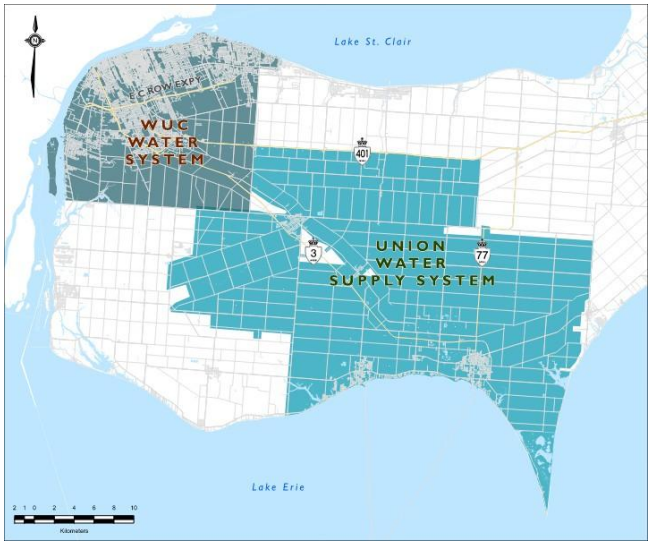
CIMA+

Stantec

Union-WUC Water System Interconnection

The UWSS and WUC have identified an opportunity to **improve the supply resilience** of their respective water systems by creating an interconnection.

The two utilities have undertaken a Schedule B **Municipal Class Environmental Assessment (EA)** to identify and assess the impacts of various strategy alternatives.



Map of Union Water Supply System and WUC Water System, ON.

The Case for Supply Resilience

- Recent events across Canada demonstrated severe and extensive impacts of having critical water infrastructure out-of-service.
- Redundancy of primary municipal water system components can significantly reduce the effects of unexpected events by allowing supply to be maintained with minimal interruption or alteration.



Bearspaw South Feedermain Break
Calgary, Alberta, 2024 [1]



Wheatley Water Treatment Plant fire
Wheatley, Ontario, 2023 [2]



Major watermain break
Montreal, Quebec, 2024 [3]

1: "Update June 8: Critical water main break affecting city-wide water usage." The City of Calgary Newsroom (June 8, 2024)
2: "After a tumultous 2 years, Wheatley residents want answers." CBC (October 6, 2023)
3: "Water main that broke and flooded Montreal streets was almost due for inspection, city says." CBC (August 20, 2024)

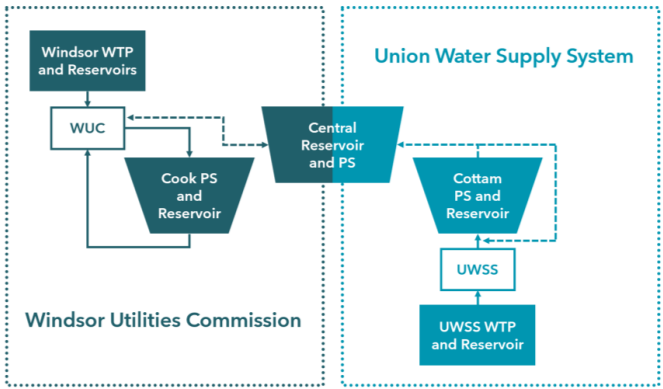
Preliminary work (pre-EA)

A **Water Servicing and Redundancy Study** was completed to understand possible approaches to improving supply resilience.

1. Direct connection between Union Water Treatment Plant (UWSS) and Cook PS (WUC)
2. Connection between Cottam Pumping Station (UWSS) and Cook Pumping Station (WUC)
3. Increased local storage, no system connection
4. New central reservoir(s) and pumping station (PS) → *Operationally feasible approach that best meets the systems' needs*

A **Conceptual Design Study** developed a list of possible facility design concepts.

A preferred design concept was confirmed following presentation of alternatives at PIC#1

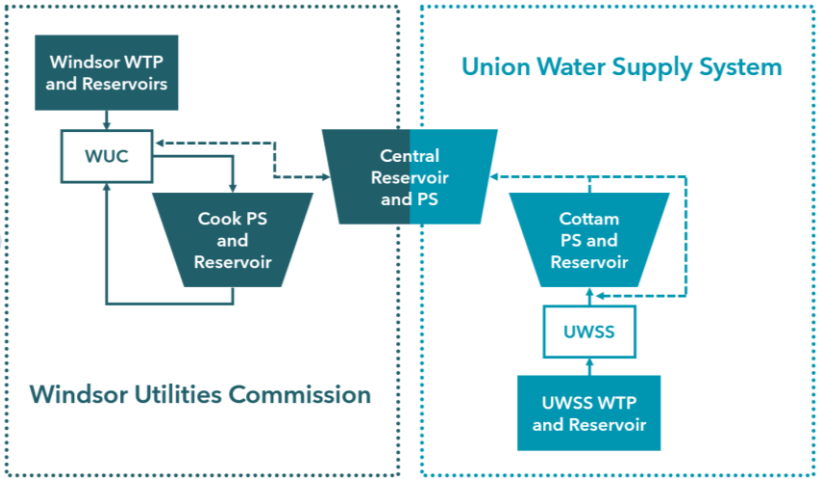


Preliminary work (pre-EA)

Preferred design concept carried forward :

- Central reservoir with 2 cells, one for each system
- Cells can be connected **under emergency conditions** to create an integrated reservoir able to **supply both systems**

PS = Pumping Station
WTP = Water Treatment Plant



Previous studies compared **technical and operational impacts** of potential design concepts

The Class EA developed **comprehensive alternatives,** and examined their **environmental, social/cultural, and economic impacts**

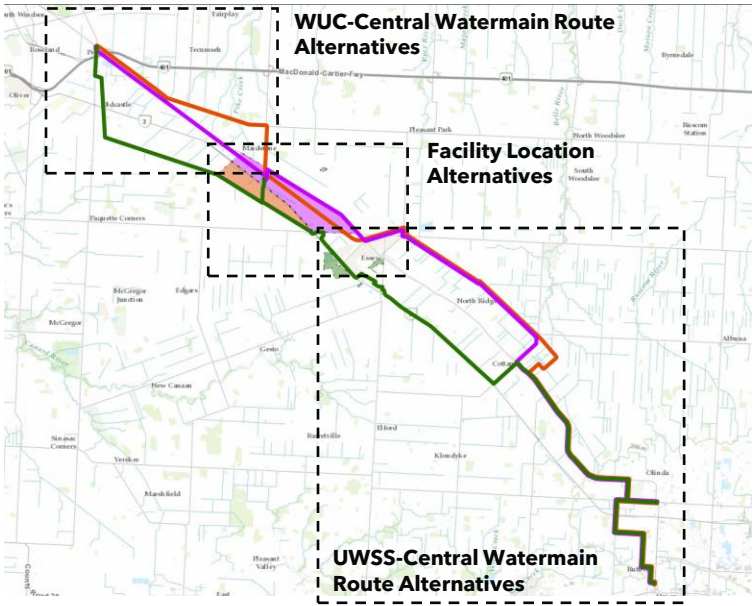
Objectives of the EA Study

The main objectives for this Schedule B Environmental Assessment were to:

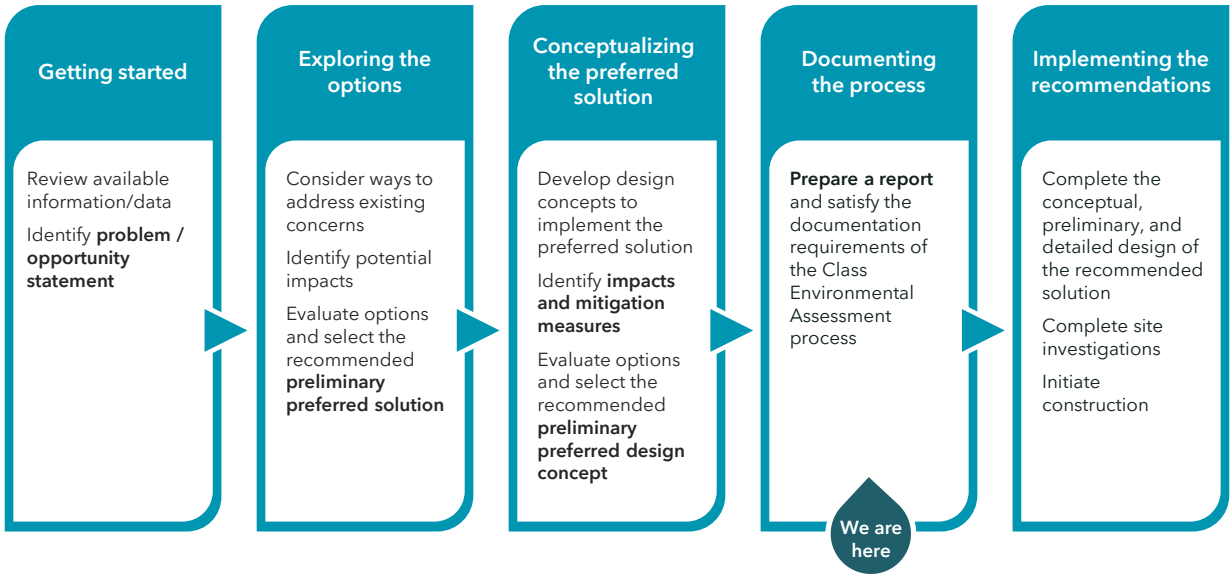
1. **Carry out meaningful consultation** with the public and other interested parties, then apply feedback in project planning and design

2. **Evaluate the impacts** of various water system interconnection strategies

3. **Identify the preferred alternatives** for the water system interconnection, including:
   a) Facility location
   b) Trunk watermain routing
   c) Hydraulic system configuration



Municipal Class EA Process



Capital Cost Estimates

Project component	Preliminary Preferred Alternative	Description	Total Estimated Cost (-15% to +30%)
Facility Location (Land Parcel)	Location Alternative 2	Land parcel within corridor situated on the north side of Highway 3, between Essex and Maidstone	*To be determined after site selection*
WUC-Central Watermain	Route Alternative 2	9.3 km route using an abandoned railway corridor	$30.7M
UWSS-Central Watermain	Route Alternative 3	32.2 km alignment incorporating an existing watermain corridor and railway alignment	$129.1M
WUC Hydraulic System Configuration	Configuration Alternative 4	Central Reservoir & PS, South Tecumseh Pressure Zone and New South Tecumseh ET	$45.8M (includes WUC Central Reservoir & PS Cost)
UWSS Hydraulic System Configuration	Configuration Alternative 2	Central Reservoir & PS and Expanded Essex Pressure Zone	$27.3M (includes UWSS Central Reservoir & PS Cost)
		TOTAL	**$233M**

Summary of Preferred Alternatives

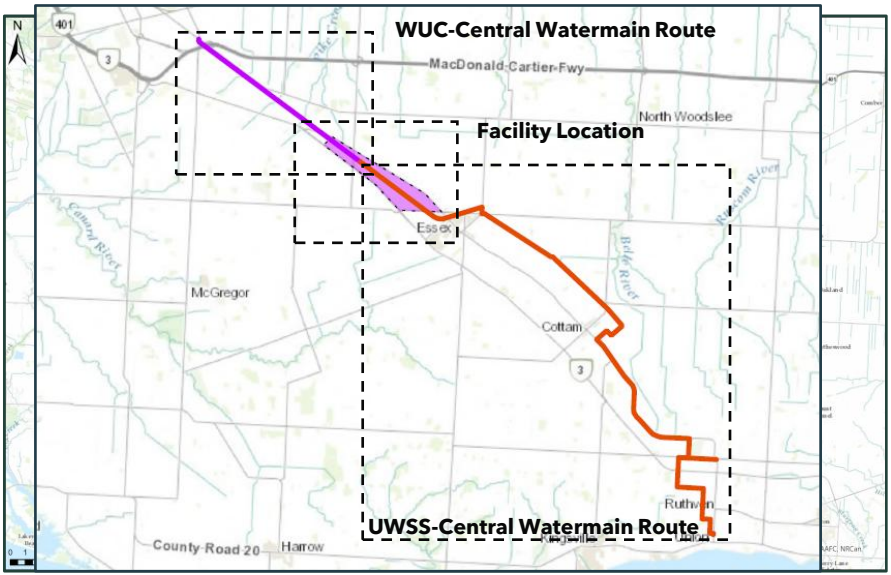
Facility Location

Land parcel within corridor situated on the north side of Highway 3, between Essex and Maidstone

Trunk Watermains

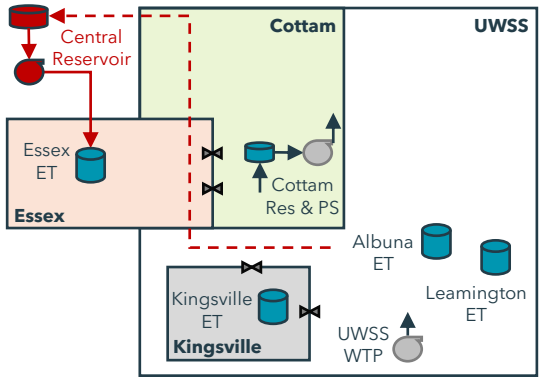
WUC-to-Central:
9.3 km route using an abandoned railway corridor

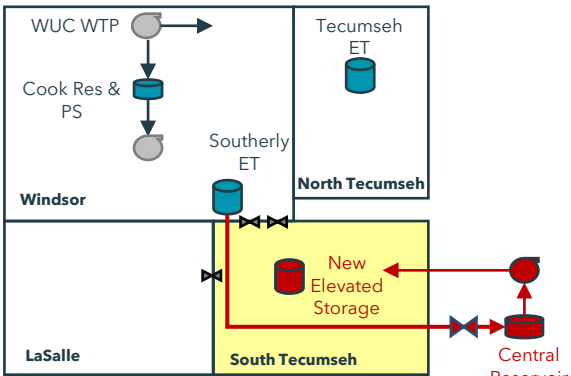
UWSS-to-Central:
32.2 km alignment incorporating an existing watermain corridor and railway alignment



Summary of Preferred Alternatives

Hydraulic System Configuration





Proposed Infrastructure

Pressure reducing valve / check valve

UWSS: Central Reservoir & PS and Expanded Essex Pressure Zone

WUC: Central Reservoir & PS, South Tecumseh Pressure Zone and New South Tecumseh ET$_9$

Consultation Activities



38

virtual & in-person PIC visitors



6

Indigenous communities engaged through

- Consultation requests
- Project notifications
- Meeting invites after PIC#2



5

meetings with engaged parties

- Town of Tecumseh
- Town of Essex
- ERCA

Additional direct engagement with:

- Town of Tecumseh (ongoing project coordination)
- Town of LaSalle
- Ministry of Citizenship and Multiculturalism

Public Information Centres (PICs)

	PIC #1	PIC #2
Locations:	Tecumseh, Essex	Windsor, Kingsville
Attending Organizations (virtual & in-person):	• Members of the public • Town of Tecumseh • Town of Essex • County of Essex • Ontario Clean Water Agency • Municipality of Lakeshore	• Members of the public • Town of Tecumseh • Town of Essex • Town of LaSalle • Windsor Police Service • Aamjiwnaang First Nation • ERCA
Key topics presented:	Problem / opportunity statements, project objectives, design concepts	Alternatives development & evaluation
Summary of key feedback:	Consultation with local governments and conservation authority recommended during and after EA	• Local municipalities seeking clarity on infrastructure ownership, rate impacts. • Contaminated soils management, source water protection may be key

Project Outlook

TASK	2026				2027				2028				2029				2030			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Environmental Assessment																				
Conceptual Design																				
Site Selection, Land Acquisition Process																				
Design Project Tender																				
Site Investigations																				
EA Addend. for Tecumseh Elev. Storage																				
Preliminary Design																				
Permits and Approvals Pre-consultation																				
Detailed Design																				
Permitting and Approvals Applications																				
Contractor Prequalification																				
Grant Funding Approval																				
Construction Tenders, Awards, Mobilization																				
Site Preparation and Construction																				

Next Steps

- Class EA study completion, public review
- Conceptual design
- Commence land procurement efforts
- Design project tender

Project Outlook

TASK	2026				2027				2028				2029				2030			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
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1. Class 3 Opinion of Probable Cost available – some funding opportunities
2. Shovel-ready – additional funding eligibility
3. Funding secured